

Capital Markets Strategy

Essential inCights for the C-Suite



270

The Road to 270

A Closer Look at Markets & the 2024 US Presidential Election

SEP 2024

The Road to 270

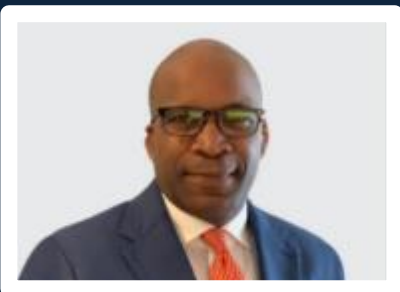
As stipulated in Article II, Section 1, Clause 2 of the US Constitution, the winner of the US Presidential election on November 5, 2024 will need to win 270 of the Electoral College's 538 votes (a simple majority). The Electoral College, a body of electors which meets every four years for the sole purpose of electing the President and Vice President of the United States, emerged as a compromise at the Constitutional Convention in 1787 between those wanting the election determined by popular vote, and those seeking more balanced representation from smaller states.

This mix of state-based and population-based government was persuasively argued in The Federalist Papers by James Madison in Federalist No. 39 and Alexander Hamilton in Federalist No. 68. The total number of electors (538) is based on the number of members in the US Senate (100 total, or 2 per state) and the US House of Representatives (435 total, distributed based on state population), as well as an additional 3 electors for Washington DC (equals the total for the least populous state, as provided by the 23rd Amendment, ratified in 1961).

The Electoral College has elected the presidential candidate who received the most popular votes nationwide in all but 4 US elections: 1876, 1888, 2000 and 2016.



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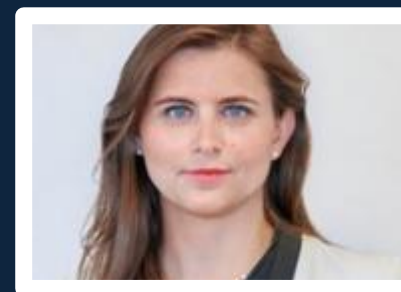
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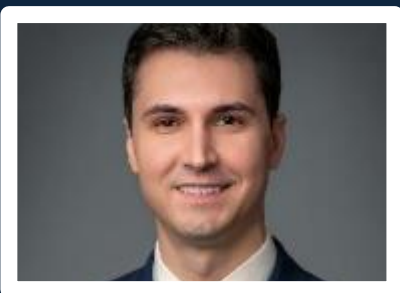
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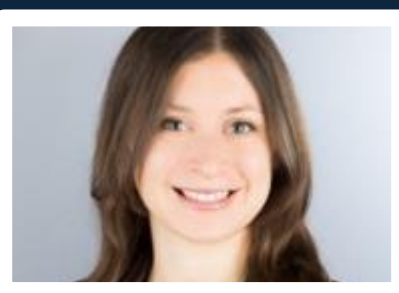
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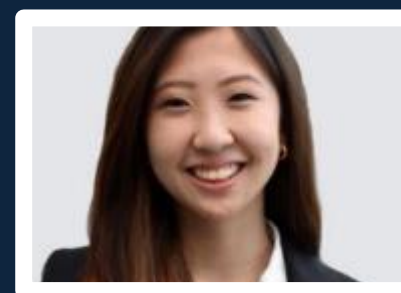
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US Electoral College Maps Since 1960







Notable Dates in the 2024 US Election Cycle

June 27	Trump / Biden debate
Jul 15-18	Republican National Convention
Aug 19-22	Democratic National Convention
Sep 10	First Trump / Harris debate
Mid September	Early voting begins in numerous states
Sept 17-18	Last Fed meeting before election
Oct 1	VP debate (Vance / Walz)
Nov 5	US election
Nov 6-7	First Fed meeting post-US election

Source: Roger Hollingsworth (MUFG). Libby Cantrill (PIMCO). Politico. Reuters.

Swing State Early Voting Already Underway

While election day is November 5th, many Americans in key swing states will cast their votes before then, starting with Pennsylvania, where early voting starts on September 16th.


Swing States	# of Electoral College Votes	Early Voting Date
 Pennsylvania	19 votes	September 16 th
 Arizona	11 votes	October 9 th
 Georgia	16 votes	October 15 th
 Nevada	6 votes	October 19 th
 Wisconsin	10 votes	October 22 nd
 Michigan	15 votes	October 26 th

Source: (1) PIMCO (Libby Cantrill). Real Clear Politics.



Introduction

↑ 2024: Year of "Change" Elections

A portrait of Alexis de Tocqueville, a French political philosopher. He is depicted from the waist up, wearing a dark, high-collared coat over a white shirt and cravat. He has dark, wavy hair and is looking slightly to the right of the viewer. The background is a simple, light-colored wall.

"I sought for the greatness and genius of America in her commodious harbors and her ample rivers, and it was not there; in her fertile fields and boundless prairies, and it was not there; in her rich mines and her vast world commerce, and it was not there. Not until I went to the churches of America and heard her pulpits aflame with righteousness did I understand the secret of her genius and power. America is great because she is good, and if America ever ceases to be good, America will cease to be great."

Alexis de Tocqueville, French political philosopher,
and author of "Democracy in America"
(1805-1859)

2024: The Year of Change Elections



Selected change elections around the world in 2024

		Ruling UK Conservative Party ousted for first time in 14 years
		Unexpected “snap” election; substantial gains by right wing RN party; significant losses from incumbent PM Macron’s majority
		Modi re-elected, but his BJP loses outright majority in India’s Parliament for 1st time in a decade
		Taiwan’s DPP holds Presidency; legislative control flips to Kuomintang
		Landslide SK Parliamentary loss by ruling conservatives to liberal opposition
		Incumbent PM Kishida withdraws from Sept 27 Presidential election without naming successor
		South Africa’s ANC loses first parliamentary majority since end of Apartheid (1993)
		Incumbent President Biden withdraws; Congress control change expected

Source: (1) Mehlman Consulting.

"Change Elections" the New Normal in US



Since 2000, 10 of the 12 federal US elections, including each of the last five, resulted in a change in the party controlling the House, Senate, and/or White House. This outpaces the average of the 1960s - 90s where one to two of the five elections per decade resulted in party control change.

Last 25 Years

1960's	1970's	1980's	1990's	2000's	2010's	2020's
1960	1970	1980	1990	2000	2010	2020
1962	1972	1982	1992	2002	2012	2022
1964	1974	1984	1994	2004	2014	?
1966	1976	1986	1996	2006	2016	2024
1968	1978	1988	1998	2008	2018	

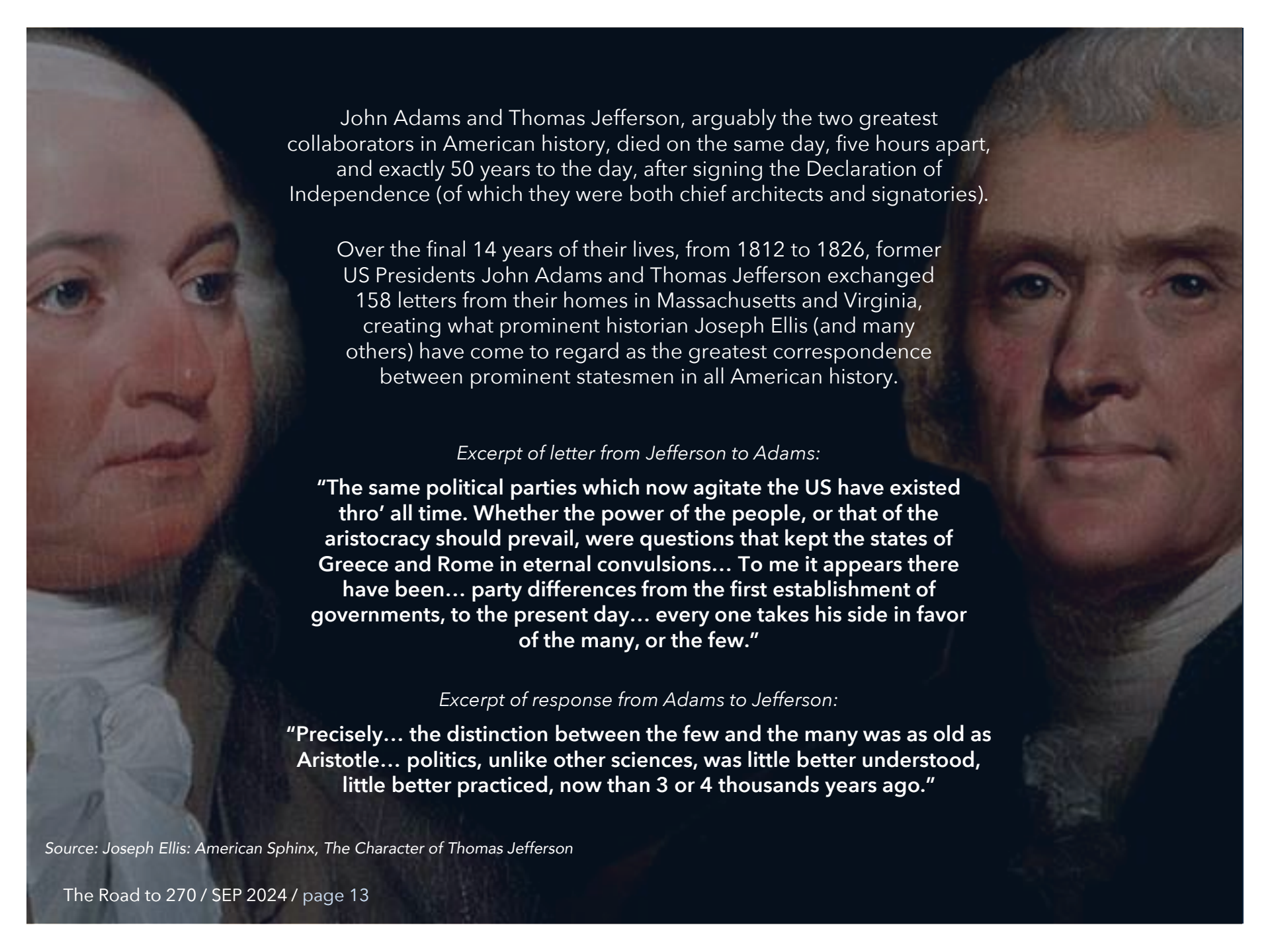
Source: (1) Mehlman Consulting.

 Change election



Introduction

2 *Historical Perspective*



John Adams and Thomas Jefferson, arguably the two greatest collaborators in American history, died on the same day, five hours apart, and exactly 50 years to the day, after signing the Declaration of Independence (of which they were both chief architects and signatories).

Over the final 14 years of their lives, from 1812 to 1826, former US Presidents John Adams and Thomas Jefferson exchanged 158 letters from their homes in Massachusetts and Virginia, creating what prominent historian Joseph Ellis (and many others) have come to regard as the greatest correspondence between prominent statesmen in all American history.

Excerpt of letter from Jefferson to Adams:

"The same political parties which now agitate the US have existed thro' all time. Whether the power of the people, or that of the aristocracy should prevail, were questions that kept the states of Greece and Rome in eternal convulsions... To me it appears there have been... party differences from the first establishment of governments, to the present day... every one takes his side in favor of the many, or the few."

Excerpt of response from Adams to Jefferson:

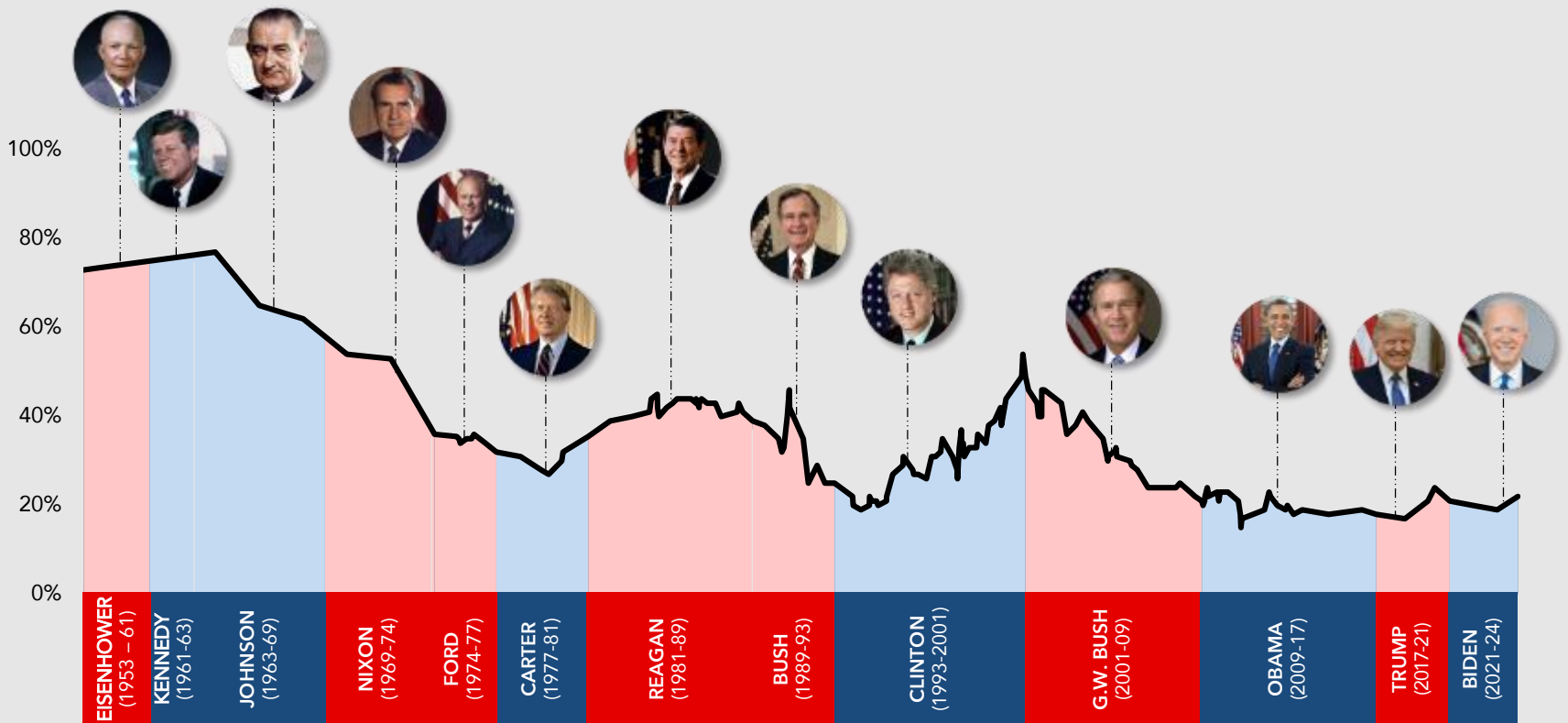
"Precisely... the distinction between the few and the many was as old as Aristotle... politics, unlike other sciences, was little better understood, little better practiced, now than 3 or 4 thousands years ago."

Source: Joseph Ellis: *American Sphinx, The Character of Thomas Jefferson*

Public Trust in Government Has Been Declining

With the exception of one year following September 11th and the subsequent start of the Iraq war, US public trust in Government has been below 50% since the mid-1970s. In 2024, public trust has increased marginally but remains at just 22%, on average. Notably, trust in the government tends to be meaningfully higher among members of the party that controls the presidency.

% who say they trust the government to do what is right just about always / most of the time



Source: (1) Pew Research Center. Data from 161 surveys collected from December 1958 - May 2024. Graph is moving average.

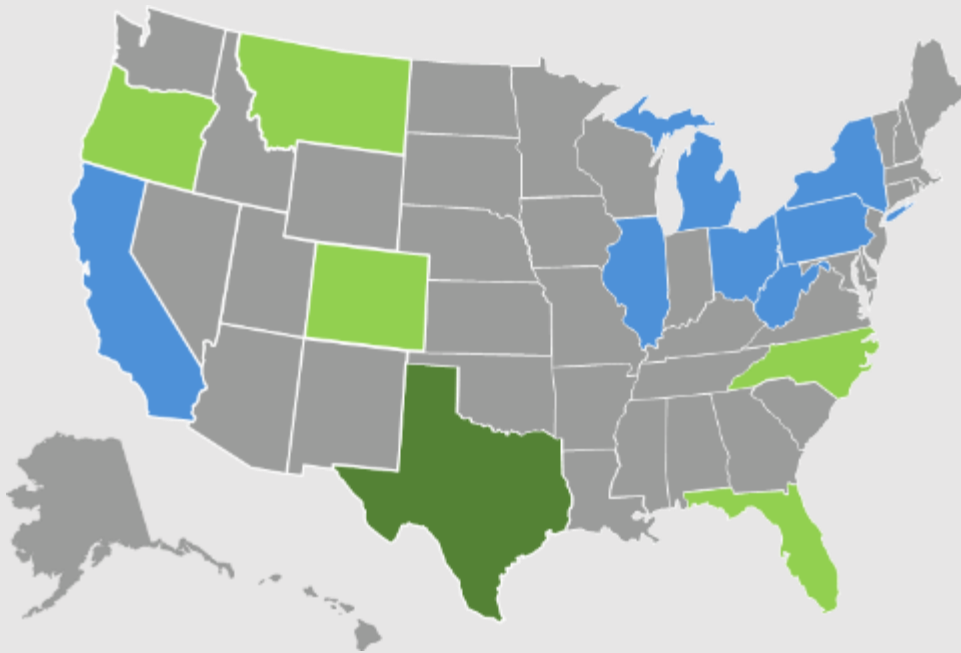
The Electoral College Map Evolves Over Time

The distribution of 538 electors across the 50 states is adjusted over time in accordance with population changes. Following the 2020 Census, Republican leaning states gained a net three electoral college votes.

Reapportionment gains & losses following 2020 census

Seats Lost/Gained since 2020 census:

-1	0	+1	+2 Or more
Seats <i>LOST</i>			
NY: (-1)			MI: (-1)
PA: (-1)			IL: (-1)
OH: (-1)			CA: (-1)
WV: (-1)			
Seats <i>GAINED</i>			
		OR: +1	FL: +1
		MT: +1	NC: +1
		CO: +1	TX: +2

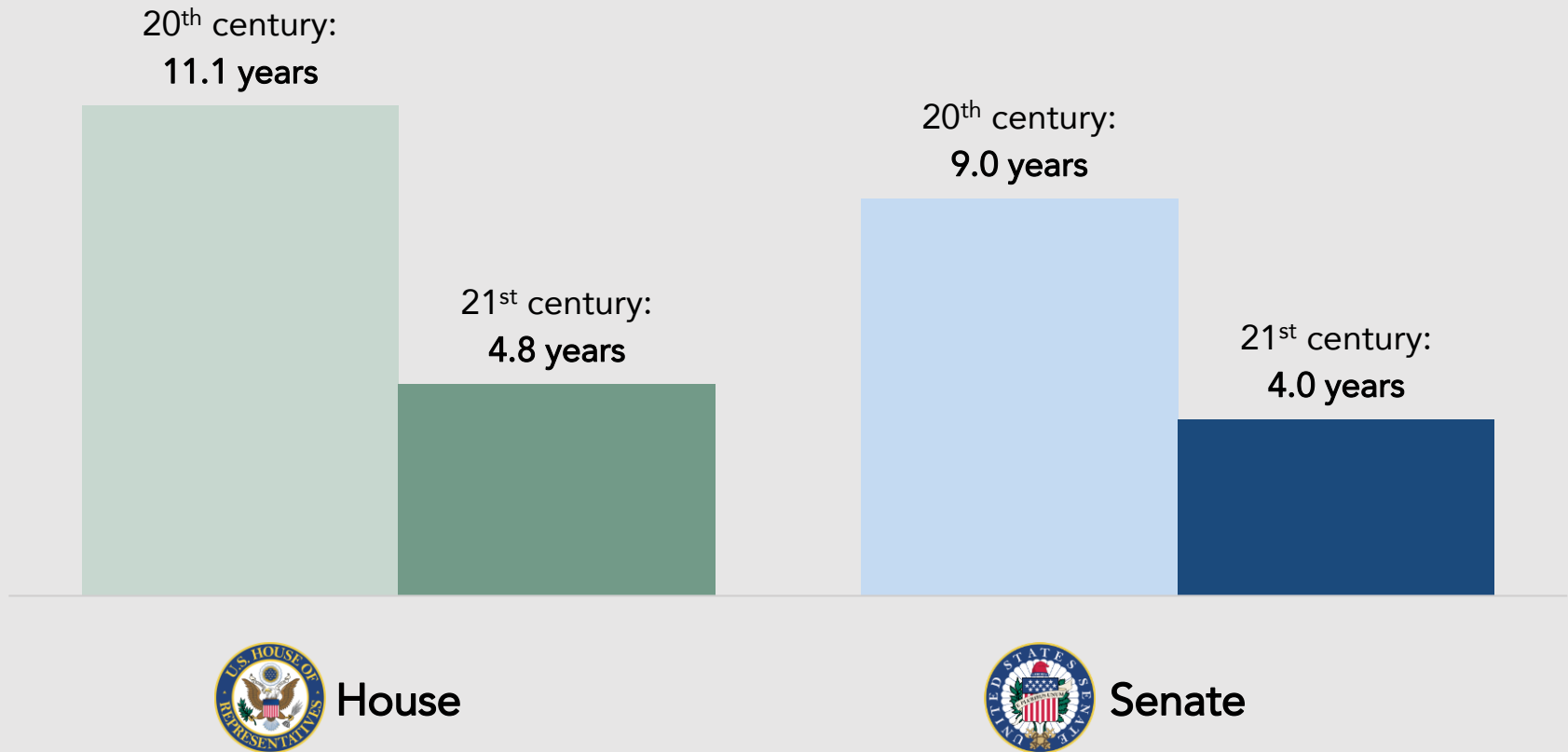


Source: (1) US Census Bureau, "2020 Census: Apportionment of the US House of Representatives." April 2021. Map shows the changes to the number of Congressional seats for each state between apportionment based on the 2010 Census and apportionment based on the 2020 Census.

Congressional Control Declining for Both Parties

The average duration of one party holding control in either chamber of Congress has declined by roughly half in the last century. With a more divided electorate, Congressional control in each house is swinging between parties roughly every 4-5 years, or every 2-3 election cycles.

Average duration of control in Congress

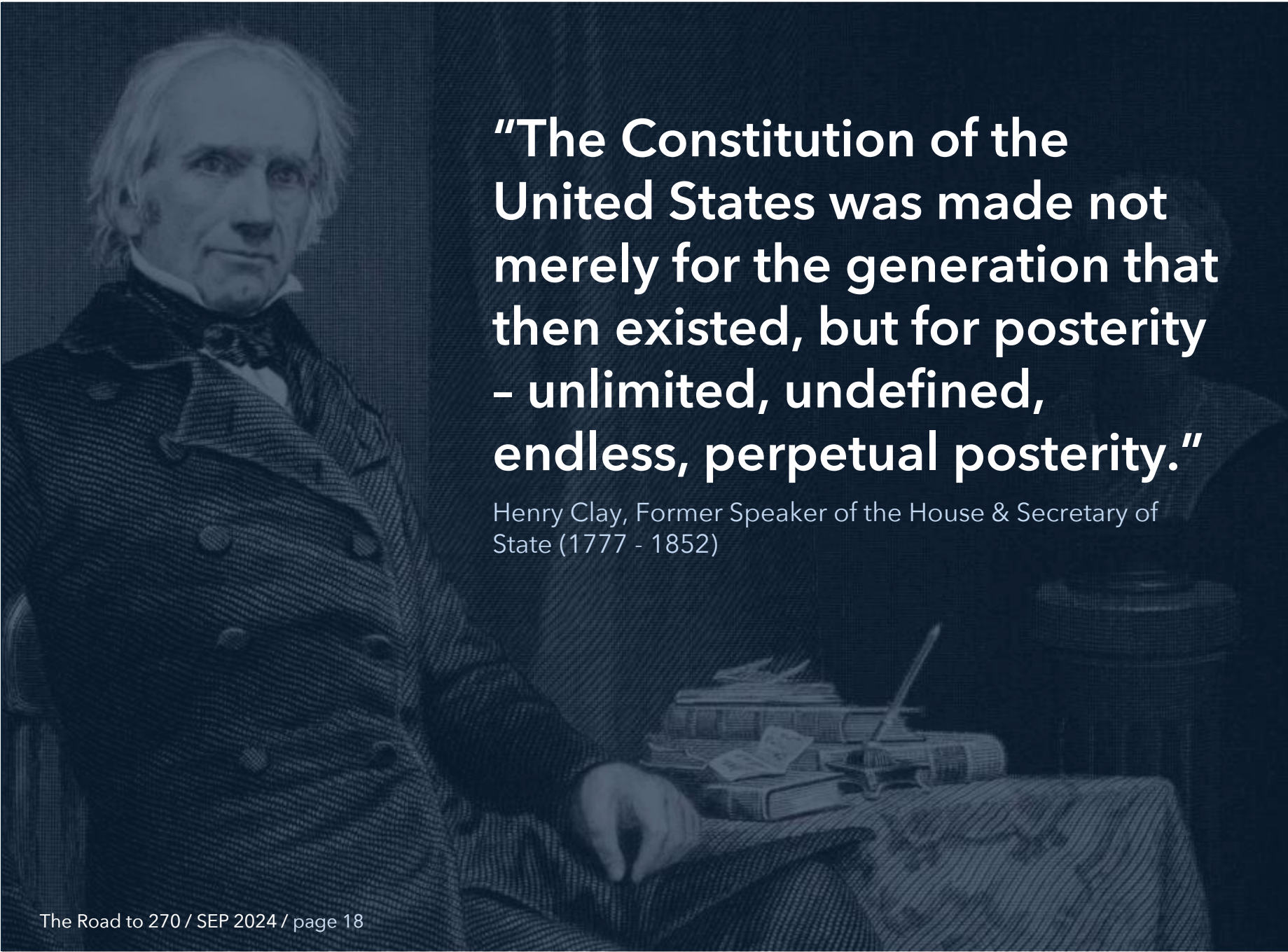


Source: (1) Mehlman Consulting (Bruce Mehlman).



The Road to 270

3 *National Polls Matter Less*



“The Constitution of the United States was made not merely for the generation that then existed, but for posterity - unlimited, undefined, endless, perpetual posterity.”

Henry Clay, Former Speaker of the House & Secretary of State (1777 - 1852)

2024 US Presidential Election Dashboard

With the electoral map favoring Republicans, history suggests that VP Kamala Harris may need a 3-4% lead in national polls to win the electoral college.

NATIONAL POLLS

National Polling

Harris
48.5%



Harris :
+2.7%



Trump
45.8%

CRITICAL SWING STATE POLLING

"Frost Belt"



Harris
+2.2%



Harris
+1.1%



Harris
+2.6%

"Sun Belt"



Harris
+0.6%



Trump
+0.9%



Trump
+1.3%



Trump
+0.4%

ELECTORAL COLLEGE MAP BASED ON RCP POLLS

Trump: **219**



?

Toss Up: **104**
(270 needed to win)



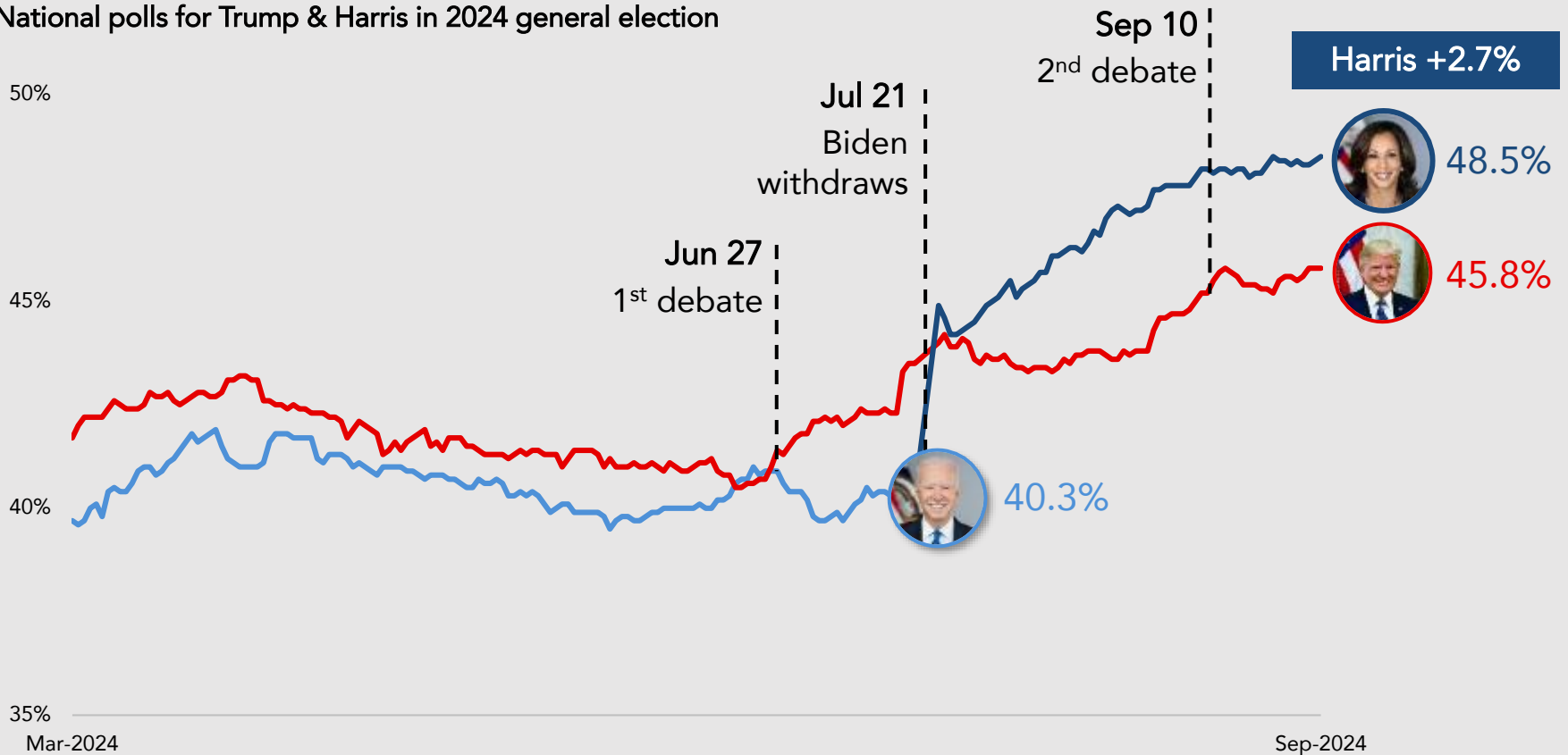
Harris: **215**

Source: (1) FiveThirtyEight Average Polling. Electoral college map based on RCP polls. Data as of September 26, 2024.

National Polls Matter Less

National polls have consistently shown a close, competitive race. Former President Trump's national polling in this election cycle has been characterized as having a "high floor" and "low ceiling". Since Harris entered the race as the Democratic nominee, she has closed the gap and now leads in the national polls. National polls are important indicators of momentum in the election, but swing state polling matters far more in anticipating election outcomes.

National polls for Trump & Harris in 2024 general election

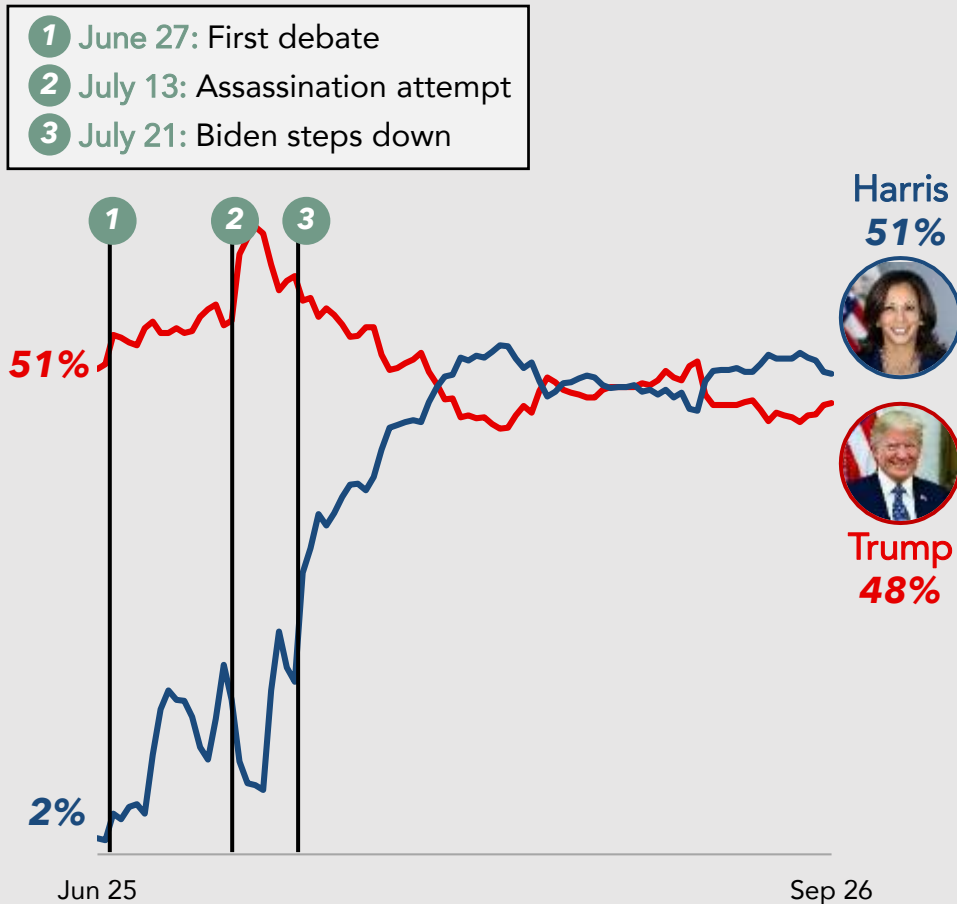


Source: (1) FiveThirtyEight Average National Polls. Data as of September 26, 2024.

The "Betting" Markets are Generally Volatile

Since June 26, Vice President Harris' probability of winning the 2024 Presidential election in "betting markets" has increased from 2% to over 50%.

US betting markets (2024 election)



Presidential election



Harris: 53%

Trump: 45%

US Senate control



Republican: 75%

Democrat: 25%

US House control



Democrat: 63%

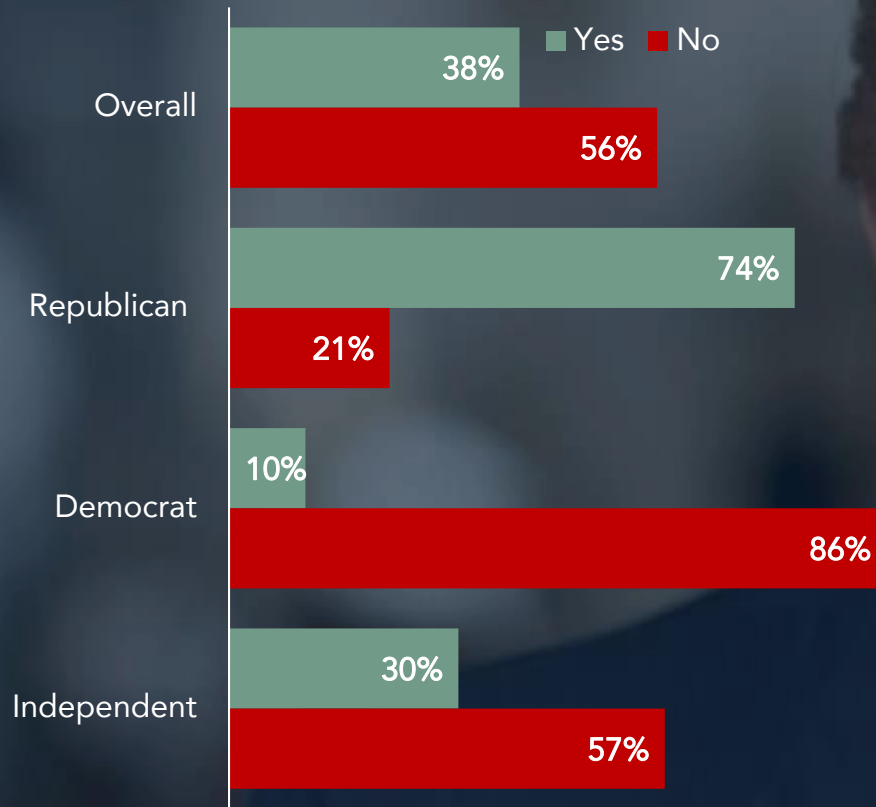
Republican: 37%

Source: (1) Bloomberg. Data as of September 26, 2024. Data is market-implied odds. Presidential election betting odds is RCP betting average (Betfair, Betsson, Bovada, Bwin, Points Bet, Polymarket, Smarkets). Senate and House betting odds is "Electionbettingodds.com" betting average (Betfair, Smarkets, PredictIt, Polymarket).

Public Opinion on Former President Donald Trump

Former President Donald Trump has been polling behind Vice President Kamala on favorability, with significant divergence in opinions based on political party affiliation.

In your opinion, would Donald Trump make a good president?

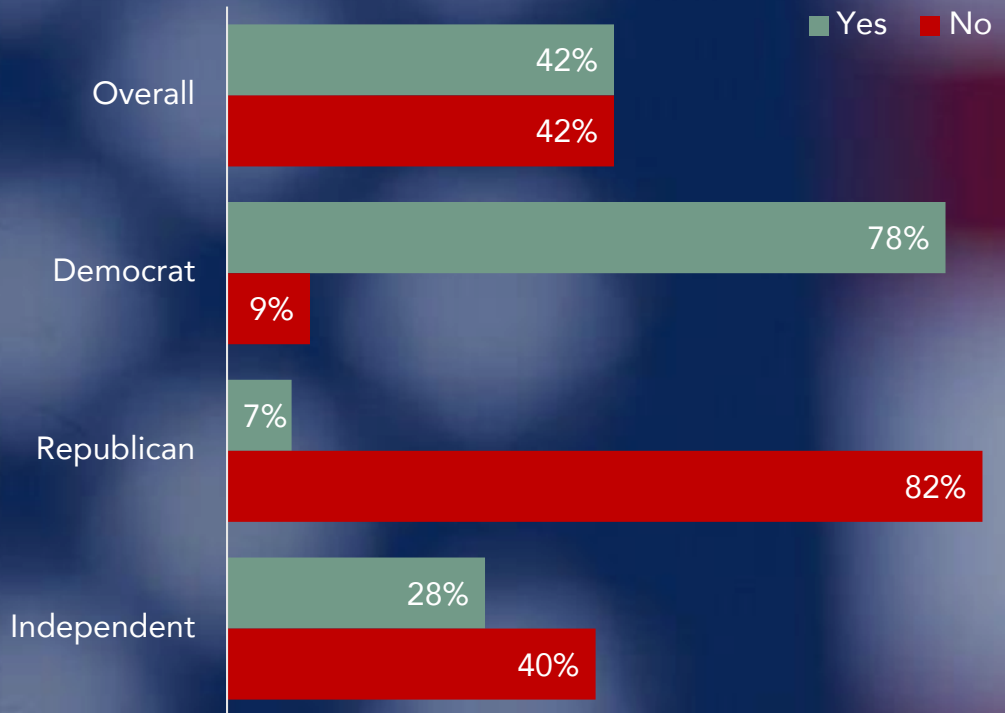


Source: (1) AP-NORC Center for Public Affairs. Survey of 1,143 adults nationwide conducted July 25-29, 2024. Poll conducted using the AmeriSpeak Panel, a probability-based panel of NORC at the University of Chicago.

Public Opinion on Vice President Kamala Harris

Vice President Kamala Harris faces the same favorability issues that President Biden did. Only 42% of survey respondents thought she would make a good president, though among Democrats, over 75% believe she would make a good president.

In your opinion, would Kamala Harris make a good president?

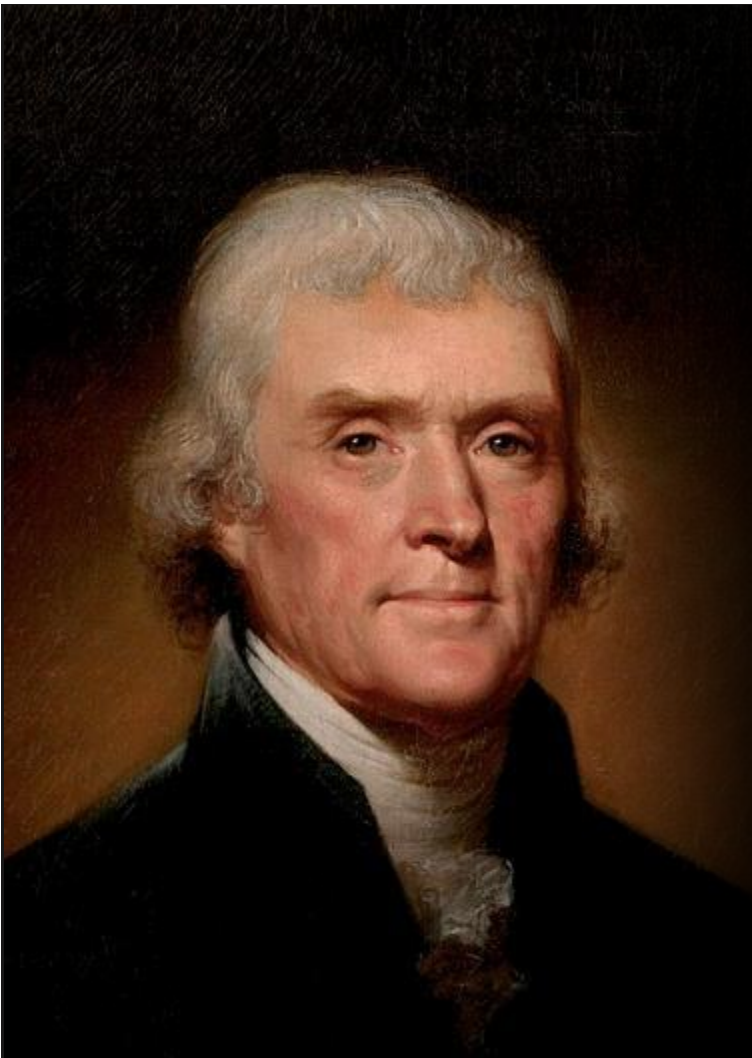


Source: (1) AP-NORC Center for Public Affairs. Survey of 1,143 adults nationwide conducted July 25-29, 2024. Poll conducted using the AmeriSpeak Panel, a probability-based panel of NORC at the University of Chicago.



The Road to 270

4 *Swing States Matter More*

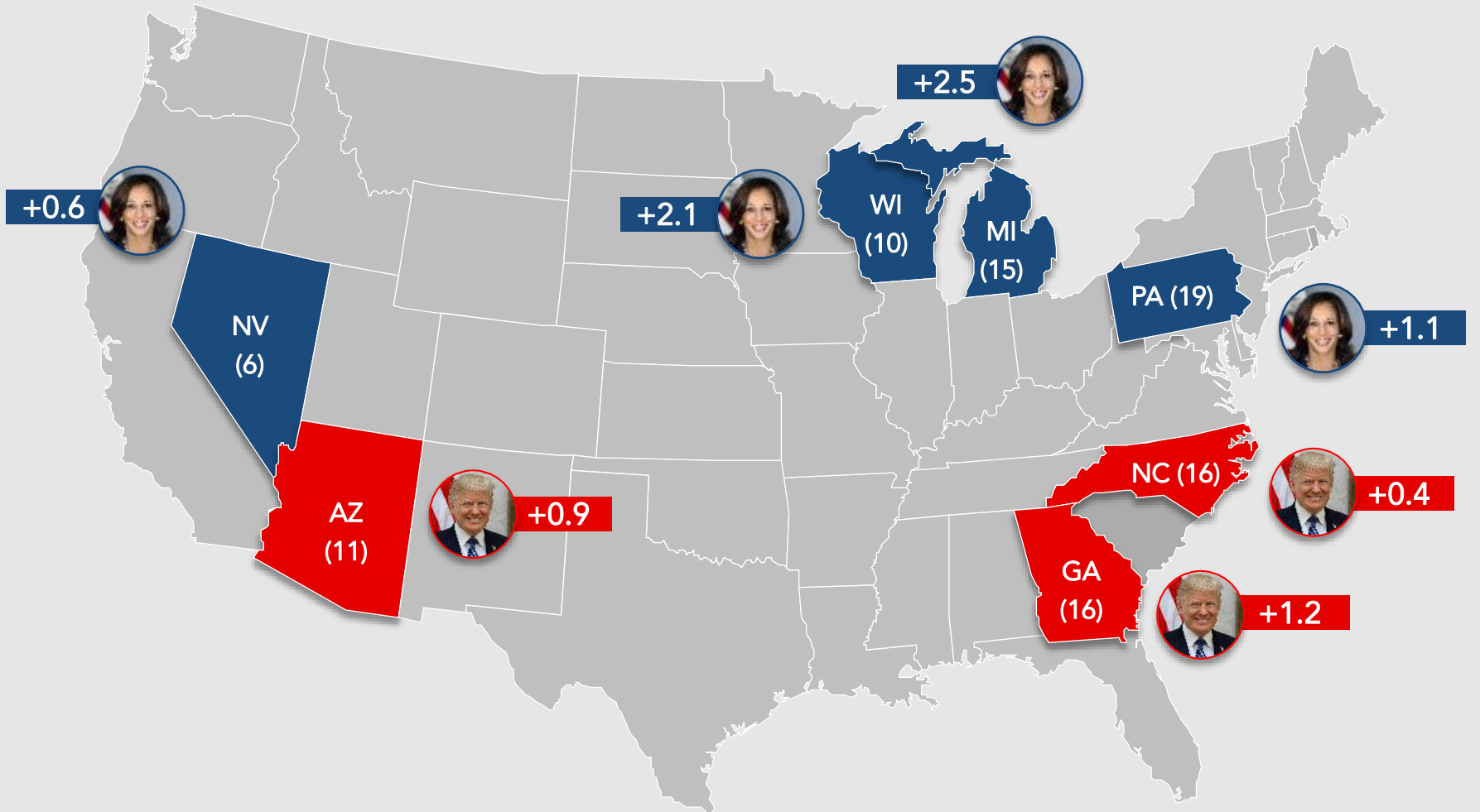


“If there be any among us who would wish to dissolve this union or to change its republican form, let them stand undisturbed as monuments of the safety with which error of opinion may be tolerated, where reason is left free to combat it.”

President Thomas Jefferson's First Inaugural Address
(March 4, 1801)

"Swing States" That Matter More in 2024

Latest swing state polling and electoral college votes























Source: (1) FiveThirtyEight Average Polling. Data as of September 26, 2024.

Harris Closes Swing State Gap Since July 21

Polling averages in key 2024 “swing states” have converged sharply since President Biden withdrew on July 21, with most differentials now well within the margin of error.

Polling averages for swing states since President Biden’s withdrawal on July 21

	State	July 21 Biden Withdraws	Sep 10 Trump/Harris Debate	Sep 26 Latest Polling
“Frost Belt”	WI	 +2.3%	 +2.4%	 +2.2%
	PA	 +4.4%	 +0.5%	 +1.1%
	MI	 +2.4%	 +1.7%	 +2.6%
“Sun Belt”	NV	 +5.8%	 +0.1%	 +0.6%
	AZ	 +5.5%	 +1.0%	 +0.9%
	GA	 +5.9%	 +0.8%	 +1.3%
	NC	 +6.9%	Tie	 +0.4%

Source: FiveThirtyEight Polling Average. Data as of September 26, 2024.

Road to 270: The No "Toss Up" Map

With several key swing states polling well within the margin of error, the electoral map for the 2024 US Presidential Election remains "too close to call."

2024 presidential election electoral map

Total Electoral College Votes
538

Votes Needed to Win
270

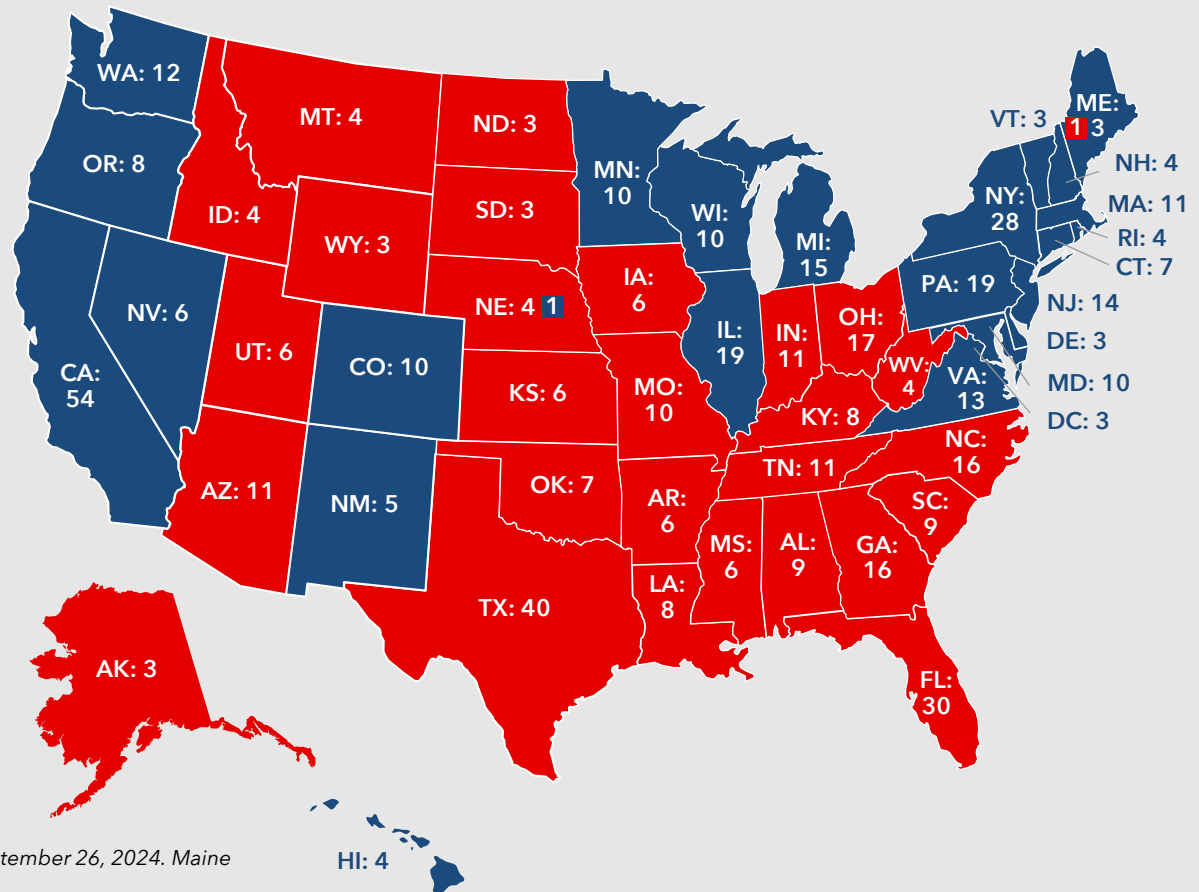
Current Votes



Harris: 276



Trump: 262



Source: (1) FiveThirtyEight Average Polls. Data as of September 26, 2024. Maine and Nebraska have split electoral votes.

Road to 270: A Closer Look at Swing States

The 2024 election may come down to just a handful of critical swing states. As the polling stands today, the path for Trump is more obvious. He needs to secure Pennsylvania and its 19 electoral college votes, while maintaining the currently Republican leaning states. Harris' path to victory is more challenging. However, with numerous states within the historical margin of error, the race remains too close to call.

215 votes			219 votes	
Solid Democrat	Likely/Leans D	Toss up	Likely/Leans R	Solid Republican
139	76	104	126	93
Solid Democrat	Likely / Leans Democrat	Toss up	Likely / Leans Republican	Solid Republican
California (54) New York (28) Washington (12) Massachusetts (11) Maryland (10) Connecticut (7) Rhode Island (4) Hawaii (4) Vermont (3) Delaware (3) D.C. (3)	Illinois (19) New Jersey (14) Virginia (13) Colorado (10) Oregon (8) New Mexico (5) New Hampshire (4) Maine -1 st (1)(2)	Pennsylvania (19) Georgia (16) North Carolina (16) Michigan (15) Arizona (11) Minnesota (10) Wisconsin (10) Nevada (6) Nebraska-2 nd (1)	Texas (40) Florida (30) Ohio (17) Missouri (10) South Carolina (9) Iowa (6) Kansas (6) Montana (4) Alaska (3) Maine-2 nd (1)	Indiana (11) Tennessee (11) Alabama (9) Louisiana (8) Kentucky (8) Oklahoma (7) Mississippi (6) Arkansas (6) Utah (6) Idaho (4) West Virginia (4) North Dakota (3) South Dakota (3) Wyoming (3) Nebraska -1 st & 3 rd (2)(2)

Source: (1) Real Clear Polling. Data as of September 26, 2024. FiveThirtyEight.

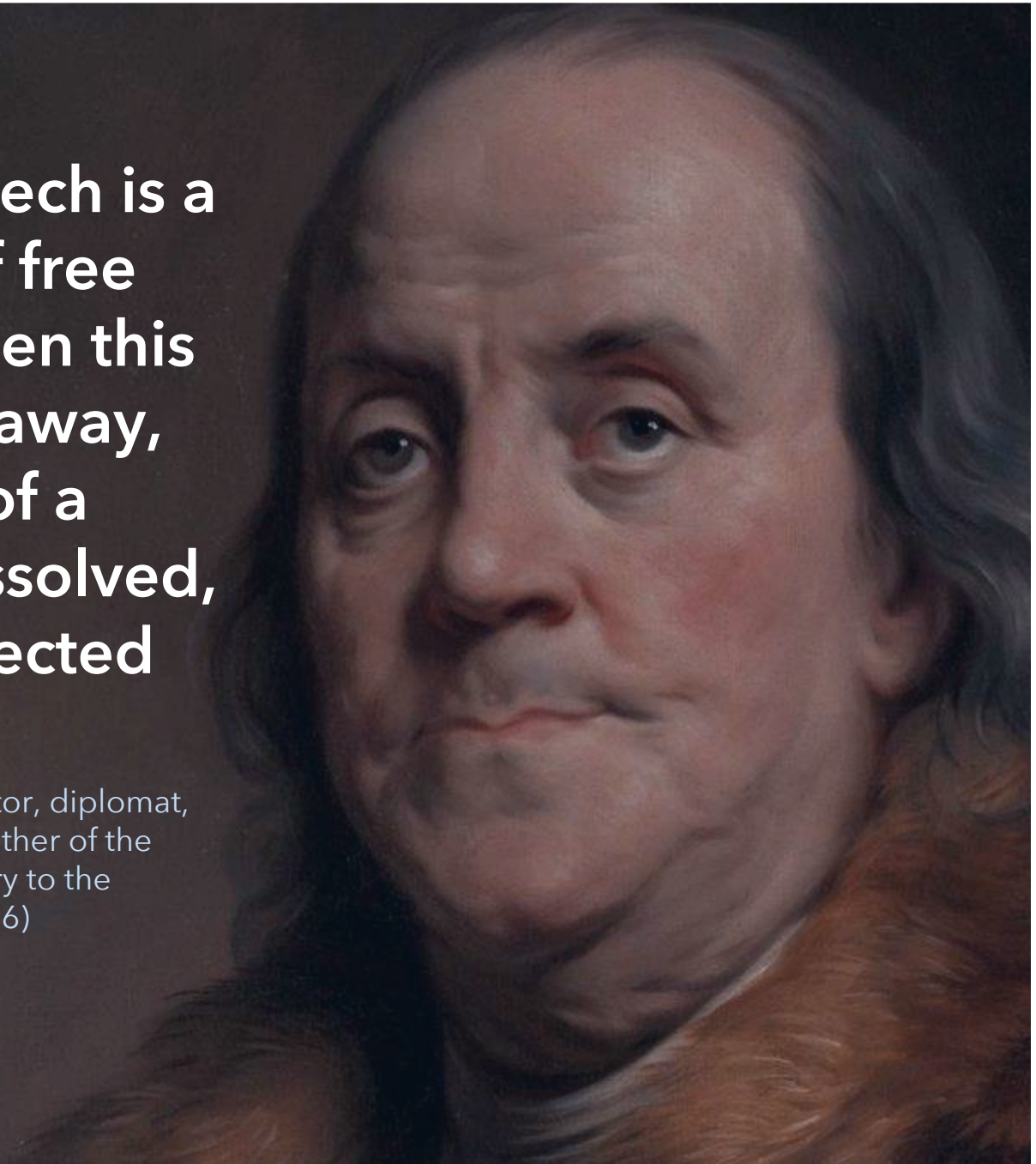


The Road to 270

5 *The Money*

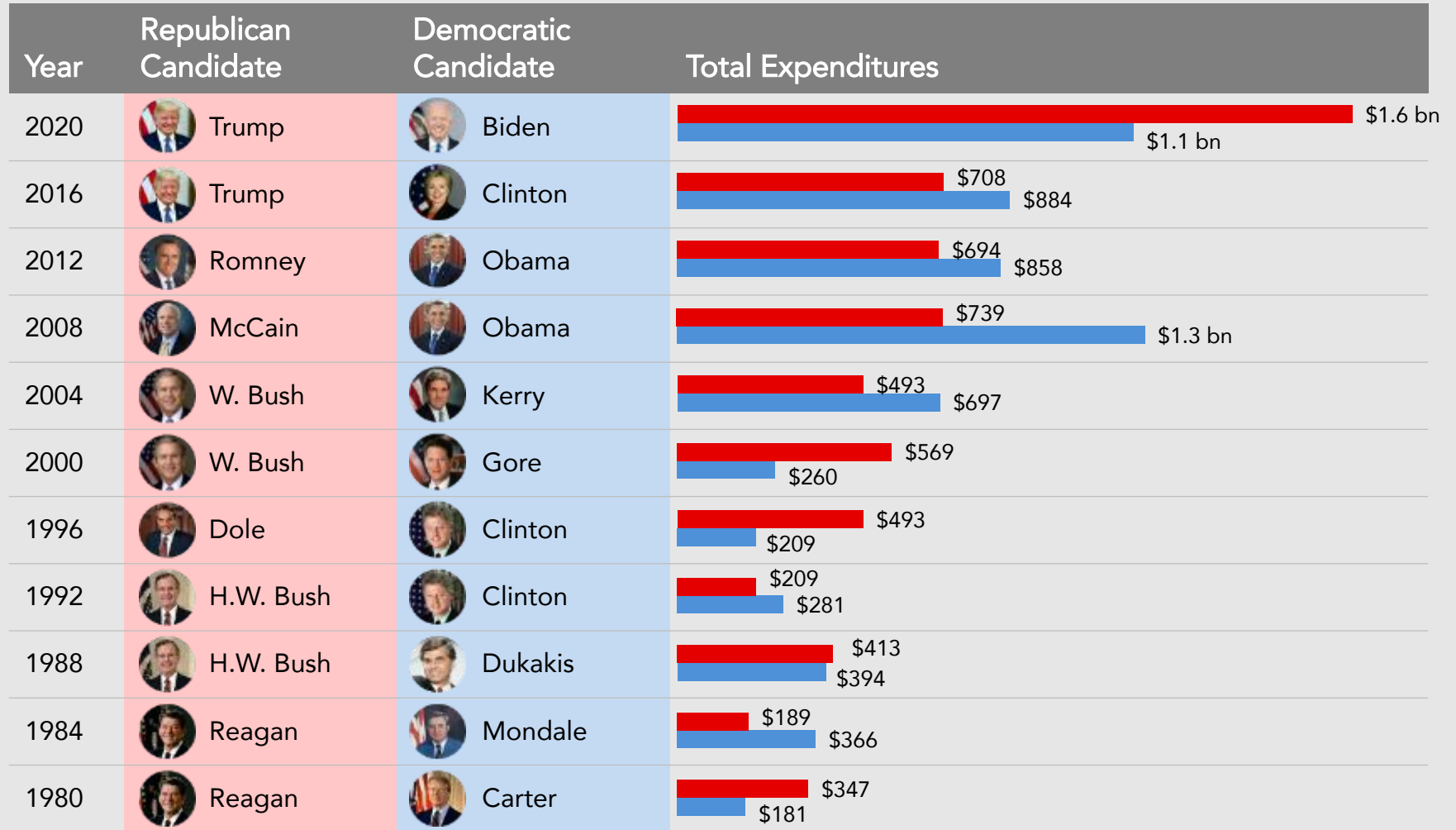
“Freedom of speech is a principal pillar of free government; When this support is taken away, the constitution of a free society is dissolved, and tyranny is erected in its ruins.”

Benjamin Franklin, scientist, inventor, diplomat, political philosopher, Founding Father of the United States; drafter and signatory to the Declaration of Independence (1776)



How Much Does It Cost to Run for President?

Total presidential campaign spending over the last 40 years, USD mn

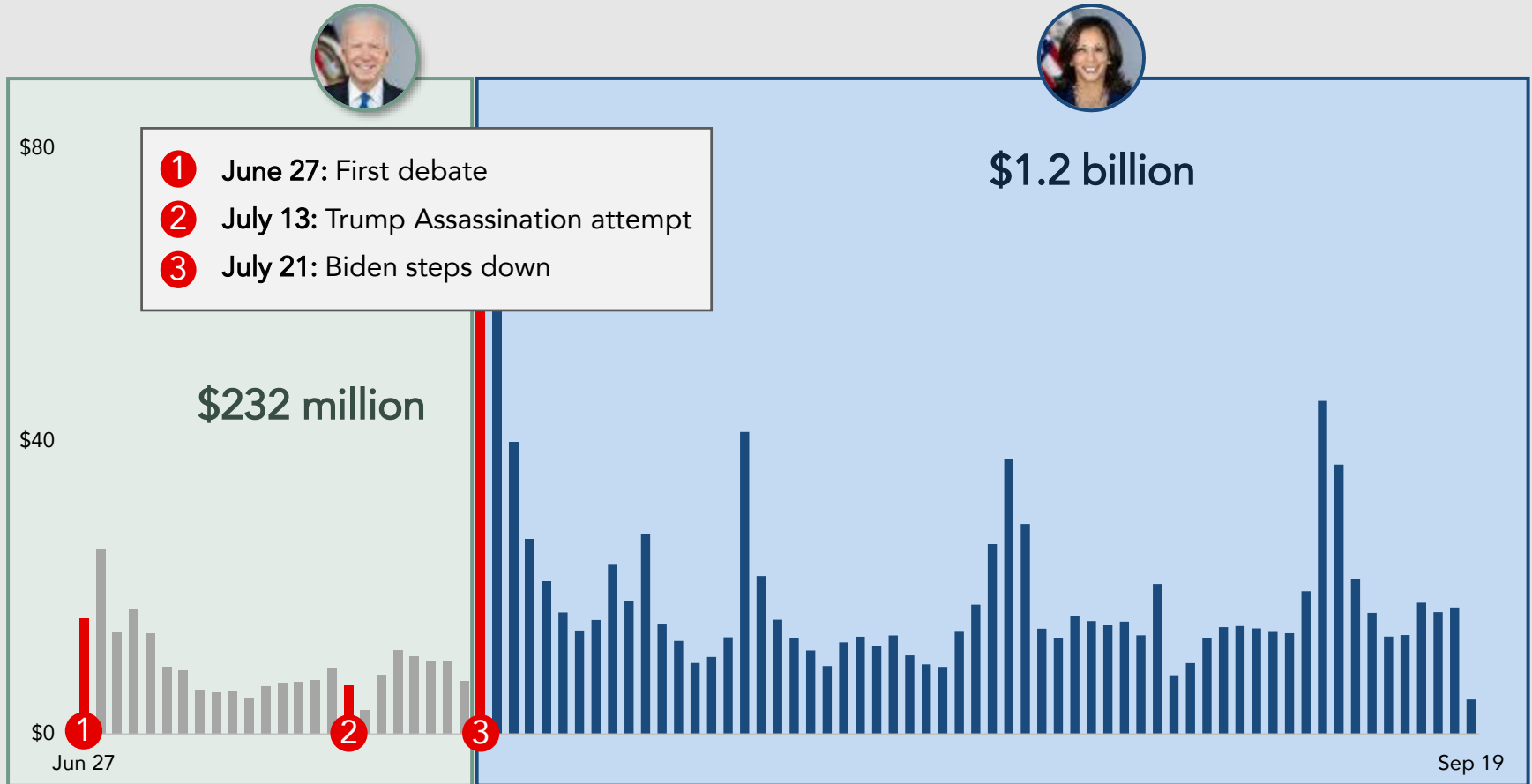


Source: (1) Federal Election Commission. OpenSecrets.

Harris' Fundraising Windfall Since July 21

In the first 24 hours of Kamala Harris becoming the presumptive Democratic nominee, she raised a record \$81 million dollars. Of those donations, 61% were made by first time donors to the 2024 Democratic ticket.

Single-day donations to ActBlue PAC, USD mn



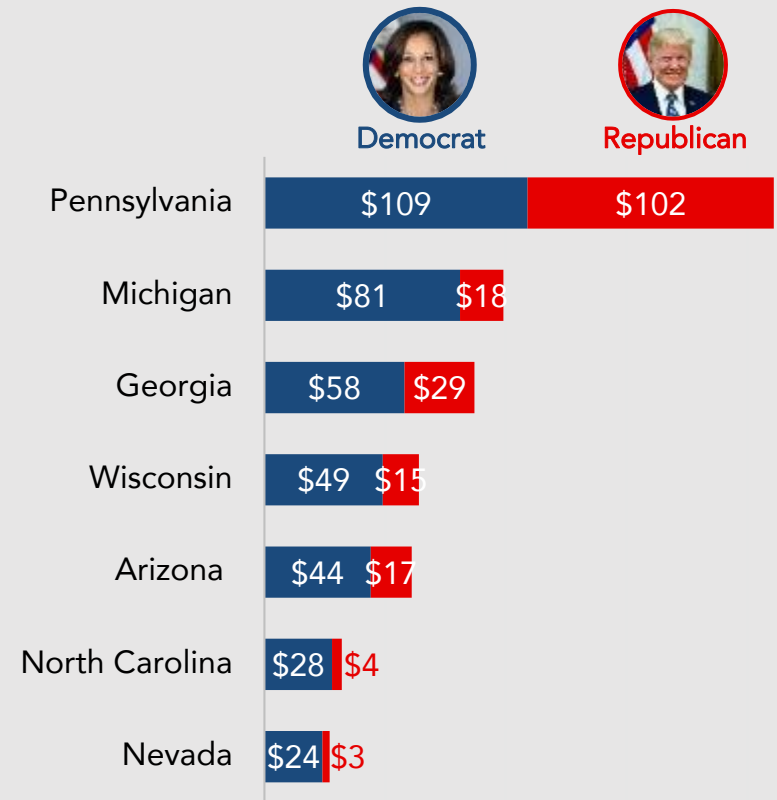
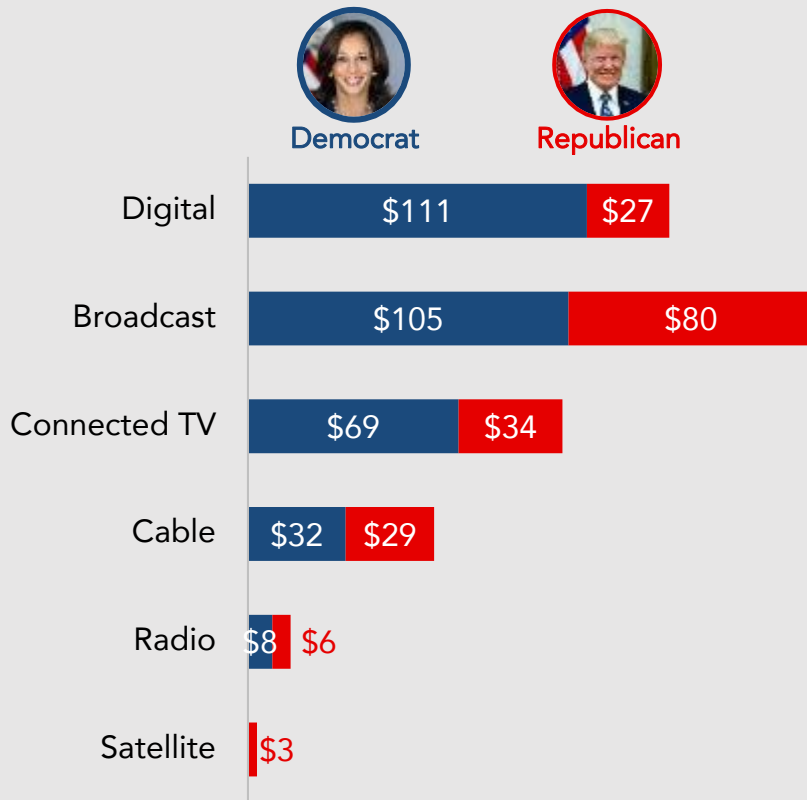
Source: (1) Bloomberg. Data as of September 19, 2024.

Democrats Outspending on Advertising

Democrats have spent nearly 2x as much as Republicans in the 2024 presidential election, especially in critical swing states. While Democrats have outpaced Republican spending in almost every media category, the most stark contrast has been in digital. Republicans, by contrast, have focused more on traditional broadcast advertising.

Presidential campaign ad spending YTD, USD mn

Political ad spending across swing states (Mar – Nov 2024), USD mn

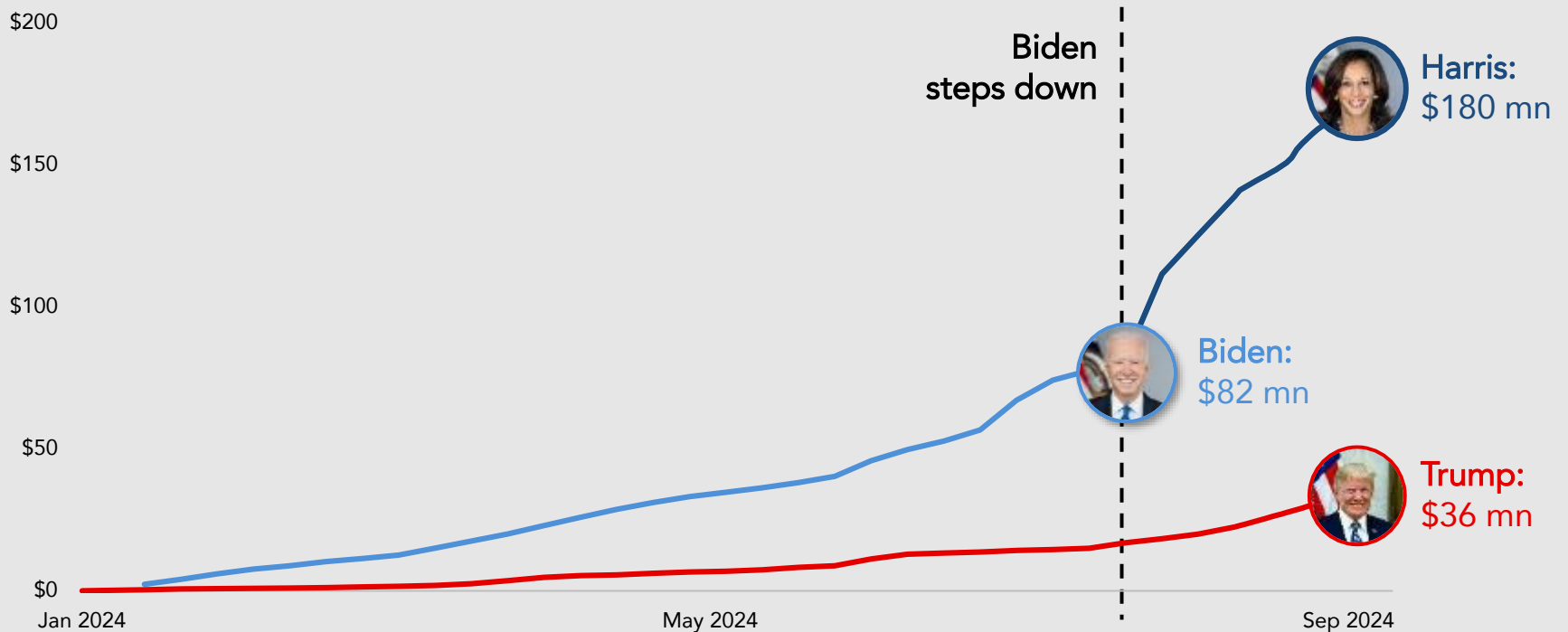


Source: (1-2) Axios, "Dems outspending GOP nearly 2x on presidential race". AdImpact. Data shows advertising spend from January 1 - August 2, 2024. Axios, "Trump and Harris go all-in to make Pennsylvania the new Florida". AdImpact. Data shows advertising spend from March 6 - November 5, 2024.

Harris' Digital Ad Blitz

In the month following President Biden's withdrawal from the election, Trump spent \$5.6 mm on digital ads on Google and Meta. Harris, on the other hand, spend 10x that amount, or \$57 mm. The spending splurge from the Harris campaign is thought to have helped her surge in donations from small-dollar and first-time donors. Trump's limited digital ad spending contrasts with the 2020 election where his campaign had spent \$91 mm on digital ads by this point in the year and spent \$275 mm during the entirety of his campaign.

Cumulative spending on Google and Meta ads, by campaigns and affiliated committees, USD mn



Source: (1) Financial Times, "Kamala Harris spends 10 times as much as Trump on digital ad blitz". Google Ad Transparency Center. Meta Ad Library. Data as of September 9, 2024. Data through August 10 is Financial Times. Google data includes funding data from Harris for President, Harris Victory Fund, Biden for President, Biden Victory Fund, Future Forward, Trump National Committee, and Make America Great Again. Meta data includes aggregate funding data associated with the respective candidate over the last 90 days (Jun 12 - Sep 9).



The Road to 270

6 *Voter Turnout*



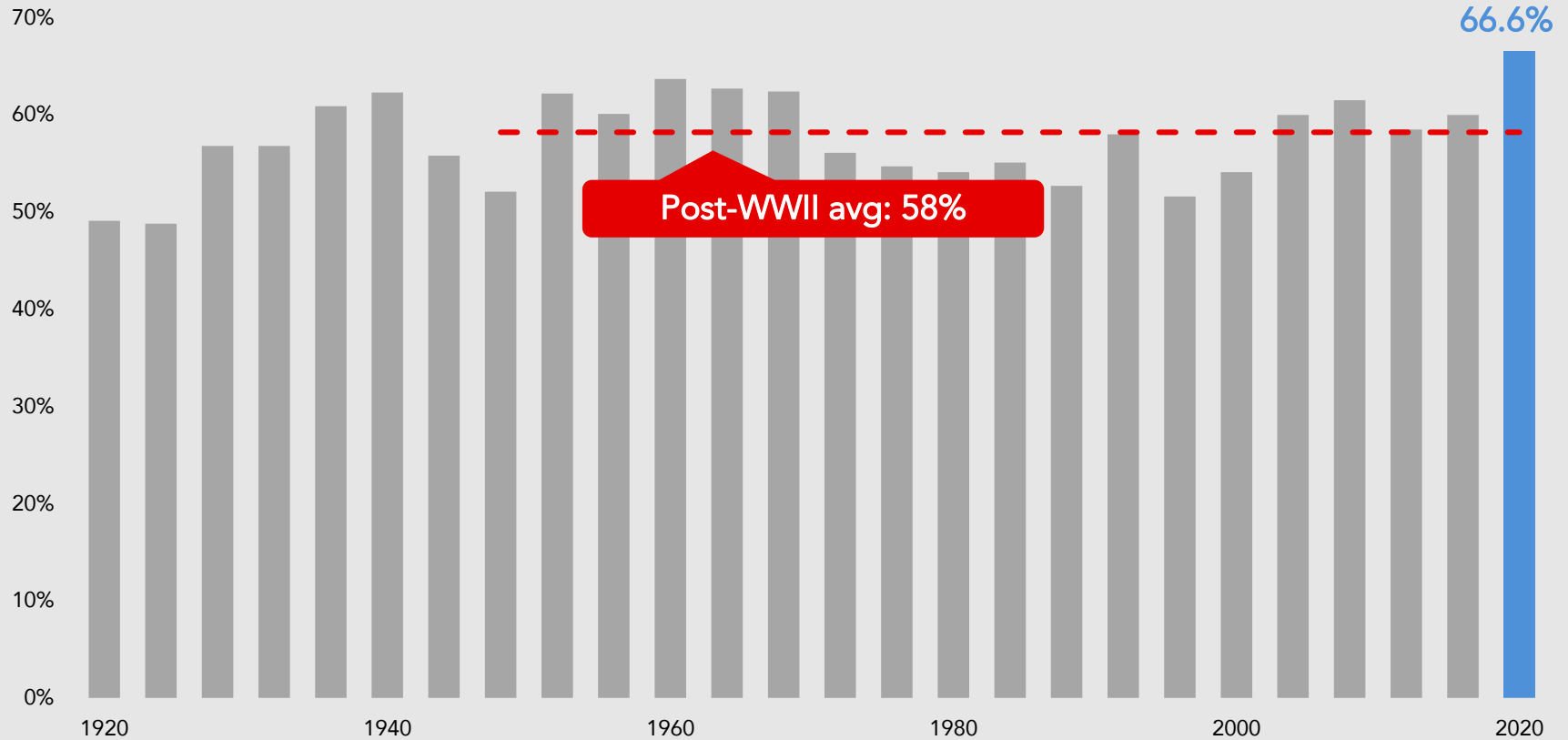
"A people who mean to be their own governors must arm themselves with the power that knowledge gives. Liberty may be endangered by the abuse of liberty, but also by the abuse of power. No nation could preserve its freedom in the midst of continual warfare."

James Madison, US Founding Father, co-author of the US Constitution, and 4th President of the United States (1809-1817)

Record Voter Turnout Expected in 2024

The elections of 2018, 2020 and 2022 were three of the highest-turnout US elections of their respective types in decades, with the 2020 Presidential election at the highest level of voter turnout for any election since 1990. Prior to President Biden's withdrawal, 2024 was on track for a lower turnout election. However, the 2024 election is now on track for record turnout, with nearly 1 million people donating to a campaign this year.

Voter turnout in US Presidential elections



Source: (1) US Elections Project. *Vital Statistics of American Politics*.

Voter Turnout: The 2020 Election

Overall, 67% of eligible voters turned out in the 2020 election; however, trends varied widely between different demographic groups. For example, women turned out at a higher rate than men, while younger generations had a far lower turnout than older generations.

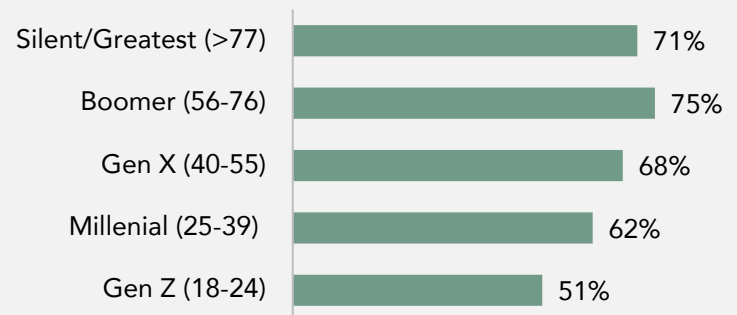
2020 voter turnout by gender



2020 voter turnout by ethnicity



2020 voter turnout by age



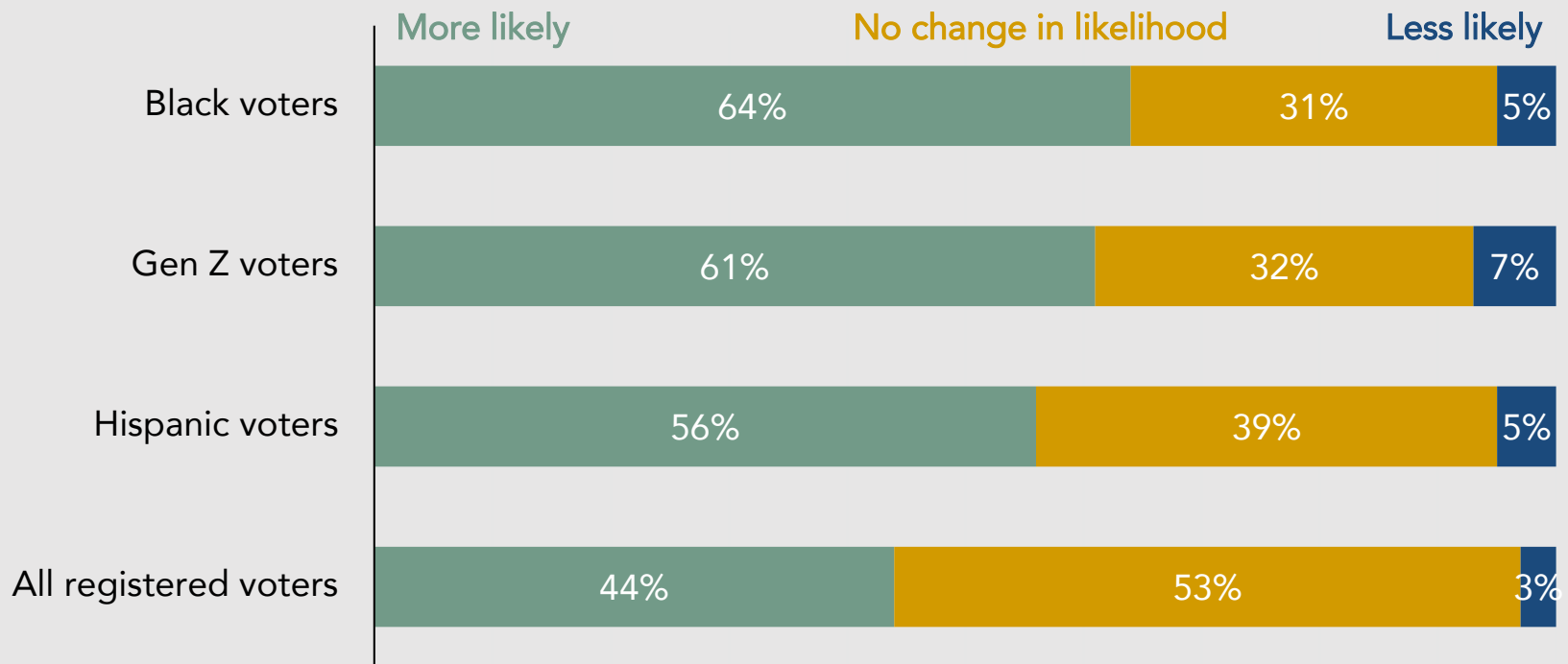
Source: (1-3) US Census Bureau, "Voting and Registration in the Election of November 2020". Voter turnout is reported voters as a percent of the total citizen population.

Turnout Expectations Since Biden's Withdrawal

President Biden's withdrawal from the election appears to have galvanized voters with 44% saying they are more likely to vote in this election than they were when he was the Democratic candidate. Critically, voters in key demographics Biden did well with in 2020 indicate they are far more likely to vote now that Harris is the candidate.

With President Biden making the decision not to run for reelection, does that make you more or less likely to vote in this year's November 2024 election?

Share of respondents who said:

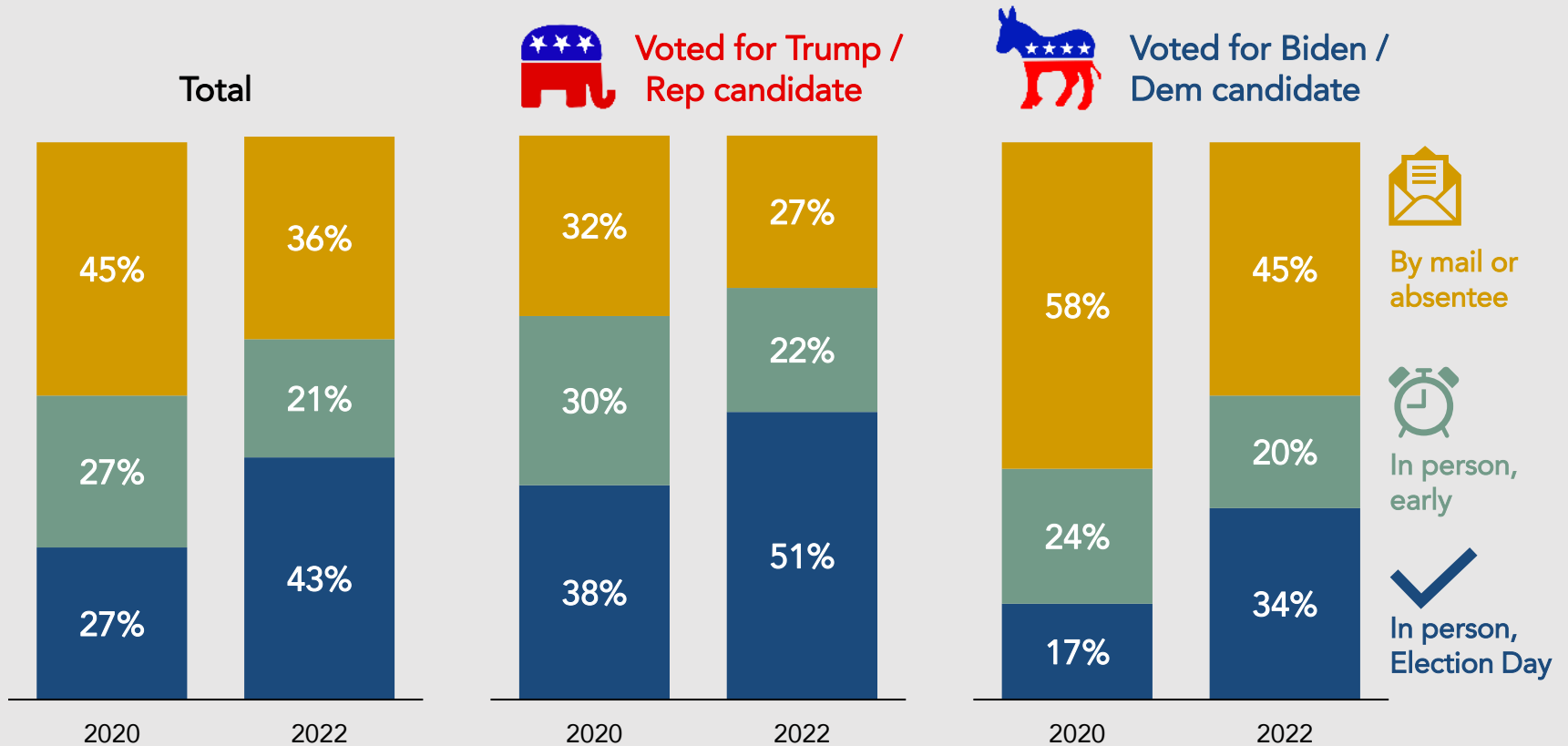


Source: (1) Bloomberg News/Morning Consult. Survey of 4,973 registered voters in seven swing states (AZ - 804; GA - 799; MI - 706; NV - 454; NC - 706; PA - 804; WI - 700), conducted July 24 - 28, 2024. Note: The aggregated data across the swing states were weighted to approximate a target sample of swing-state registered voters based on gender, age, race/ethnicity, marital status, home ownership, 2020 presidential vote and state.

Early, Absentee & In-Person Voting

More than 50% of Americans vote "early" or "absentee" in US elections. This, in turn, increases the chances that the election outcome is not immediately clear the night of the election in close election scenarios, thereby increasing the probability of post-election discord.

% of validated voters who cast their ballot:

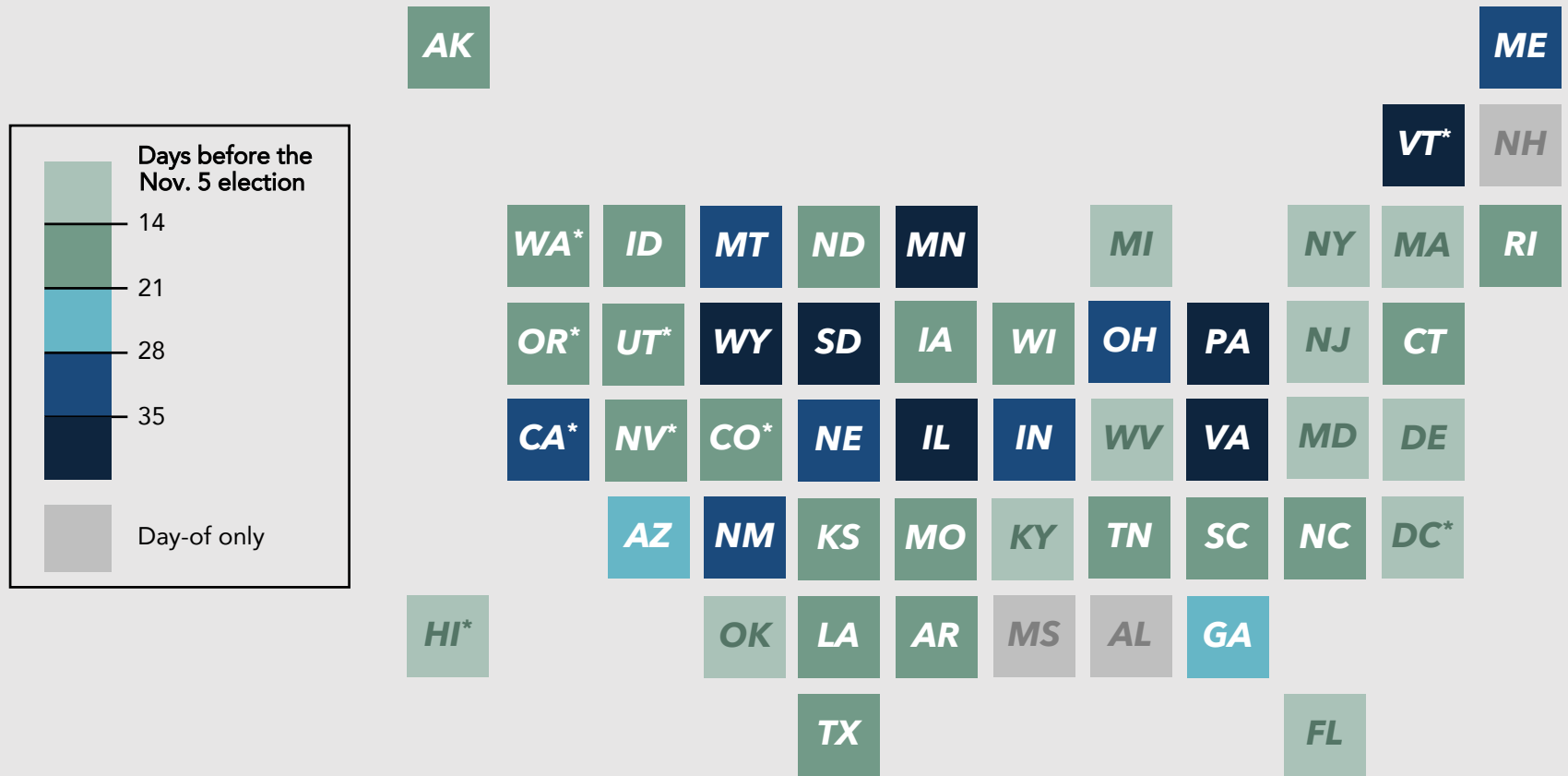


Source: (1-3) Pew Center for Research. Poll based on 9,668 (2020) and 7,461 (2022) adult citizens for whom reliable data on turnout and vote choice are available, conducted November 12-17, 2020 and November 16-27, 2022. Vote choice is from a post-election survey.

When Early In-Person Voting Begins

Five states begin in-person early voting in September, starting with Pennsylvania on Sep 16, Minnesota and Virginia on Sep 20, Vermont on Sep 21 and Illinois on Sep 26. More than 100 million Americans (two-thirds of the electorate) voted early in-person or by mail in 2020.

Early in-person voting schedule, by state




Source: (1) Axios, "First votes of 2024 election are about to be cast". NCSL. * indicates states where elections allowed to be conducted entirely via mail. North Carolina mail-in voting delayed amid court battle.



The Road to 270

7 *Voter Demographics*



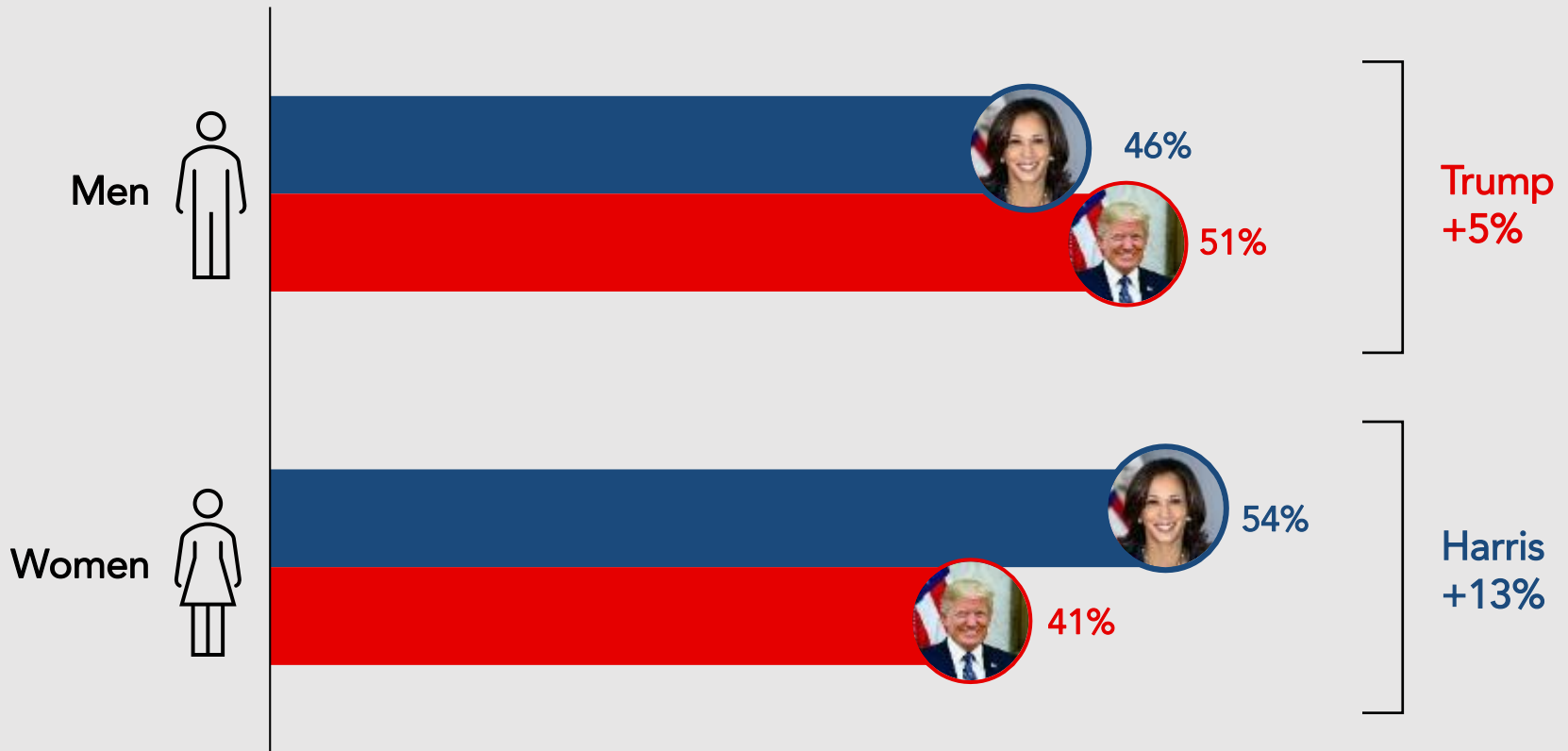
**"It was we, the people,
not we, the white male
citizens; nor yet we, the
male citizens; but we, the
whole people, who formed
the Union. And we formed
it, not to give the blessings
of liberty, but to secure
them; not to the half of
ourselves and the half of
our posterity; but to the
whole people - women as
well as men."**

Susan B. Anthony, American social reformer
& pioneering women's rights and women's
suffrage activist (1820-1906)

Voter Demographics: The Gender Divide

The gender divide will be critically important to watch in the 2024 election. Harris is the leading candidate among female voters with a substantial margin that has widened since President Biden dropped out of the race. Trump still holds a substantial lead among male voters.

National polls for Trump & Harris in 2024 general election, by gender

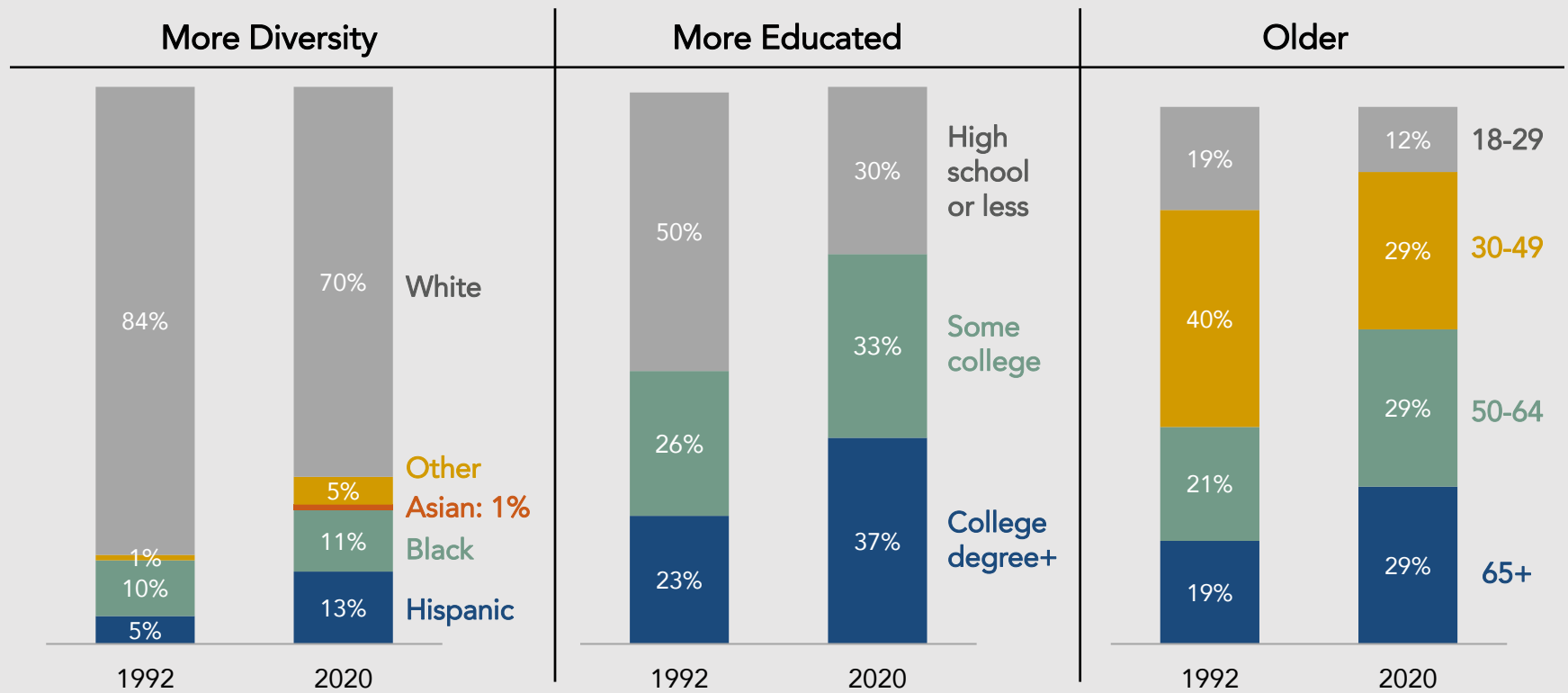


Source: (1) ABC News/Ipsos. Survey of 2,496 adults conducted August 23-27 (MOE: +/- 2.0%). Survey was conducted online via the Ipsos KnowledgePanel in English and Spanish. Partisan divisions are 29% Democrats, 29% Republicans, and 30% Independents.

Voter Demographics: More Diverse, Educated and Older

Many factors associated with voters' partisanship align with race and ethnicity, education level and age. White voters are much more likely than those in other racial and ethnic groups to associate with the Republican Party, while the Democratic party has a 13ppt advantage among those with a bachelors' degree or more formal education. Age also plays a role when it comes to partisanship as well as voter turnout.

Changing demographic profile of American voters (1992-2020)

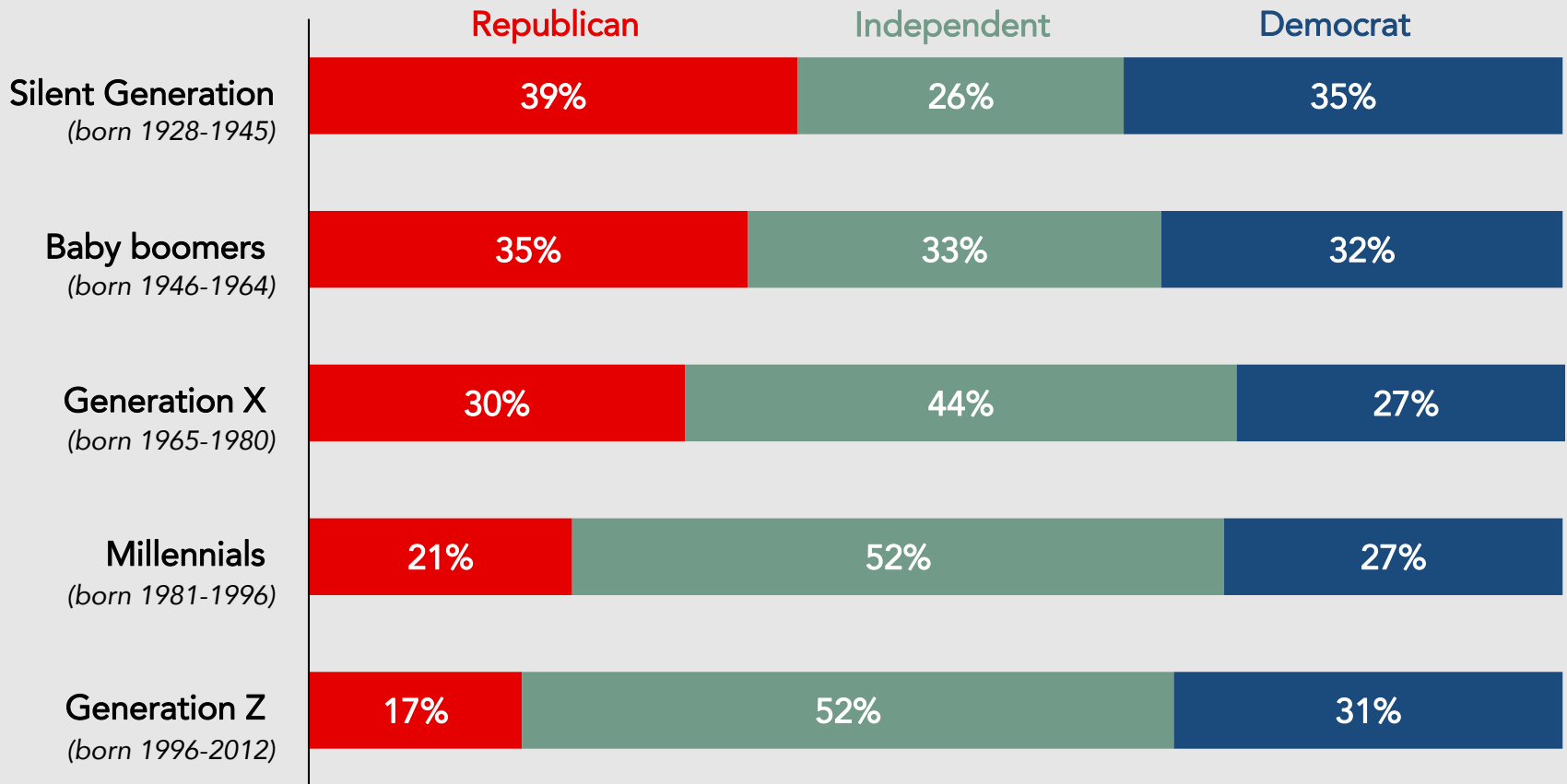


Source: (1-3) Pew Research Center, "Changing Partisan Coalitions in a Politically Divided Nation". Data is annual totals of Pew Research Center telephone surveys (1992) and American Trends Panel annual profile online surveys (2020). Based on registered voters. White, Black, and Asian voters include those who report being only one race and not Hispanic. Hispanic voters are of any race. Estimates for Asian voters are representative of English speakers only. No answer response not shown.

More Voters Identifying as “Independents”

Young voters often identify as “Independent” and form attachments to one of the two major US political parties as they get older. Generation X and Millennials, however have maintained or even expanded their Independent party identification in recent decades.

Party identification, by generation



Source: (1) Gallup, “Millennials, Gen X Clinging to Independent Party ID.” Bruce Mehlman.

“Swing Voters” Younger, More Diverse

A recent study by “Data for Progress” analyzed the universe of “swing voters”, defined as voters who could vote either way (including moderates, undecideds and those who have voted for different parties in past elections), and found that in 2024 they tend to be younger, more diverse and slightly less educated than the broader universe of likely voters.


Voter demographics	All Likely Voters	Swing Voters
Gender		
Female	53%	60%
Male	47%	40%
Age		
Under 45	33%	43%
45+	67%	57%
Race/Ethnicity		
Non-white (Hispanic, Black, Asian)	28%	33%
White	71%	62%
Education		
No College	64%	67%
College	36%	33%

Source: (1) Data for Progress. Survey of 4,923 U.S. likely voters, including 690 swing voters conducted April 19 - May 4, 2024. “Swing voters” defined as “voters who are not so solidly committed to one candidate or the other as to make all efforts at persuasion futile” as defined by political scientist William G. Mayer.



The Road to 270

8 *Voter Issues*

A portrait of Thomas Paine, a political philosopher, French revolutionary, and American founding father. He is depicted from the chest up, wearing a dark coat and a white cravat. His hair is powdered and styled in a wig. He has a serious expression and is looking slightly to the right of the viewer.

“To argue with a man who has renounced the use and authority of reason, and whose philosophy consists in holding humanity in contempt, is like administering medicine to the dead, or endeavoring to convert an atheist with scripture.”

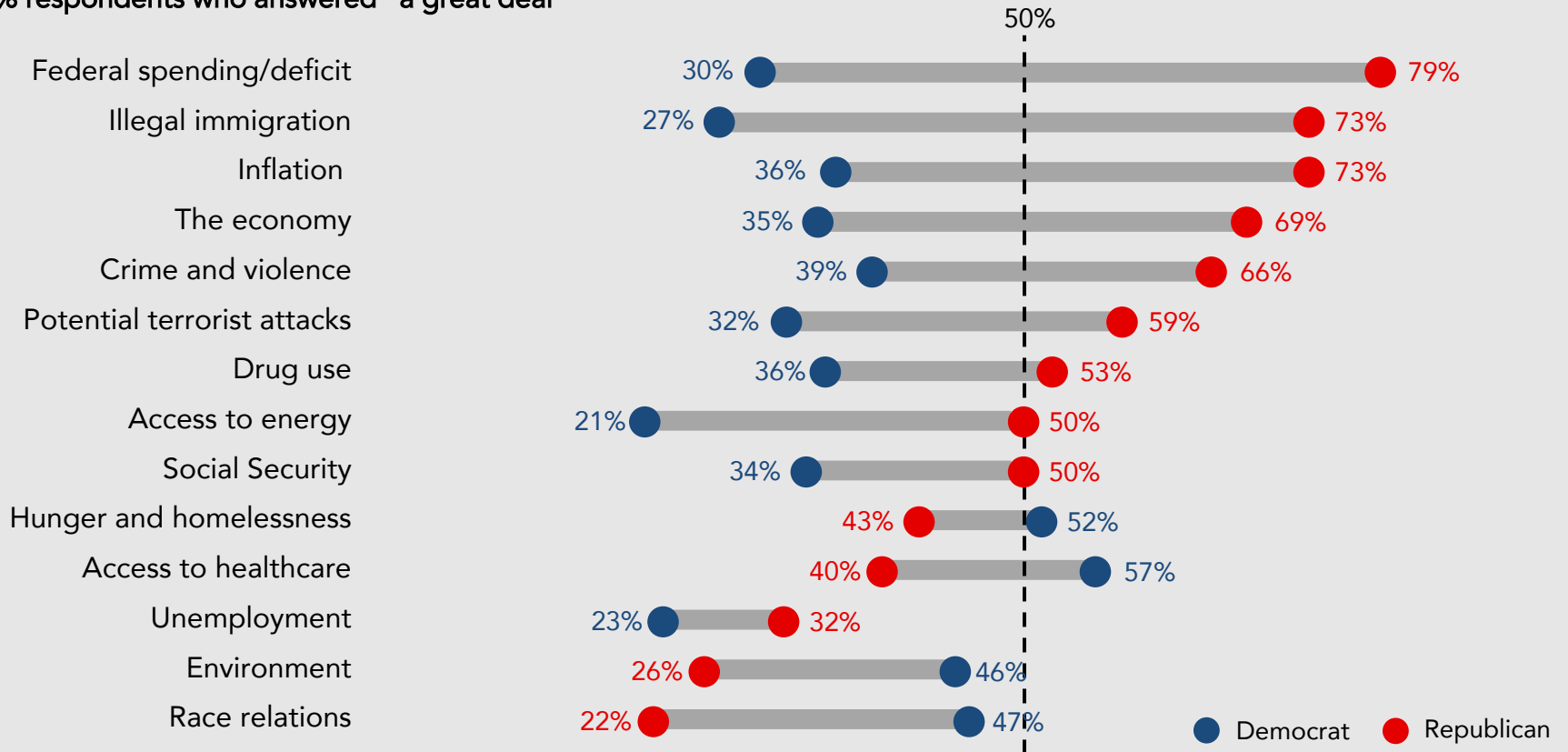
Thomas Paine, Political Philosopher,
French Revolutionary & American
Founding Father (1737-1809)

Voter Positions Closely Tied to Political Party

Voter perceptions of key issues (i.e. strength of economy, importance of climate change) vary significantly by party affiliation. The gap in voter priorities between the major parties is one reason that capturing “independent voters” is critical to candidates.

Do you personally worry about this problem a great deal, a fair amount, only a little, or not at all?

% respondents who answered “a great deal”

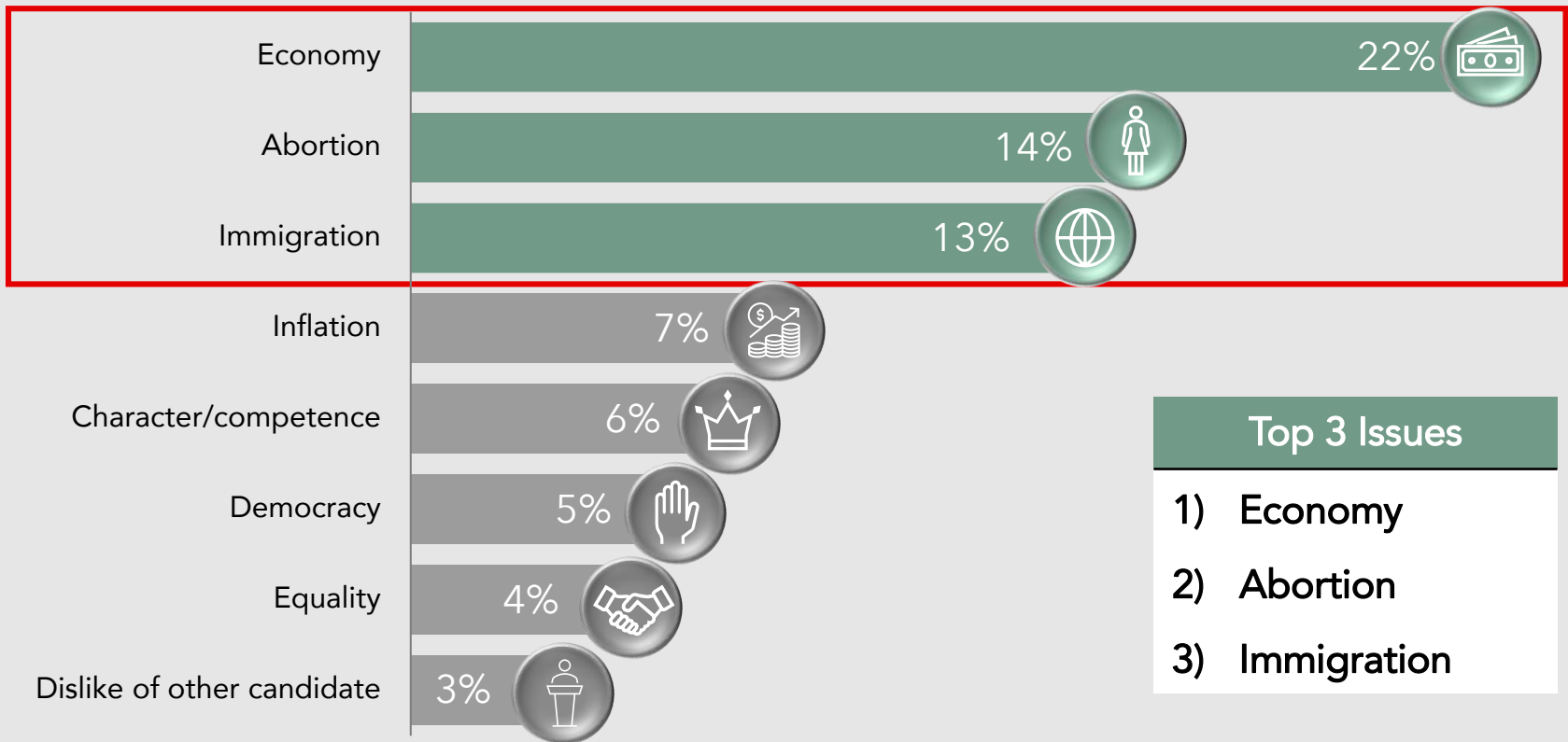


Source: (1) Gallup. Survey of 1,016 adults conducted March 1-20, 2024. Data weighted to match national demographics of gender, age, race, Hispanic ethnicity, education, region, population density and phone status.

Key Issues Driving US Voters in the Election

A recent NYT survey of registered voters in several key swing states - Arizona, Georgia, Nevada, North Carolina - cited the economy, abortion and immigration as the most critical issues in the upcoming US Presidential election. As we have noted previously, how voters "feel" about the economy is more important than how the economy is "actually" performing.

Most important issue for presidential-election voters

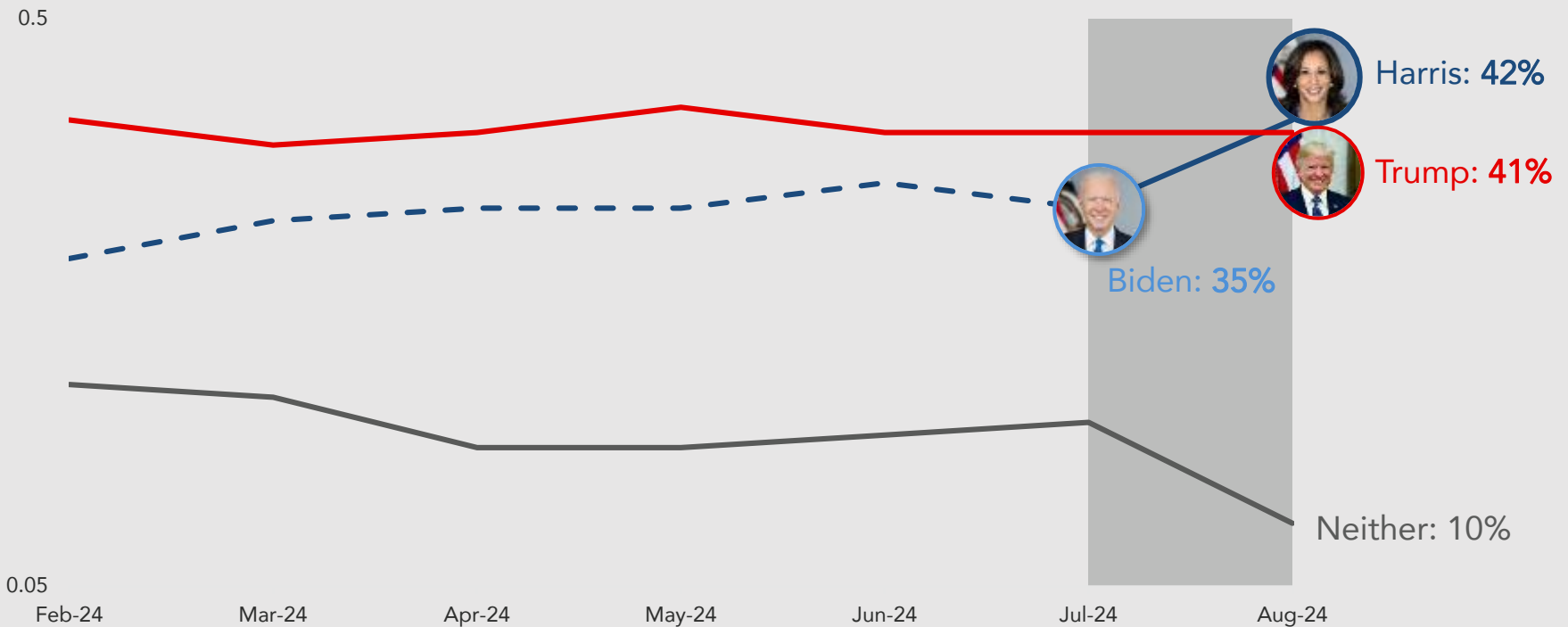


Source: (1) NYT/Siena Poll. Poll of 2,670 registered voters conducted August 9-14 (margin of error: +/- 2.1%). Voters polled in Arizona, Georgia, North Carolina, and Nevada. Many issues aren't listed in chart. Voters could respond with more than one issue.

Public Trust in Managing the Economy

According to the most recent monthly poll conducted by the Financial Times and the University of Michigan Ross School of Business, public sentiment has converged between Vice President Kamala Harris and former President Donald Trump in recent polls related to trust in managing the economy. The August poll marked a significant improvement in voter sentiment toward Harris on the economy since President Biden's withdrawal from the race, and the first time Democrats have outperformed Trump since the poll began nearly a year ago.

Survey Question: Regardless of your opinion of these candidates overall, or how you would vote for president, who do you trust most to handle the economy?

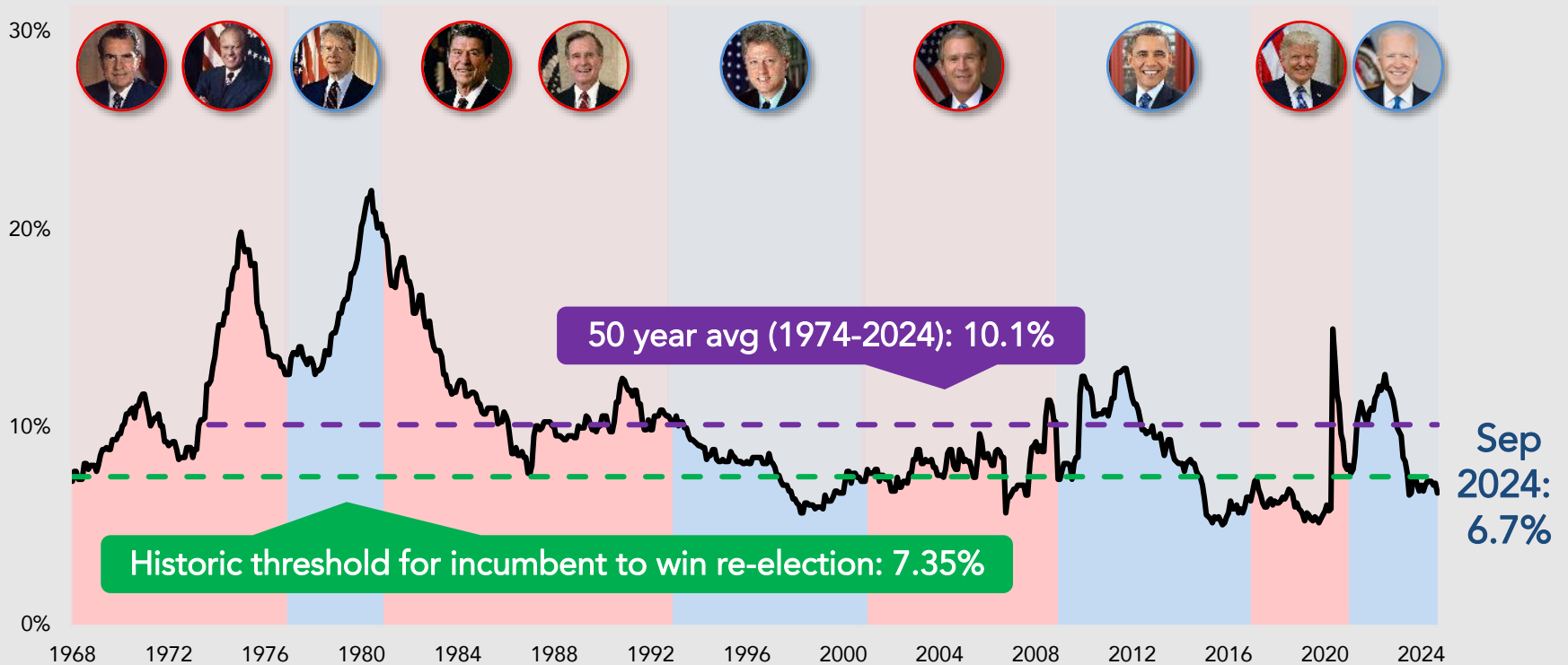


Source: (1) Financial Times/Michigan Ross. Survey of 1,000 registered voters conducted February - August 2024. Excluding respondents who answered both equally or not sure.

Misery Index: Predictor of US Elections

The so-called "Misery Index" is a gauge of economic sentiment equal to the sum of the US unemployment and inflation rate. When measured in October, it has successfully predicted 15 of the last 16 US Presidential elections over more than 60 years, including every US election since 1980. At 6.7% today, the misery index currently stands: (1) lower than it has been 85% of the time over the last 50 years; (2) well below the 10.1% average over the last 50 years; and (3) below the 7.35% historic threshold for the incumbent political party to win re-election.

Misery index = US unemployment rate + headline inflation rate



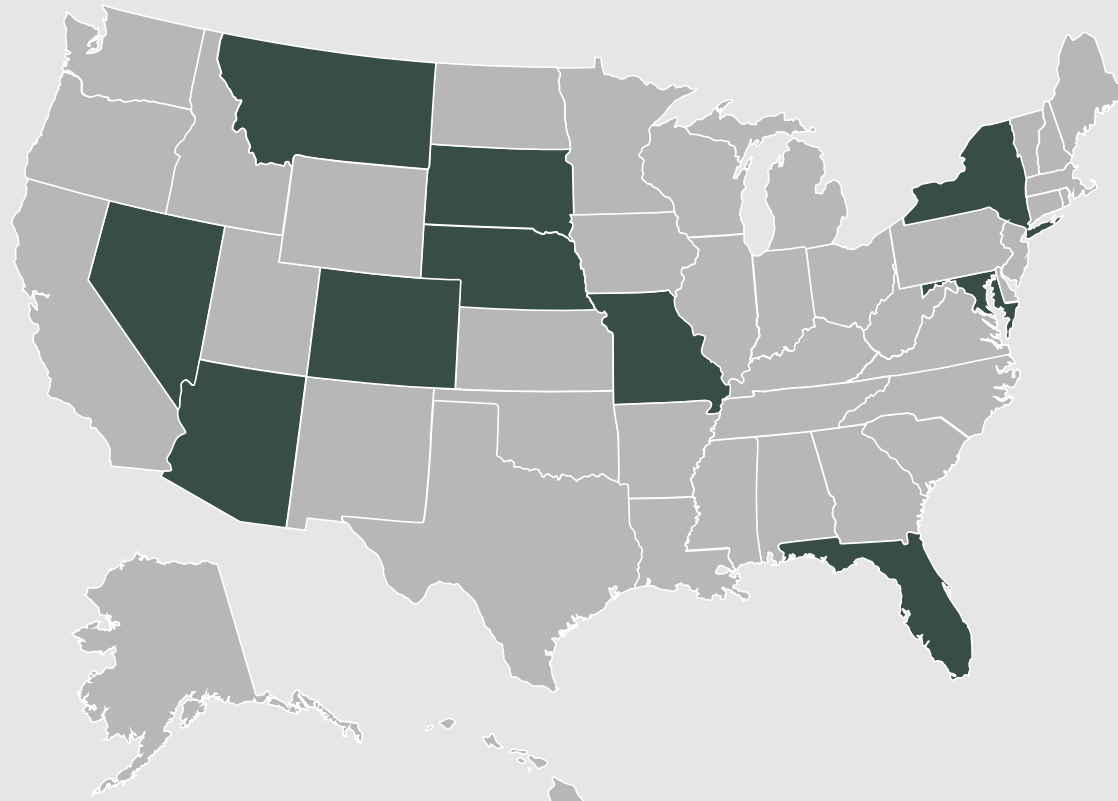
Source: (1) Bloomberg. Data as of September 12, 2024.

Abortion Rights on Key Swing State Ballots

11% of voters in six swing states (AZ, GA, MI, NV, PA, WI) indicated abortion was the most important issue in the upcoming election, more than double the country-wide view of just 4%. This is particularly important in Arizona and Nevada, critical swing states that may have abortion-related proposals on their 2024 ballots. Though more voters rate the economy and immigration as the most important issues, Democrats are hopeful that abortion-related measures may galvanize support for Vice President Harris.

States where abortion is on or proposed for the ballot in 2024

● On ballot

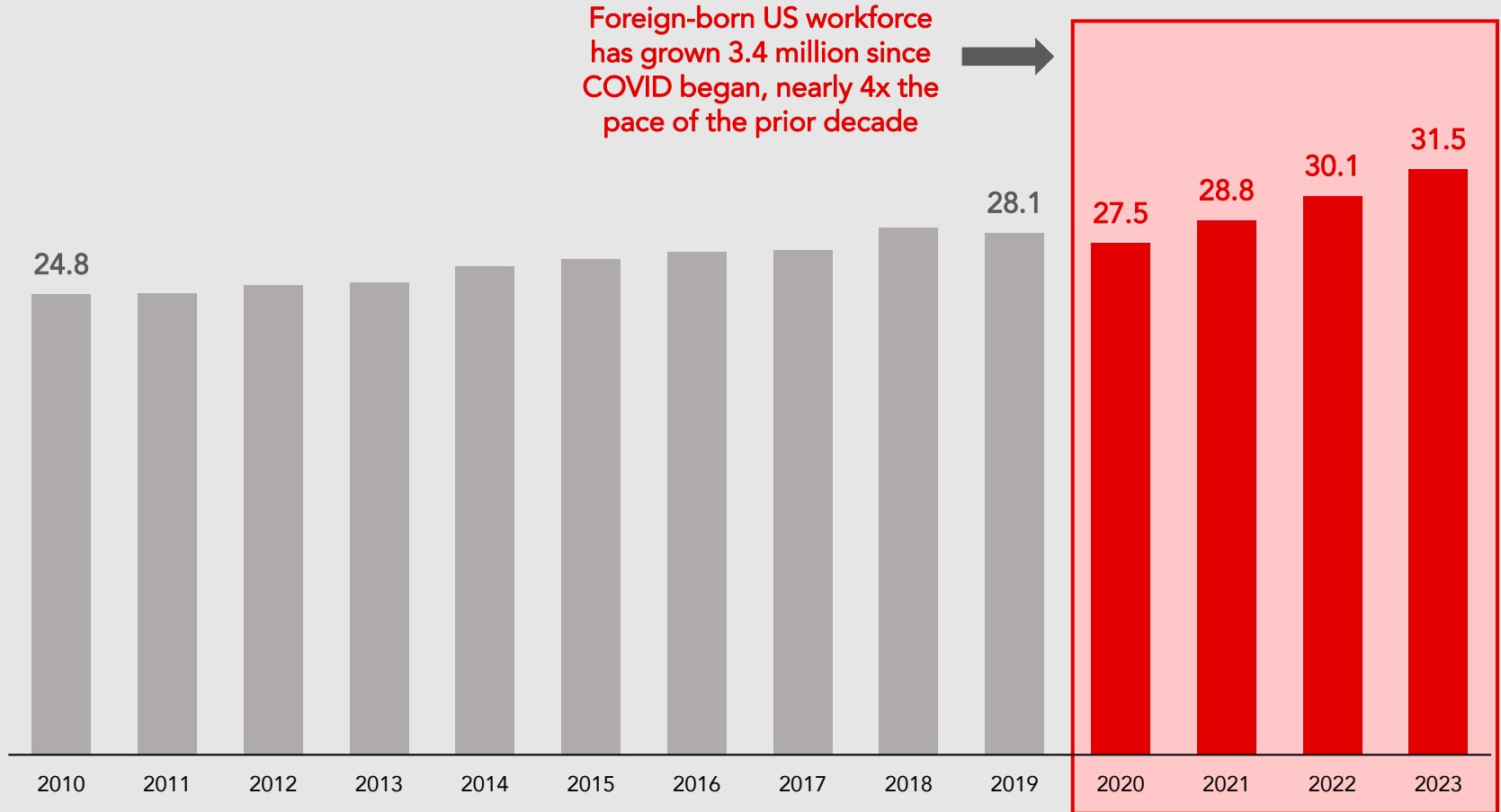


Source: Axios, "Swing states to test Biden's abortion-rights push". AP, "Nebraska is the latest state to add abortion to November ballots. What would the measures do" (August 2024).

Immigration Also a Key Polling Issue

Since 2019, immigration has increased nearly 35% in the US. While a larger immigrant population supports a growing labor force, dampens wage pressure and eases inflation, political pushback on immigration policies is significant and will be crucial to the 2024 election.

Foreign-born labor force in the US, mn

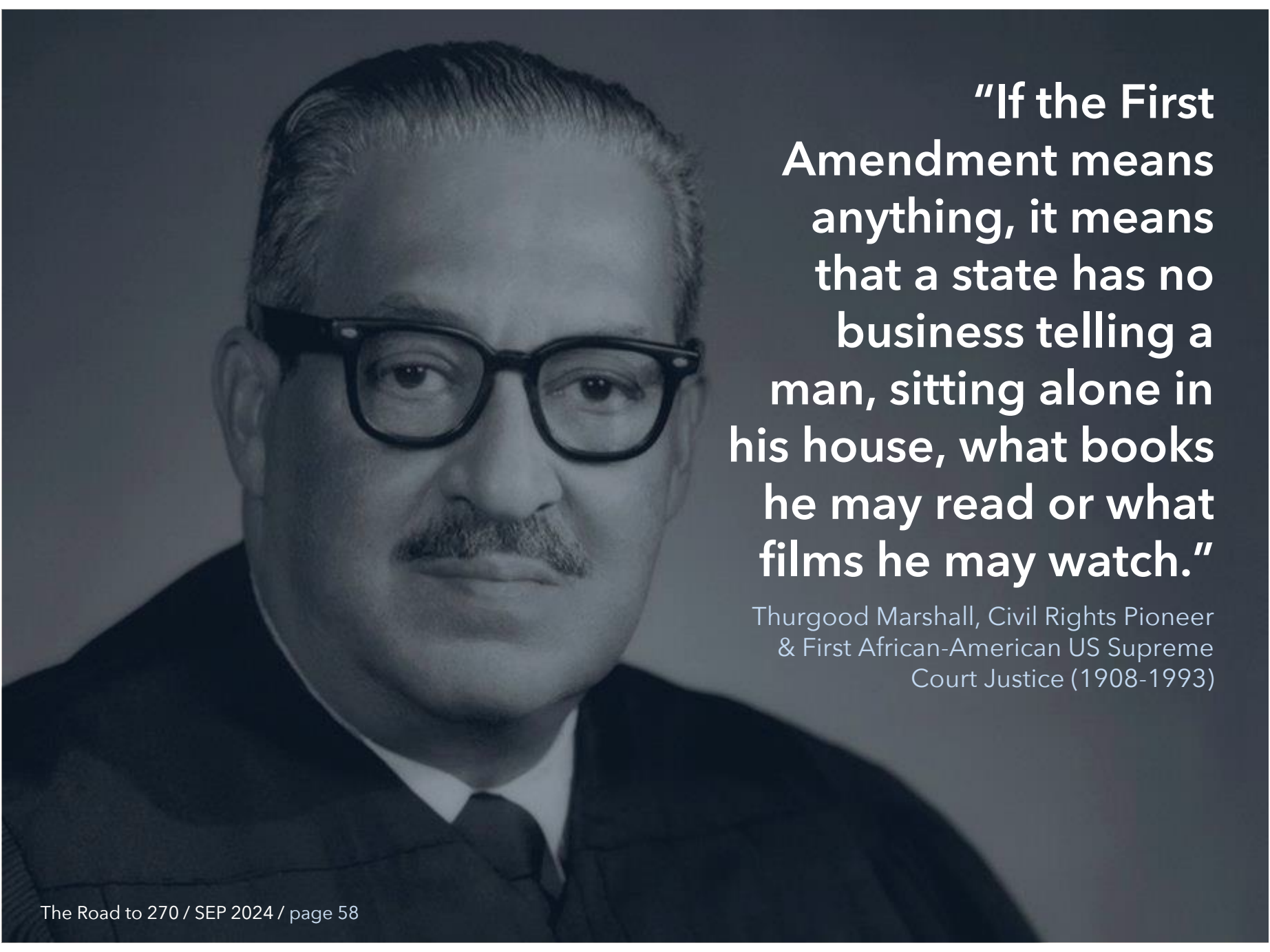


Source: (1) Federal Reserve. Data as of December 2023.



The Road to 270

9 *VP & 3rd Party Candidates*

A grayscale portrait of Thurgood Marshall, a man with a mustache and glasses, wearing a suit and tie. The image is the background for the text on the right.

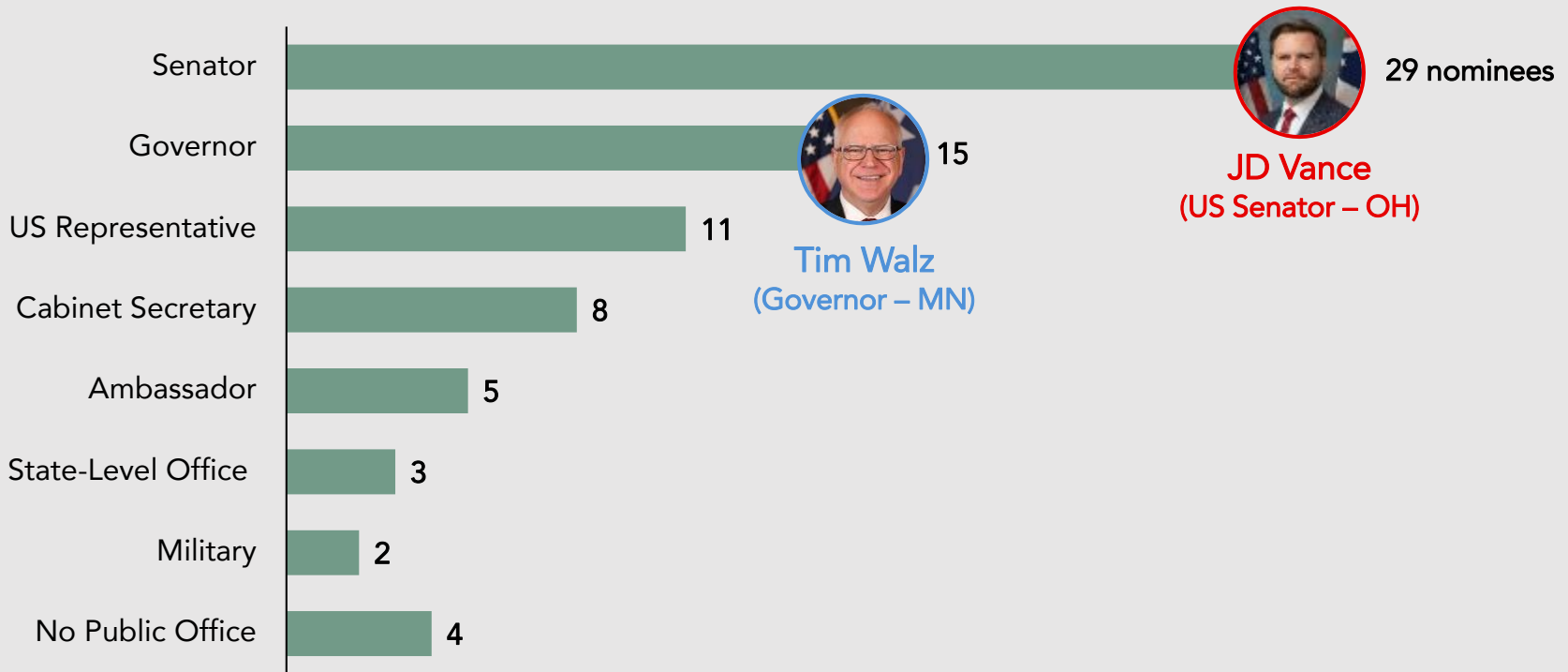
“If the First Amendment means anything, it means that a state has no business telling a man, sitting alone in his house, what books he may read or what films he may watch.”

Thurgood Marshall, Civil Rights Pioneer
& First African-American US Supreme
Court Justice (1908-1993)

Vice Presidential Nominees Prior Experience

As recently observed by Washington DC-based strategist Bruce Mehlman, most US Vice Presidential nominees come to the position with significant Government experience, most frequently as a US Senator or state Governor. Former President Trump's VP nominee, JD Vance, has served as the junior Senator from Ohio since January 2023. In addition to aligning well with the former President's base, the Ohio Senator provides an opportunity to strengthen the campaign's penetration of the critically important and nearby "Frost Belt" (MI, WI, PA).

Highest office held by vice presidential nominees (1868 – 2024)



Source: (1) Pew Research, "What kind of person runs for vice president?" Mehlman Consulting. Data is the highest office (current or former) held when nominated, for VP candidates from 1868 - 2024. Data as of September 2024.

Dem VP Nominee: Governor Tim Walz (D-MN)



Tim Walz

Dem Vice President Nominee / Governor - Minnesota

- VP Harris's selection of Minnesota Governor Tim Walz helps unify key Democratic constituencies
- Walz has a policy track record that can appeal to progressives while connecting to moderates in suburban / rural areas

Policy Highlights

- **Financial regulation:** Walz has a limited footprint on financial / bank regulatory issues, but voted against the Troubled Asset Relief Program (TARP) in 2008
- **Energy:** Walz has favored an "all of the above" energy policy, supporting measures that enhance incentives for energy transition as well as ease regulations for traditional energy sources such as oil and gas
- **Transition finance:** As Minnesota Governor, Walz enacted laws that require the state to transition to net-zero green house gas emissions by 2040 and enacted strong vehicle emissions standards
- **Nuclear and biofuels:** Walz has favored the expansion of nuclear and biofuels as part of the U.S. energy generation mix, advocating for a reversal of Minnesota's ban on new nuclear energy
- **Tax:** Walz enacted capital gains increases on high earners and introduced a child tax credit with the state running a budget surplus, signaling a progressive tax policy leaning

Key Facts

- 60 years old, elected as Minnesota Governor in 2018; re-elected in 2022
- Advanced tax reform and energy transition policies at the state level
- Previously served in the U.S. House of Representatives for 12 years as Minnesota 1st District Rep
- Former member of Agriculture, Armed Services, Transportation, and Veteran Affairs Committees
- Member of the U.S. National Guard since 1981, ending service in 2005
- Lived and taught in China, becoming closely involved in U.S.-China policy during his time in the House
- Former high school teacher and youth football / basketball coach

Source: (1) MUFG GAO, "The Road Ahead: 2024 Election and Policy Outlook" (Hollingsworth). September 2024.

GOP VP Nominee: Senator J.D. Vance (R-OH)



J.D. Vance

GOP Vice President Nominee / U.S. Senator - Ohio

- Former President Trump's selection of J.D. Vance marks the continued transformation of the GOP
- Vance's selection effectively picks the standard bearer for Trump's GOP brand for the next generation of GOP leaders

Policy Highlights

- **Financial regulation:** Sponsored bill to empower a Special Inspector General to monitor overreach and misconduct at financial regulatory agencies
- **Energy:** Supports elimination of certain Inflation Reduction Act subsidies and tax credits and expansion of traditional energy production
- **U.S.-China relations:** Supporters stronger economic restrictions against China, including U.S. financial market access restrictions for Chinese firms
- **Crypto & digital assets:** Favors a "light touch" regulatory approach for the development of the digital asset ecosystem in the U.S.
- **Foreign investment / M&A:** Early opponent of Nippon Steel's acquisition of U.S. Steel, supporter of strict merger reviews/policies that promote economic competition

Key Facts

- 39-year-old serving as a first-term Senator from Ohio
- Graduate of Ohio State University and Yale Law School
- Former Marine, served in Iraq War
- Previous work experience in corporate law and venture capital
- Associate of conservative voices in tech / Silicon Valley, such as Peter Thiel
- Known for publishing his book, "Hillbilly Elogy," focusing on the struggles of working families in America
- Member of the Senate Banking Committee; Senate Commerce Committee

Source: (1) MUFG GAO, "The Road Ahead: 2024 Election and Policy Outlook" (Hollingsworth). September 2024.

3rd Party Candidates Tend to Fade by Election Day

With RFK Jr. withdrawing from the race (though still on several state ballots), third party candidates are not likely to be a pivotal factor in the Presidential election results. Historically, third party candidates typically perform much worse on election day than earlier in the election cycle.



Jill Stein - Green Party

Age:
74 years old

VP Candidate:
Butch Ware

States included on Ballot:
AL, AK, AR, AZ, CA, CO, CT, DC, FL, GA, HI, ID, LA, ME, MI, MD, MA, MS, MO, MT, NC, NJ, NM, NV, OR, OH, PA, SC, TX, UT, WA, WI, WV



Chase Oliver - Libertarian Party

Age:
39 years old

VP Candidate:
Mike ter Maat

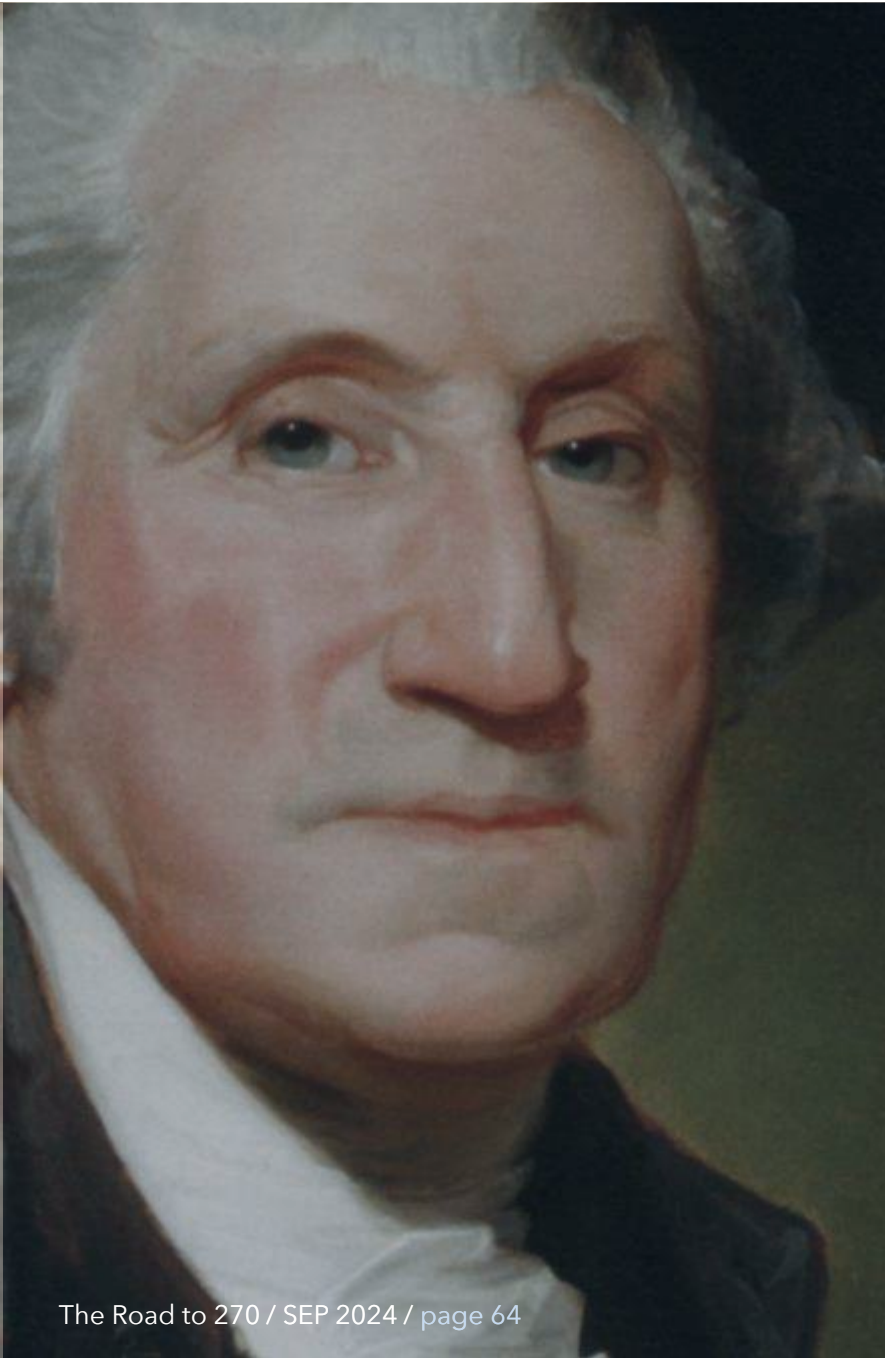
States included on Ballot:
AL, AK, AR, AZ, CA, CO, CT, DE, FL, GA, HI, ID, IN, IA, KS, LA, MA, MD, ME, MI, MO, MS, MT, NC, ND, NE, NJ, NV, NM, OH, OK, OR, PA, SC, SD, TX, UT, VT, WA, WI, WV, WY

Source: (1) Politico, "Where third-party candidates could spoil 2024". Data as of September 9, 2024.



The Congress

10 *The US House of Representatives*

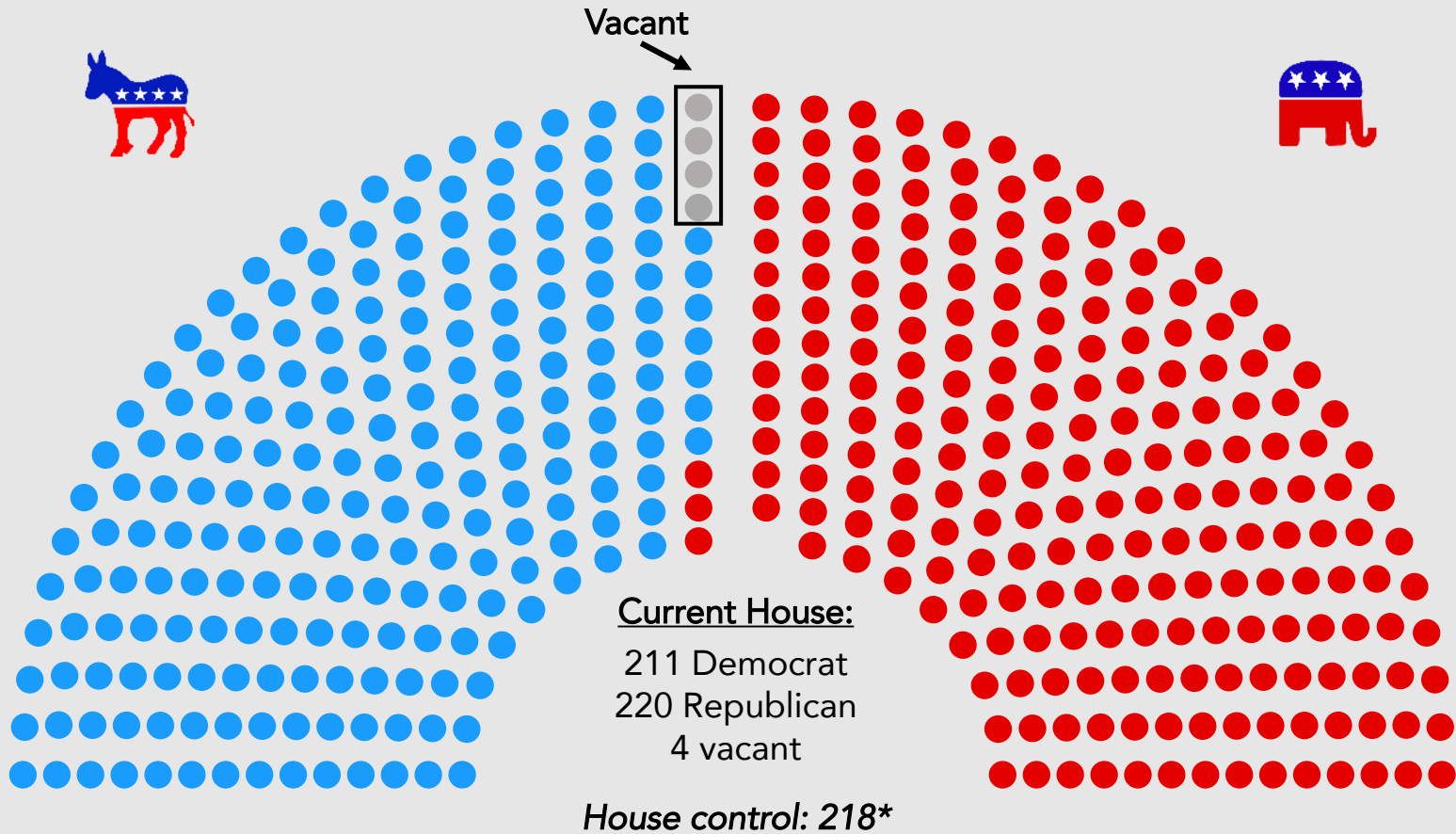
A close-up portrait of George Washington, showing his face and upper torso. He has white powdered hair and is wearing a dark coat over a white cravat. The background is dark and out of focus.

"The alternate domination of one faction over another, sharpened by the spirit of revenge natural to party dissension, which in different ages and countries has perpetrated the most horrid enormities, is itself a frightful despotism."

George Washington, Commander of the Continental (Revolutionary) Army, US Founding Father & First President of the United States (1732-1799)

US House Likely to Follow Trajectory of White House

As happens every two years, all 435 seats in the US House of Representatives are up for election this year. In our view, with the majority so tight, control of the US House of Representatives is highly likely to follow the trajectory of the White House race.

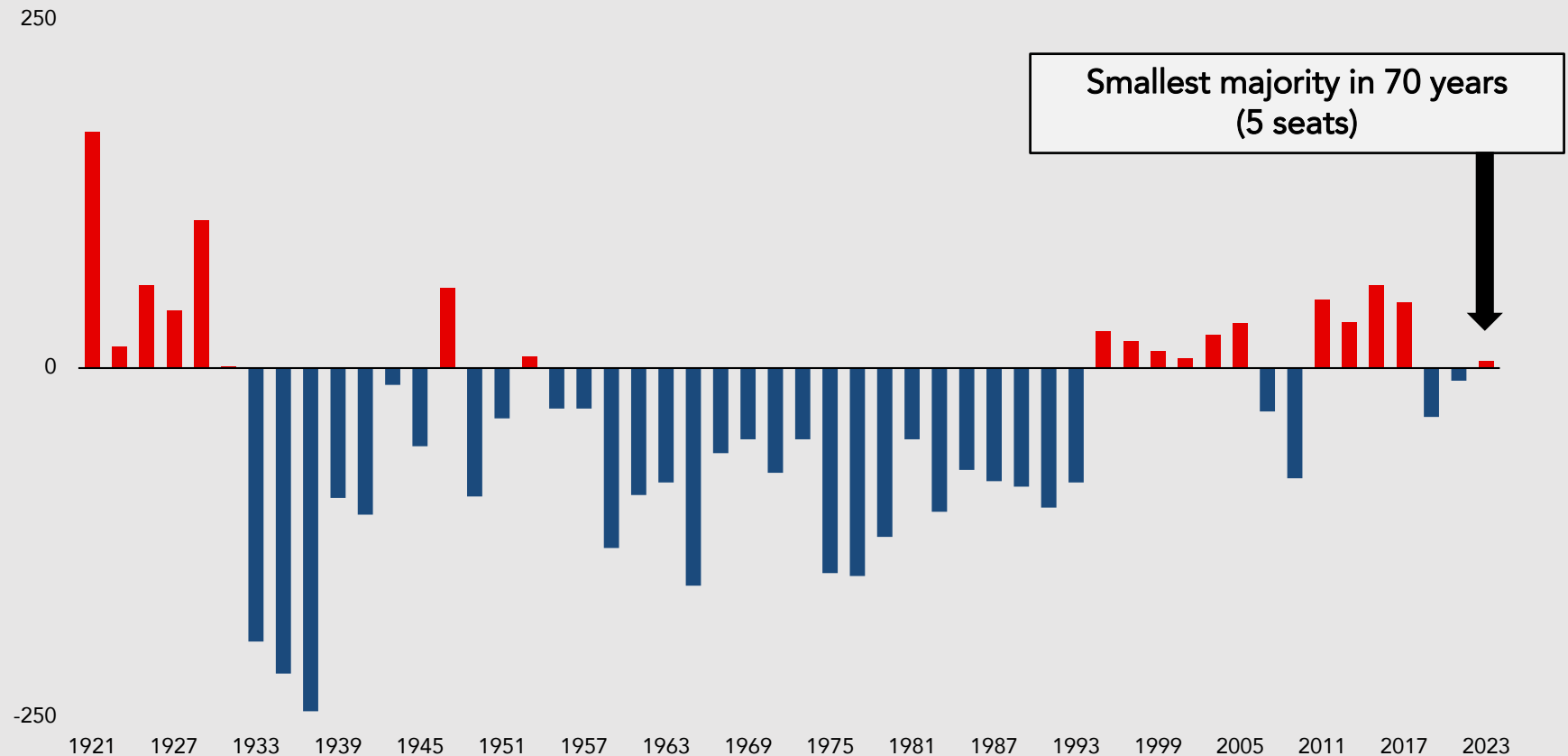


Source: (1) U.S. House of Representatives. The four vacancies are due to the resignation of Mike Gallagher (R-WI) and the deaths of Donald Payne Jr. (D-NJ), Sheila Jackson Lee (D-TX) and Bill Pascrell Jr. (D-NJ). *218 needed for House control when all 435 seats are filled. House control when not all seats are filled is determined by simple majority.

Smallest US House Majority in 70 Years

At the start of the current 118th Congress, the Republican Party held a 5 seat majority, the narrowest majority in the US House of Representatives since 1954. With so narrow a majority, and all 435 seats up for election, we expect control of the House to follow the trajectory of who wins the White House.

Party control margins in the U.S. House



Source: (1) Mehlman Consulting, "Age of Disruption". Data as of September 10, 2024.

Key US House Races to Watch

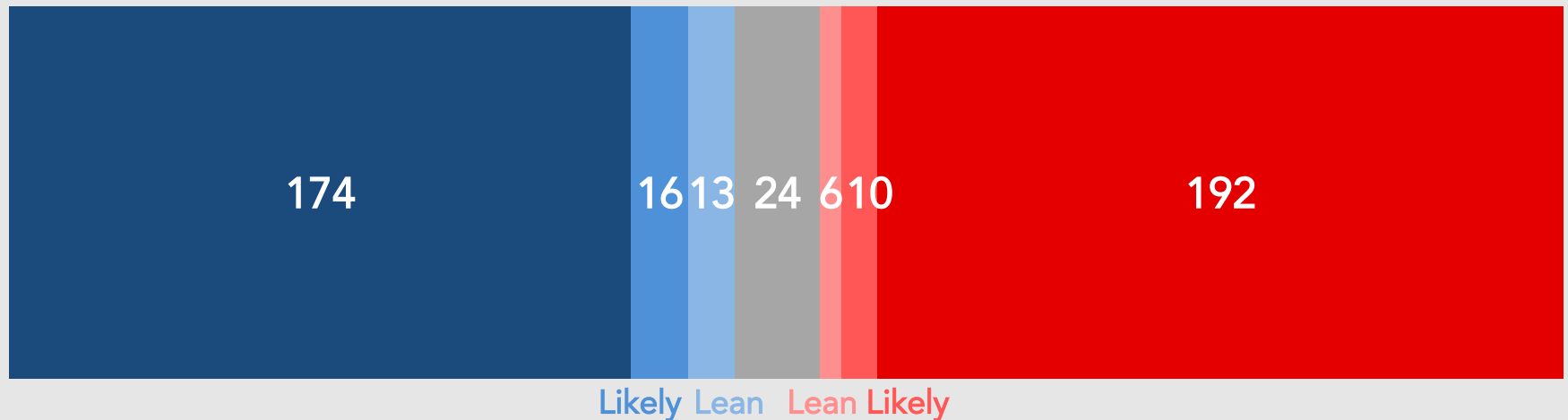
All 435 seats in the US House of Representatives will be up for election in 2024. An analysis by the Cook Political Report highlights 24 toss-up races for the US House of Representatives with Democrats defending 11 toss-up seats and Republicans defending 13 toss-up seats. The Republican party currently controls the House with 220 seats (218 needed for majority).

2024 House race ratings

Solid Democrat

Toss up

Solid Republican






Source: (1) The Cook Political Report. Data as of September 6, 2024.

House Races to Watch

While all 435 seats in the US House of Representatives are up for election, 24 are a “toss up”

“Toss-up” seats in the 2024 US House of Representatives election

State	 Dem. Candidate	 Rep. Candidate	State	 Dem. Candidate	 Rep. Candidate
Alaska – AL	<i>Peltola*</i>	Begich	Nebraska – 02	Vargas	<i>Bacon *</i>
Arizona – 01	Shah	<i>Schweikert*</i>	New Jersey – 07	Altman	<i>Kean Jr.*</i>
Arizona – 06	Engel	<i>Ciscomani*</i>	New Mexico – 02	<i>Vasquez*</i>	Herrell
California – 13	Gray	<i>Duarte*</i>	New York – 04	Gillen	<i>D’Esposito*</i>
California – 22	Salas	<i>Valadao*</i>	New York – 17	Jones	<i>Lawler*</i>
California – 27	Whitesides	<i>Garcia*</i>	New York – 19	Riley	<i>Molinaro*</i>
California – 41	Rollins	<i>Calvert*</i>	N. Carolina – 01	<i>Davis*</i>	Buckhout
California – 45	Tran	<i>Steel *</i>	Ohio – 13	<i>Sykes*</i>	Coughlin
Colorado – 08	<i>Caraveo*</i>	Evans	Oregon – 05	Bynum	<i>Chavez-DeRemer*</i>
Maine – 02	<i>Golden*</i>	Theriault	Pennsylvania – 07	<i>Wild*</i>	Mackenzie
Michigan – 07	Hertel	Barrett	Pennsylvania - 08	<i>Cartwright*</i>	Bresnahan Jr.
Michigan – 08	McDonald Rivet	Junge	Washington – 03	<i>Perez*</i>	Kent

Source: (1) Cook Political for vulnerable senate seat data. Real Clear Politics for polling data. As of September 5, 2024.



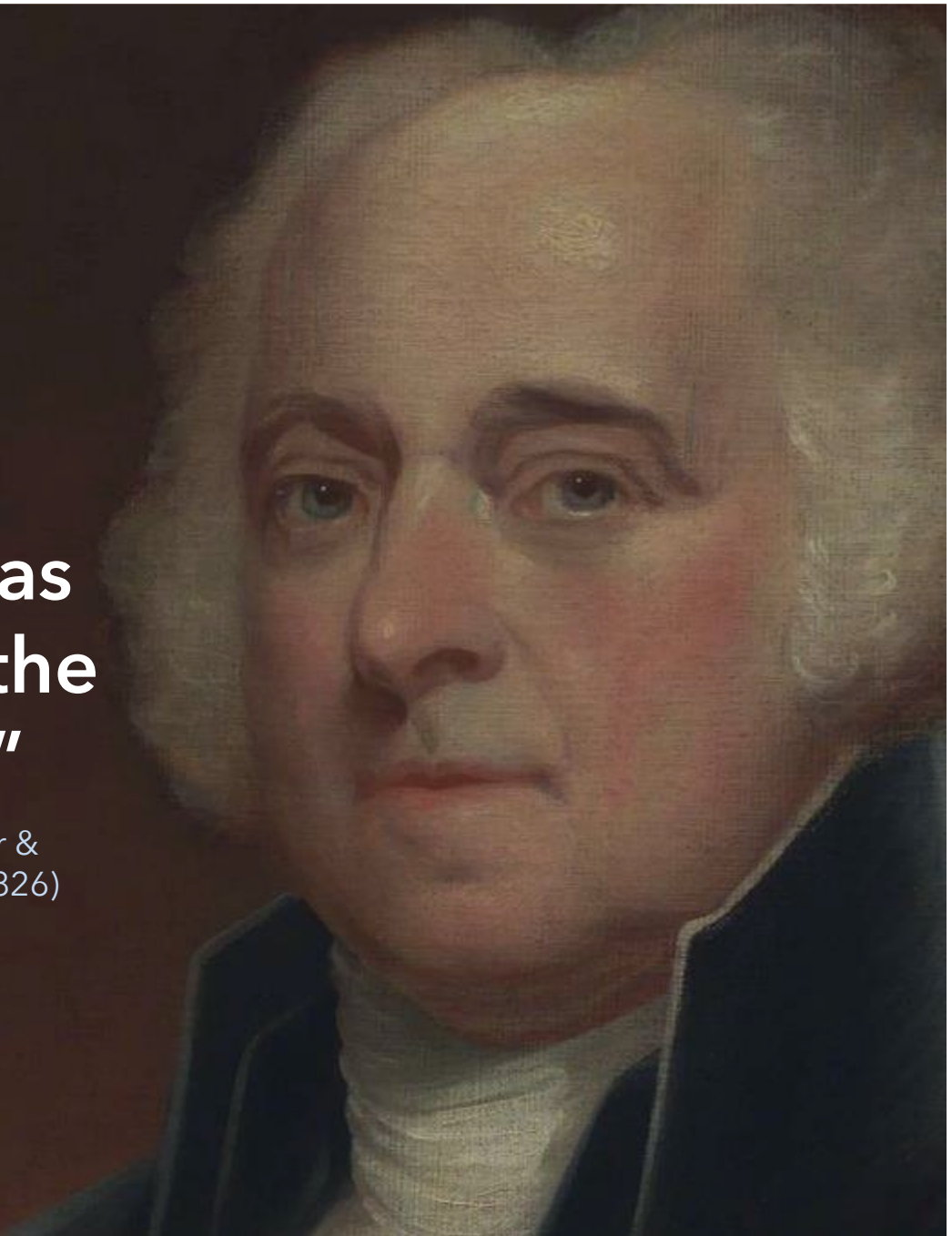
The Congress

11

*The
US Senate*

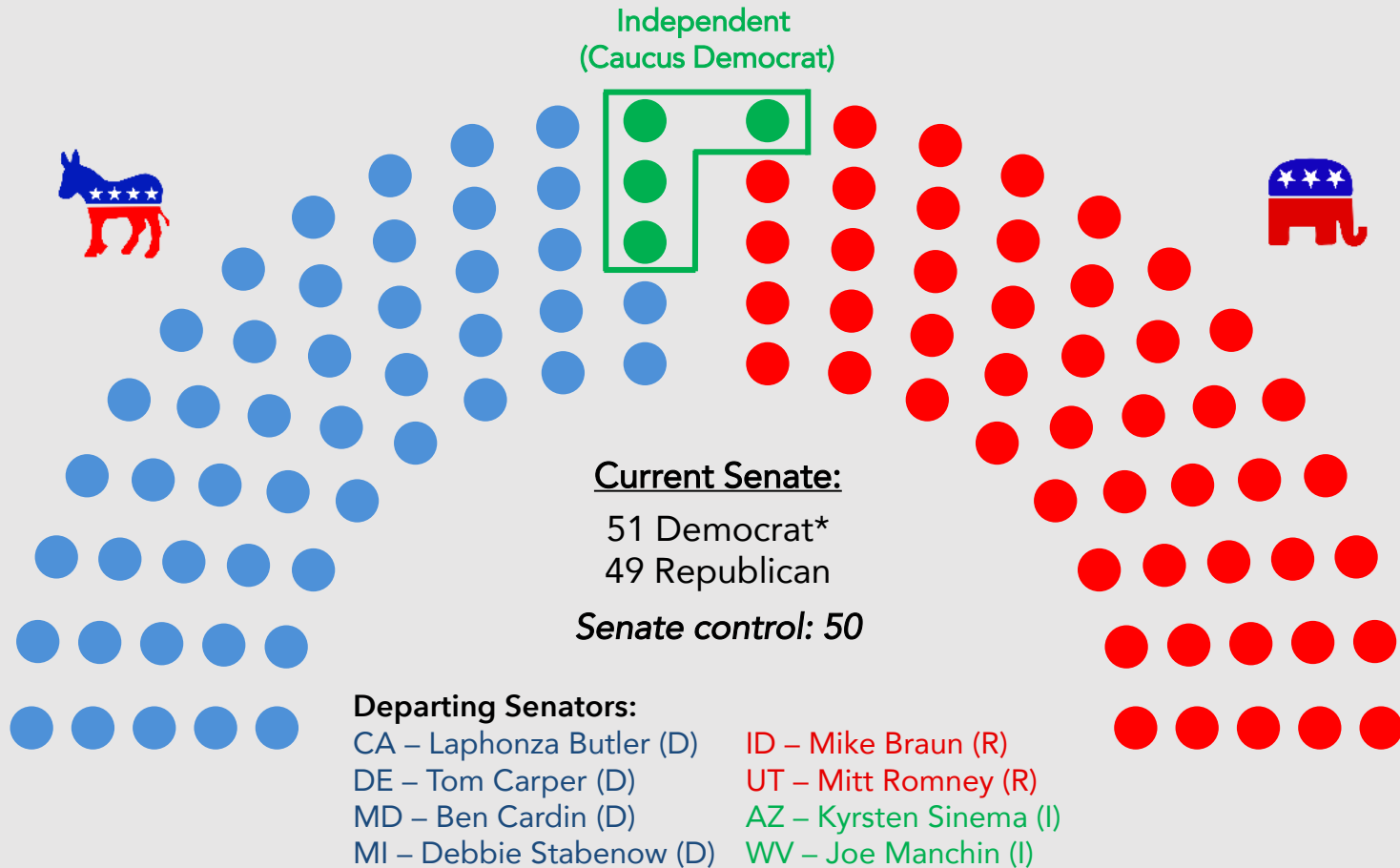
"Because power corrupts, society's demands for moral authority and character increase as the importance of the position increases."

John Adams, US Diplomat, Founding Father & 3rd President of the United States (1735 - 1826)



The US Senate: Pre-Election Snapshot

Given the narrowly held majority in the US Senate, Republicans have an opportunity to take control of the chamber. With Sen. Joe Manchin (I-WV) no longer in the race, West Virginia will most likely flip red and Republicans would need to gain just one additional seat for a simple majority.

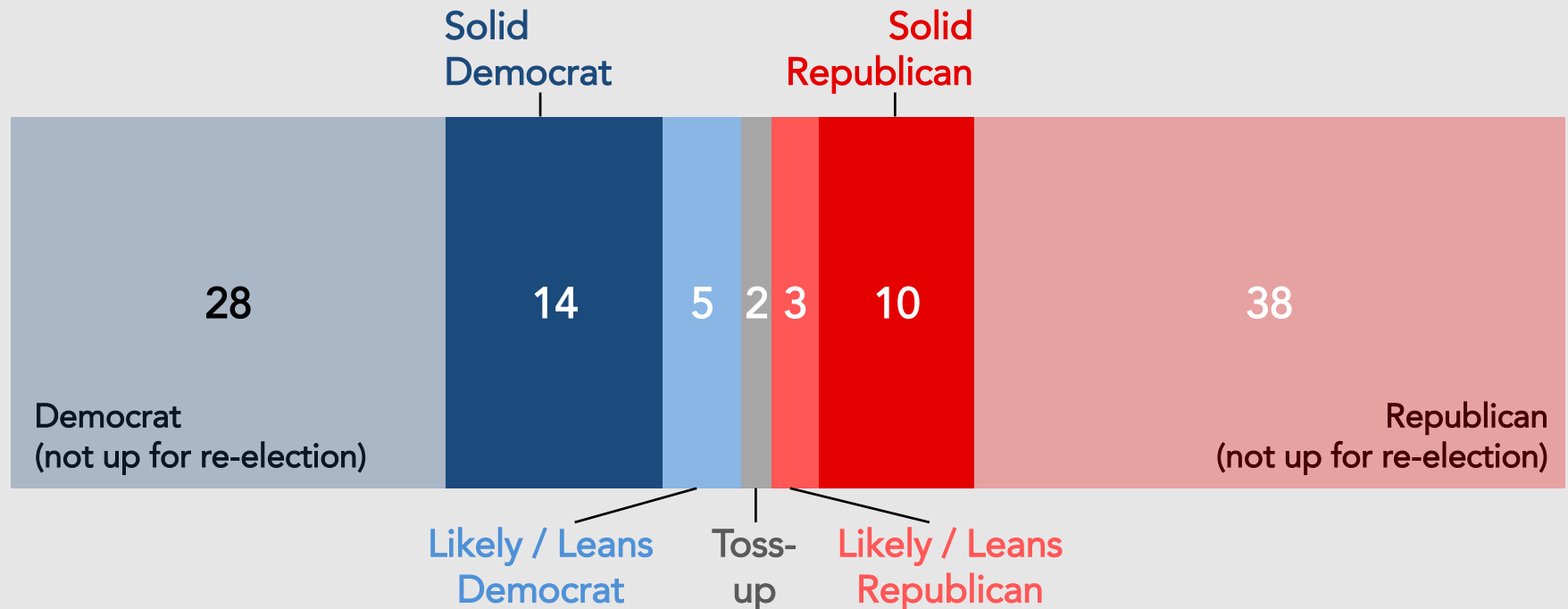


Source: (1) US Senate. Ballotpedia. *Green indicates four independents who caucus with Democrats. 50 for Senate control is with VP of the same party.

“Structural Advantage” for Republicans in the Senate

In any given election year, Republicans or Democrats will have a “structural advantage” in the US Senate race based on which seats are up for election (Senators serve six-year terms). In 2024, 34 Senate seats are up for election, of which 23 are held by Democrats or Independents. 11 of the 34 seats are considered “vulnerable” with Democrats defending 9. Republicans, therefore, have the “structured advantage” in the current election cycle, and can take control with a net gain of just two seats, or by winning the Presidential election along with a net gain of one seat.

2024 Senate race ratings



Source: (1) The Cook Political Report. Data as of September 12, 2024.

“Structural Advantage” for Republicans in the Senate

34 US Senate seats are up for election in 2024, of which 23 are held by Democrats or Independents. 11 of those 34 seats are considered “vulnerable” with Democrats defending 9. Against this backdrop, we would place the odds of GOP gaining control of the US Senate > 80%, regardless of White House victor (Trump or Harris).

Vulnerable Democratic seats in the 2024 US Senate election



Democrats: 23 held seats

Republicans: 11 held seats



Solid Democrat	Likely / Leans Democrat	Toss up	Likely / Leans Republican	Solid Republican
Schiff (CA) Murphy (CT) Rochester (DE) Hirono (HI) Warren (MA) King (ME) Klobuchar (MN) Kim (NJ) Heinrich (NM) Gillibrand (NY) Whitehouse (RI) Kaine (VA) Sanders (VT) Cantwell (WA)	Gallego (AZ) Alsobrooks (MD) Rosen (NV) Casey Jr. (PA) Baldwin (WI)	Slotkin/Rogers (MI) Brown (OH)	Scott (FL) Cruz (TX) Tester (MT)	Banks (IN) Hawley (MO) Wicker (MS) Cramer (ND) Fischer (NE) Ricketts (NE) Blackburn (TN) Curtis (UT) Barrasso (WY) Elliot (WV)
<div style="border: 1px solid purple; padding: 10px; display: inline-block;"> *Denotes 11 seats considered vulnerable, 9 of which are currently held by Democrats* </div>				

Source: (1) Cook Political Report. Data as of September 12, 2024. King and Sanders are Independents.

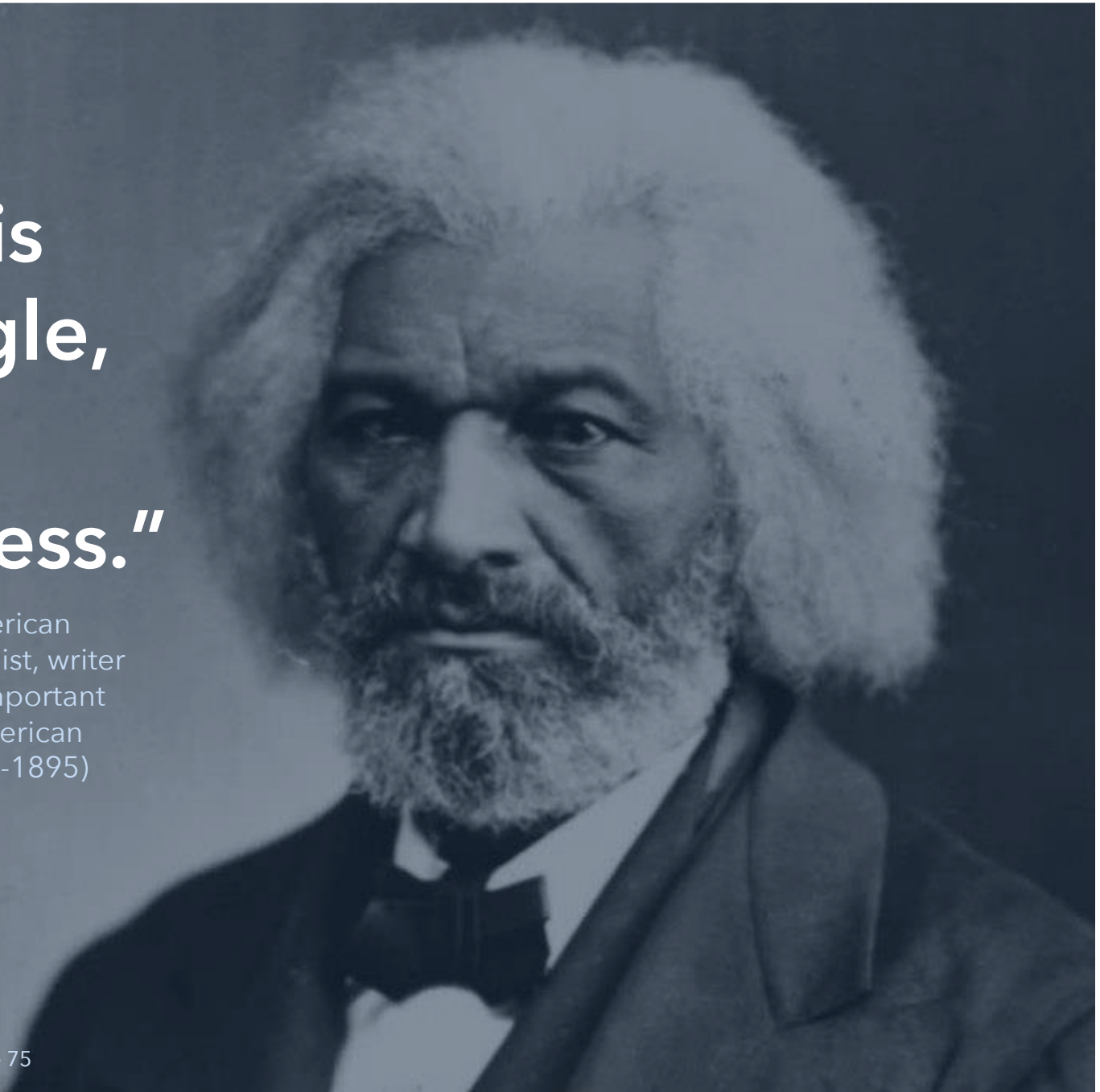


The Congress

12 *Governance Challenges*

**“If there is
no struggle,
there is
no progress.”**

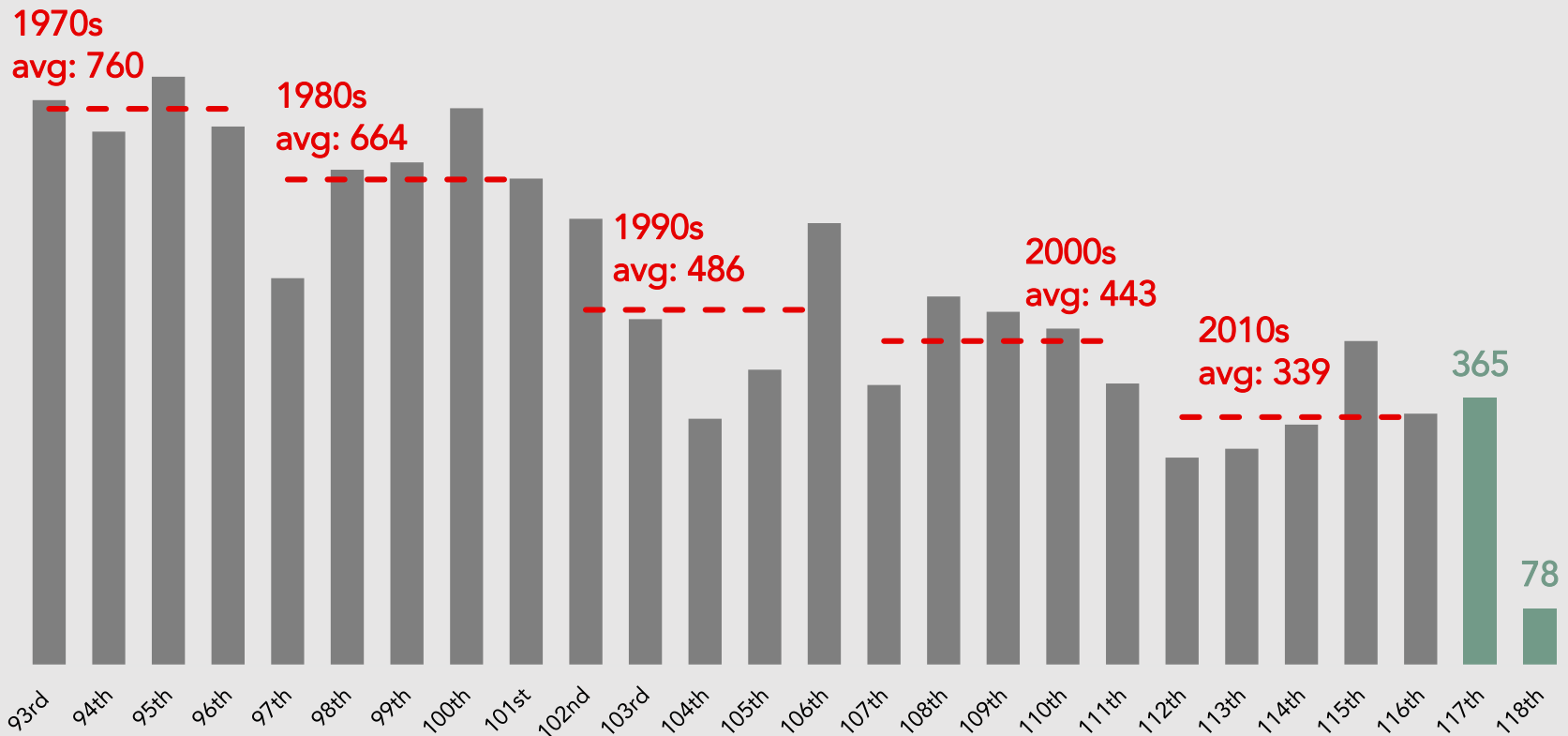
Frederick Douglass, American
social reformer, abolitionist, writer
and statesman & most important
19th Century African-American
Civil Rights Leader (1818-1895)



Legislation is Challenging in Today's Washington

Large, complex legislation is very difficult in today's Washington. In addition, the probability of either party gaining a 60 person, filibuster proof, majority in the US Senate is exceptionally low. The expiration of numerous provisions of the 2017 tax bill will push tax policy to the top of the legislative agenda. If however, Congress is divided, look for short (2-year) provision extensions rather than a substantive reform bill.

Enacted legislation by US Congress



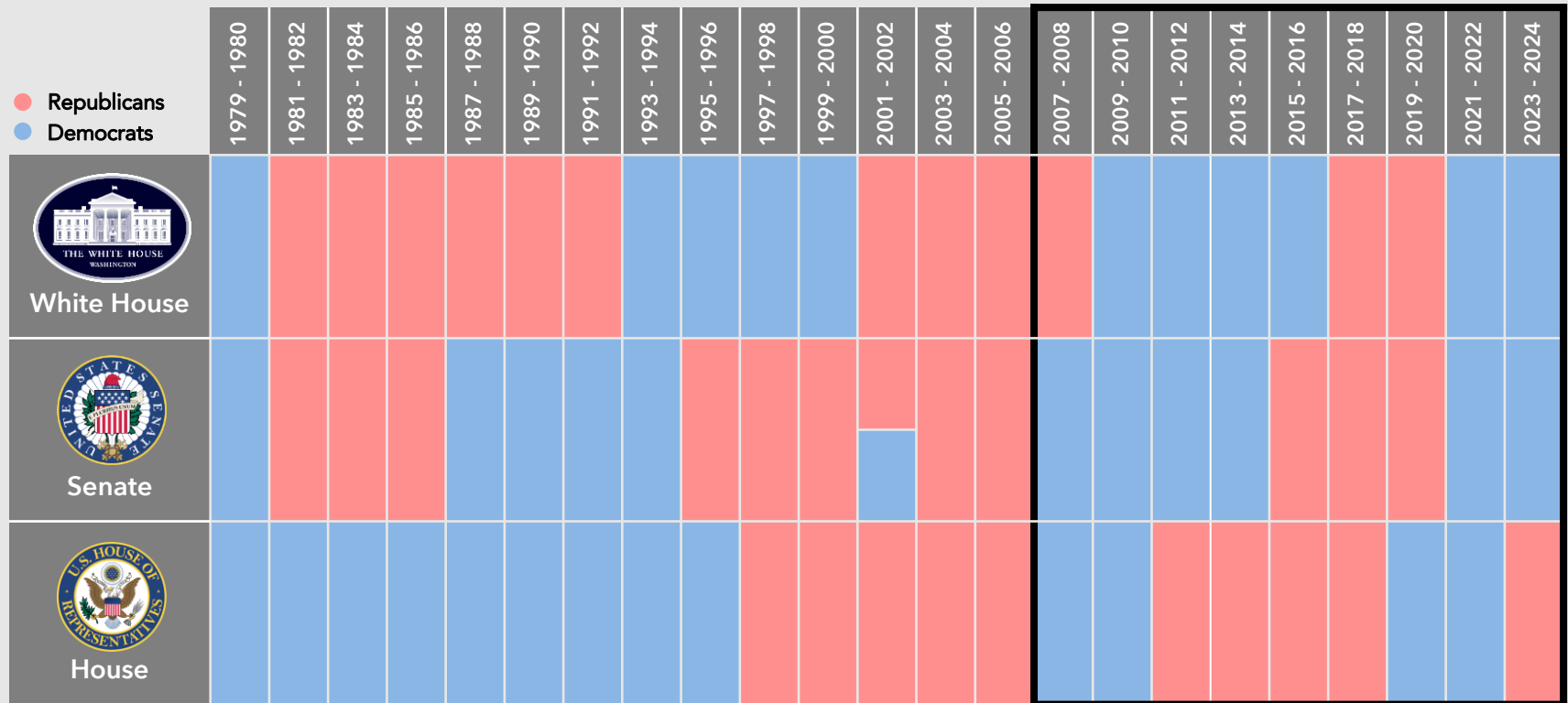
Source: (1) GovTrack Statistical and Historical Comparison. Data accessed September 11, 2024.

Divided Gov't: Fiscal Restraint, Stocks Outperform

Since 2007, each party has managed to hold "governing control" (control of the White House and both chambers of the US Congress) for only one two year period each. Instead, the vast majority of the last decade has been dominated by divided government in Washington. Historically, "divided government" has been associated with more fiscal restraint and stock market outperformance (relatively speaking).

Historical control of White House and US Congress

No consistent governing alignment
> 2 years since 2007

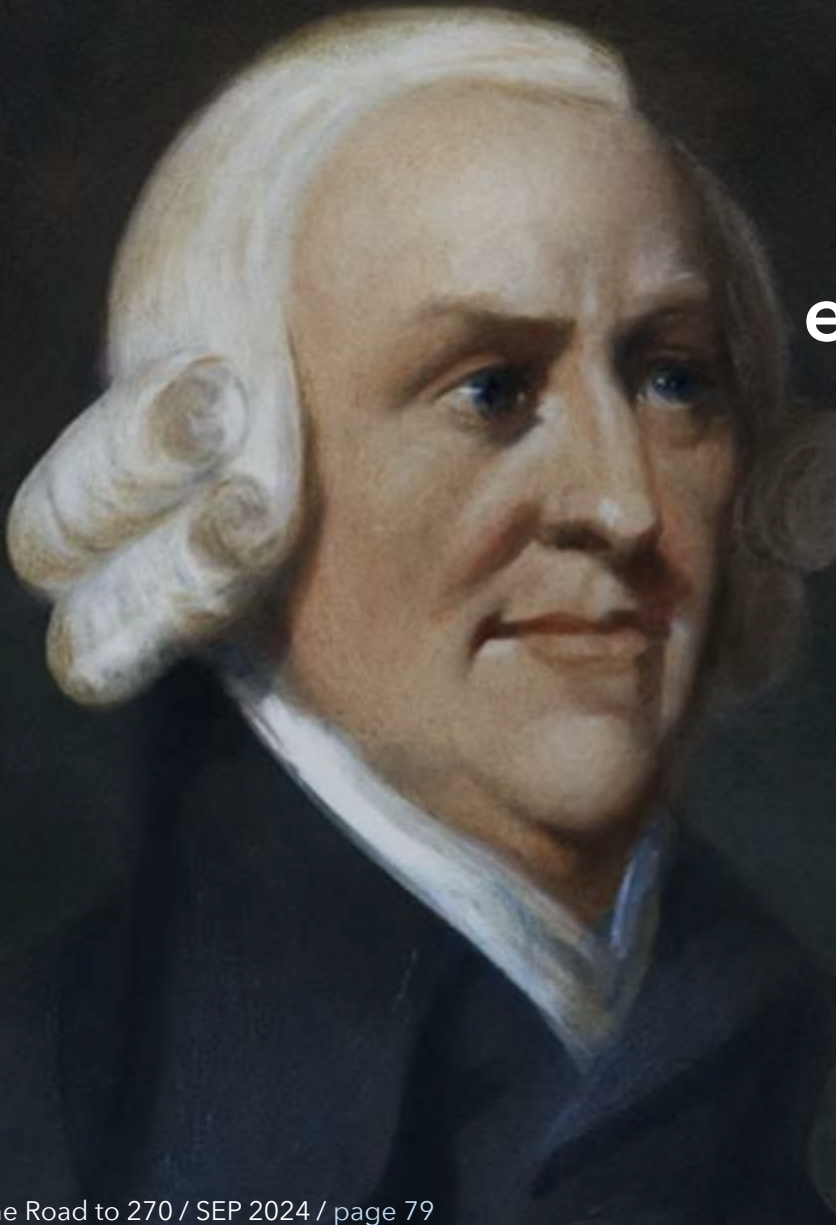


Source: (1) Mehلمان Consulting (Bruce Mehلمان). US House of Representatives. 2001 Senate control divided due to VP inauguration, Senator Jeffords switching parties, and death of Senator Wellstone.



Policy Implications

13 *Economic & Trade Policy*




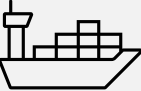


A portrait of Adam Smith, an older man with white powdered hair, wearing a dark coat and a white cravat. He is looking slightly to the right of the viewer.

“The propensity to trade, barter and exchange one thing for another is common to all men, and to be found in no other race of animals.”

Adam Smith,
in The Wealth of Nations (1776)

Economic & Trade Policy Platforms

Selected components of Trump and Harris economic policy agenda

			
	Expansionary fiscal policy	✓	✓
	Less Fed independence		✓
	Assistance for first-time home buyers	✓	✓
	Restrict rent price-setting tools	✓	
	Maintain existing tariffs	✓	✓
	Broad-based universal 10% tariffs		✓
	60% tariff on goods from China		✓
	Reduce / streamline government regulation		✓
	Less anti-trust M&A enforcement		✓
	Expand oil and gas production		✓
	Expand IRA & energy transition	✓	
	Cap out-of-pocket prescription expenses	✓	
	Cancel \$7 bn of medical debt	✓	
	Eliminate / dilute Affordable Care Act		✓

Source: (1) NewsNation, "How Kamala Harris' corporate tax plan compares to Trump's". Harris for President, "Vice President Harris Lays Out Agenda to Lower Costs for American Families". Republican Party Platforms, "2024 Republican Party Platform".

Trade, Finance & Economic Policy

- Accelerates
- Continues
- Slows
- Stops/Reverses



"China Competitiveness" Agenda

Strengthen regional cooperation in key sectors (i.e., a "competitor," not enemy)

Forceful efforts to combat China's global influence

Trump-era Tariffs

Maintain existing w/ periodic rebalancing

Combative new tariff escalation

U.S.-Japan Trade (e.g. IPEF)

Collaborative, emphasis on sustainable finance, digital trade

Bilateral, emphasis on trade imbalances & protectionism

Energy Policy (e.g. IRA)

Strong emphasis, implementation of IRA / renewables / green hydrogen

Focus on traditional energy, skepticism re: climate & sustainable finance

Global Tax (e.g. OECD)

Alignment on global tax measures (e.g., minimum corp. taxes)

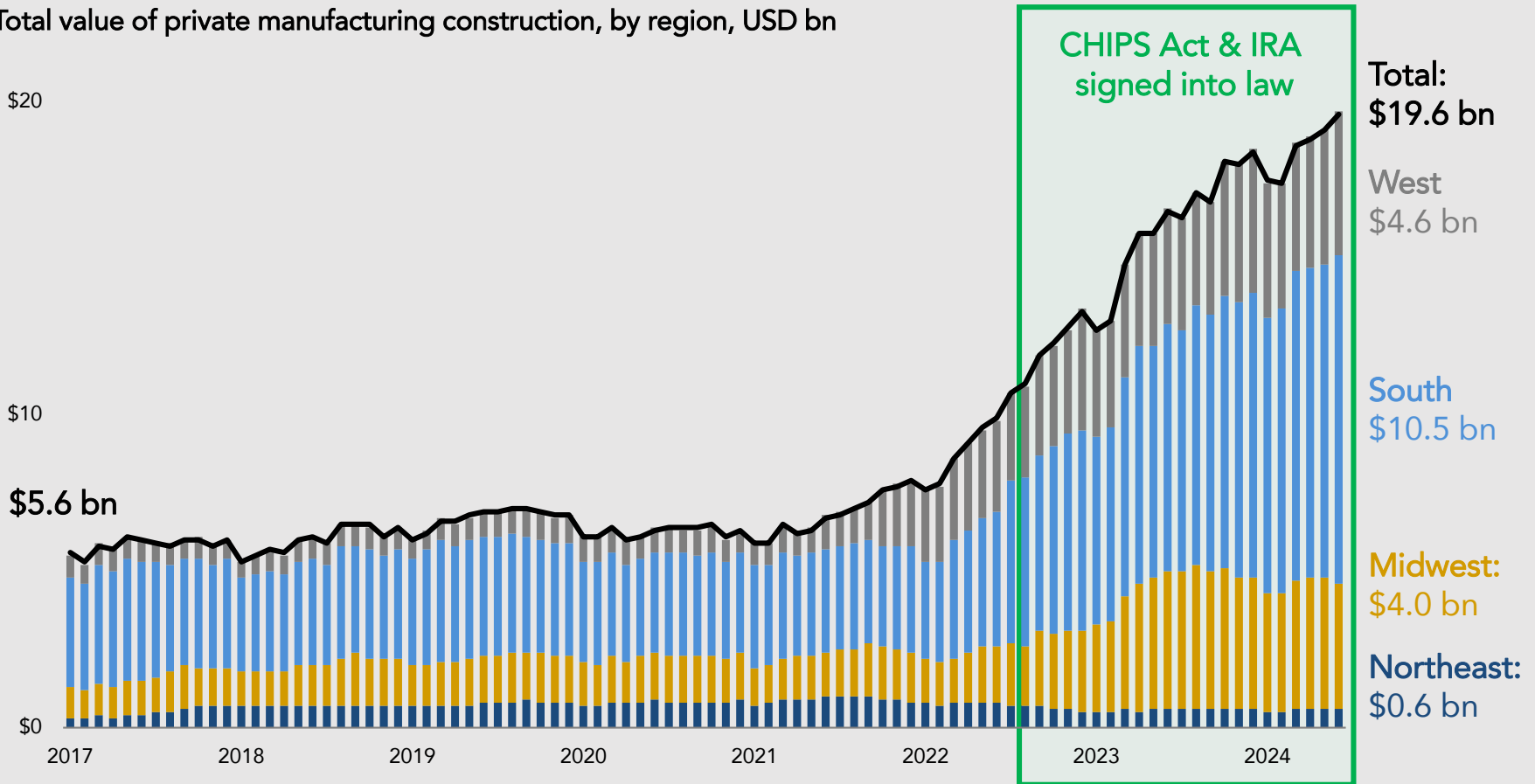
Skepticism re: global tax agreements, focus on sovereignty

Source: (1) MUFG GAO, "The Road Ahead: 2024 Election and Policy Outlook" (Hollingsworth), September 2024.

US Manufacturing Resurgence Should Continue

During the Biden-Harris administration, private sector investment in the US manufacturing sector more than tripled from \$6 bn in 2021 to nearly \$20bn in August 2024. We expect either a Trump or Harris presidency to provide additional tax incentives, subsidies and protectionist measures to encourage continued re-investment in the US manufacturing sector.

Total value of private manufacturing construction, by region, USD bn

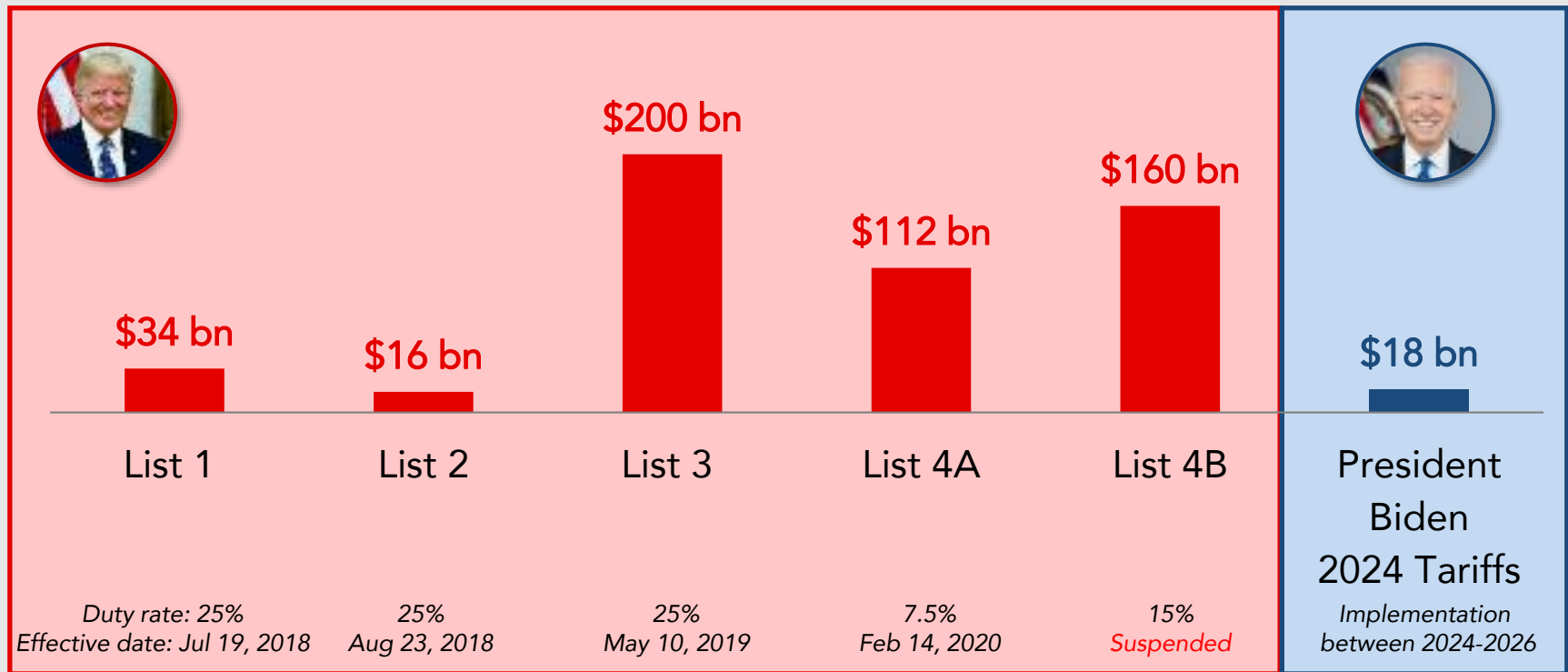


Source: (1) US Census Bureau. Total value is not seasonally adjusted. June 2024 value is preliminary.

Existing US-China Tariffs Will be Maintained

Between 2018 and 2020, former President Trump announced and implemented tariffs on over \$500 bn of US imports from China, though roughly \$160 bn of "List 4" tariffs were suspended in the subsequent "Phase One" trade deal with China. While comparatively smaller, President Biden's additional tariffs target industries critical to US swing states such as electric vehicles, semiconductors, solar, manufacturing and defense.

Section 301 China tariffs based on import good value at time of tariff implementation



Source: (1) ST&R, "Section 301 Tariffs on China." Tax Foundation, "Tracking the Economic Impact of U.S. Tariffs and Retaliatory Actions."

Trade War Begins on Day 1 of Trump 2.0



In his first term, former President Trump focused his first full year on generational tax reform in 2017 and the stock market rose 19%. In 2018, nearly 18 months into his first term, President Trump pivoted to the trade war. In a Trump 2.0 scenario, we expect the trade war to begin on Day 1.

Notable attributes of a trade war in a Trump 2.0 scenario



Timing: Day 1 of Trump 2.0



Key Architect: Robert Lighthizer (former US Trade Rep)



Legal Toolkit: First term blueprint (Sec 201, 232, 301, etc.)



Targets: Allies and adversaries



China: Existential threat (higher tariffs, revoke MFN status?)



Approach: Emboldened ("Big plans already underway")



Philosophy: "Zero-Sum" game (no "soft" benefit focus)



Strategy: More tactical; create uncertainty; encourage domestic MNC investment



Partnerships: Bilateral over multi-lateral



Barometers: Trade deficits; US domestic spending



Governor: Stock market (less so this time)

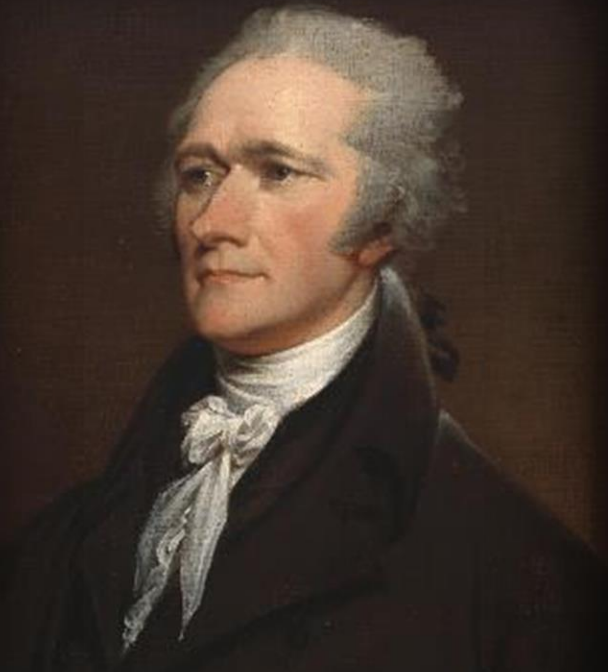


Policy Implications

14 *Regulatory Policy*

“In framing a government which is to be administered by men over men, the great difficulty lies in this: You must first enable the government to control the governed; and in the next place, oblige it to control itself.”



Alexander Hamilton, the first US Treasury Secretary & Founding Father of the United States, in Federalist Paper No. 50 (1788)



Regulatory Policy

Presidents have enormous impact on regulatory policy (appointments, executive orders, legislation), though less so following recent SCOTUS rulings (i.e., Chevron doctrine). Generally, equity sectors most impacted by regulatory policy include: **financials, energy, healthcare, industrials and telecom**. Less impacted: **consumer staples & discretionary, technology and real estate**.

- Accelerates
- Continues
- Slows
- Stops/Reverses

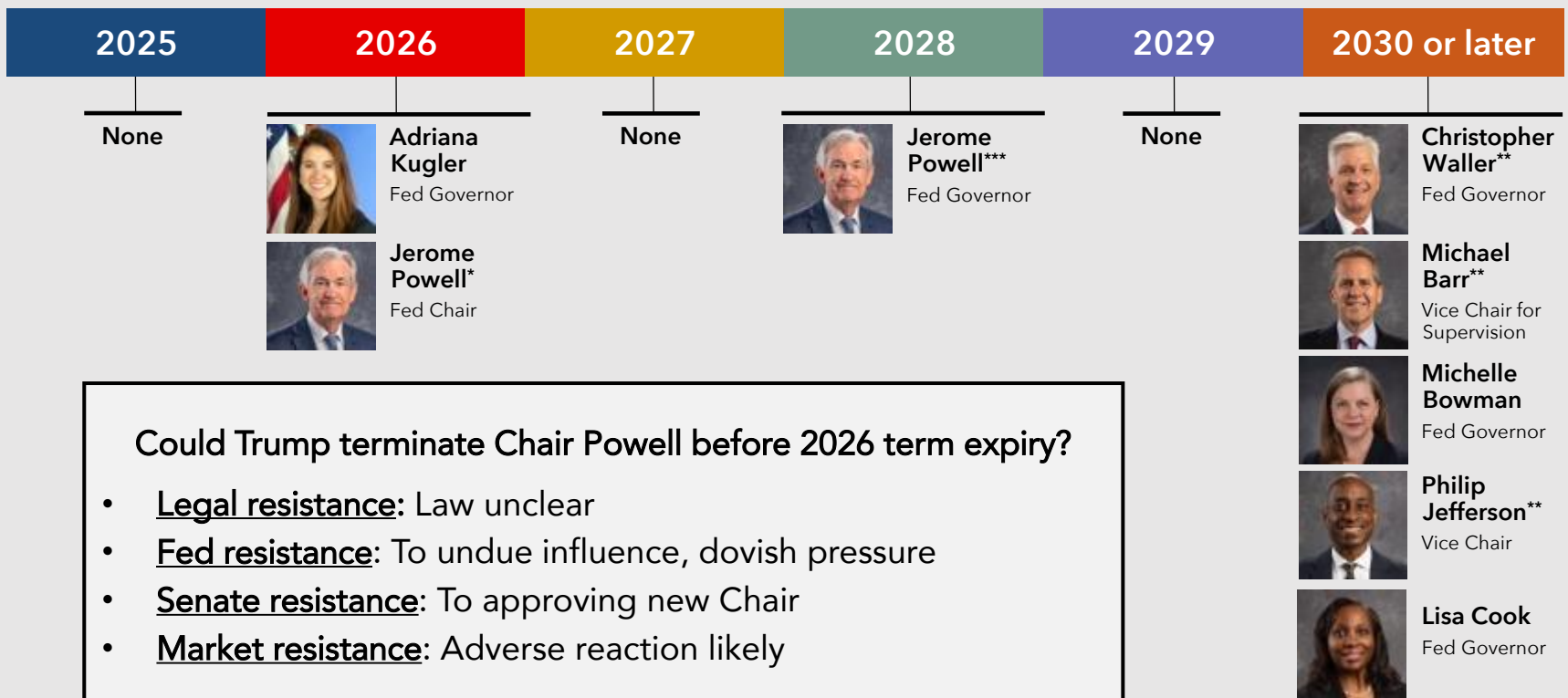
		
Basel III Endgame (e.g., bank capital)	Full implementation, modest modifications to FRB proposal	Emphasis on regulatory "tailoring;" will seek curbs to FRB proposal
Other Post-SVB Reg. Reforms	Regulatory tightening, restoration of "Dodd-Frank"	De-regulation; focus on financial sector growth
Climate Risk Regulation (e.g., SEC Disclosure)	Emphasis on governance, measuring, monitoring, and disclosure of climate risks	Most climate-related risk measures likely rolled back
Digital Asset Regulation (e.g., crypto, stablecoin)	Priority for regulators, focus on consumer protection, mitigating illicit finance	Congressional focus, support for market innovation
"Shadow Bank" Regulation (e.g., private funds, "shadow banks")	FSOC / "systemic" risk regulation, transparency, risk management & oversight	Status quo, limited regulation/ increased transparency

Source: (1) MUFG GAO, "The Road Ahead: 2024 Election and Policy Outlook" (Hollingsworth). September 2024. Note: FRB is Federal Reserve Board. SVB is Silicon Valley Bank. FSOC is Financial Stability Oversight Council.

Federal Reserve Independence

Barring a wave of resignations, it will be difficult for the next US President to reshape the Federal Reserve Board. Jerome Powell's terms as Fed Chair and on the Board of Governors expire in 2026 and 2028, respectively. Though not required by the Federal Reserve Act, Fed Chairs have historically resigned when their terms as Chair expire. Aside from Powell and Kugler, most other Fed Governors are serving terms that expire beyond the next Presidential term.

Year of expiring Fed Governor terms



Could Trump terminate Chair Powell before 2026 term expiry?

- **Legal resistance:** Law unclear
- **Fed resistance:** To undue influence, dovish pressure
- **Senate resistance:** To approving new Chair
- **Market resistance:** Adverse reaction likely

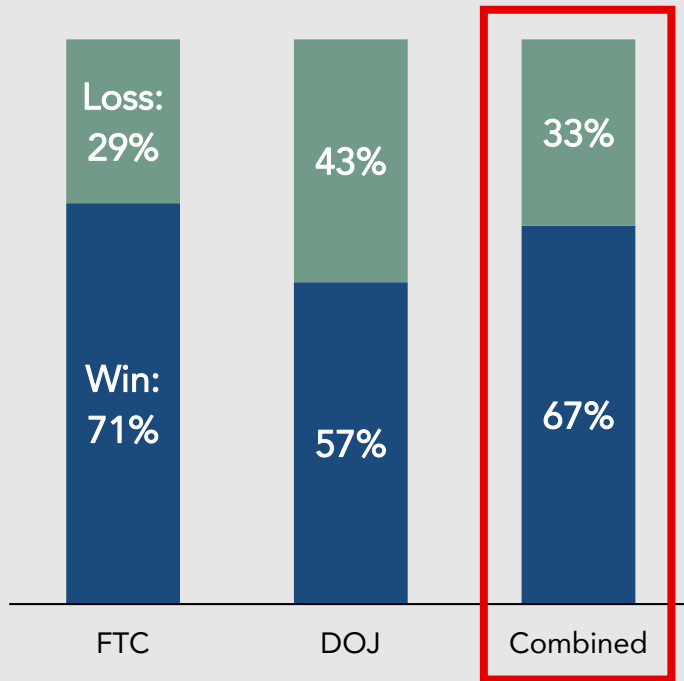
Source: (1) Oxford Economics, "Can politics and the Fed mix or is it oil and water?". *Term as Fed Chair ** Filling unexpired term, therefore can be reappointed *** Term as Fed Governor

More / Less Restrictive Anti-Trust M&A Enforcement

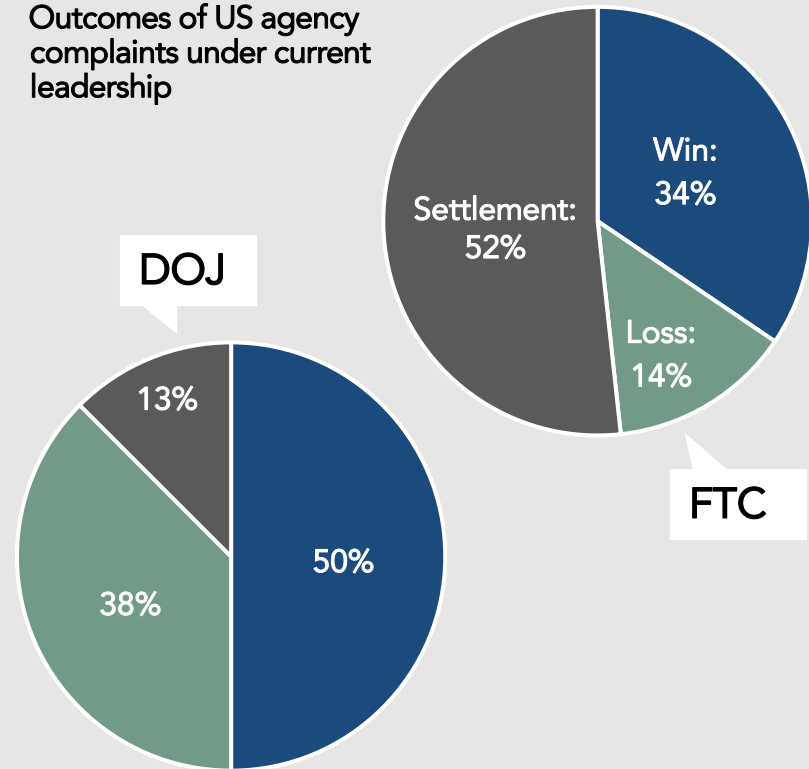


In 2023, US regulators won 2/3 of contested deals that went to trial. The Biden Administration sharply strengthened M&A deal scrutiny through a combination of: (1) political appointments to key regulatory bodies (DOJ, FTC); (2) more stringent anti-trust regulatory enforcement; (3) greater use of Executive Orders; and (4) specific “merger guidelines” released in Dec 2023 to tighten deal scrutiny. Under VP Harris, we would generally expect more policy continuity, and therefore more stringent US anti-trust M&A scrutiny, than under former President Trump.

Win rate of US agencies under current leadership as a percent of contested deals resulting in a trial verdict



Outcomes of US agency complaints under current leadership



Source: (1-3) A&O Shearman, “Global trends in merger control enforcement.” Three transactions were formally prohibited. In Illumina/GRAIL, the FTC won on appeal, with Illumina then agreeing to sell off GRAIL in light of the court’s ruling and the EC’s order to unwind the deal. Each agency also secured a permanent injunction – Jet Blue/American Airlines (DOJ) and a healthcare technology transaction (FTC). A further seven deals were abandoned due to US antitrust concerns.

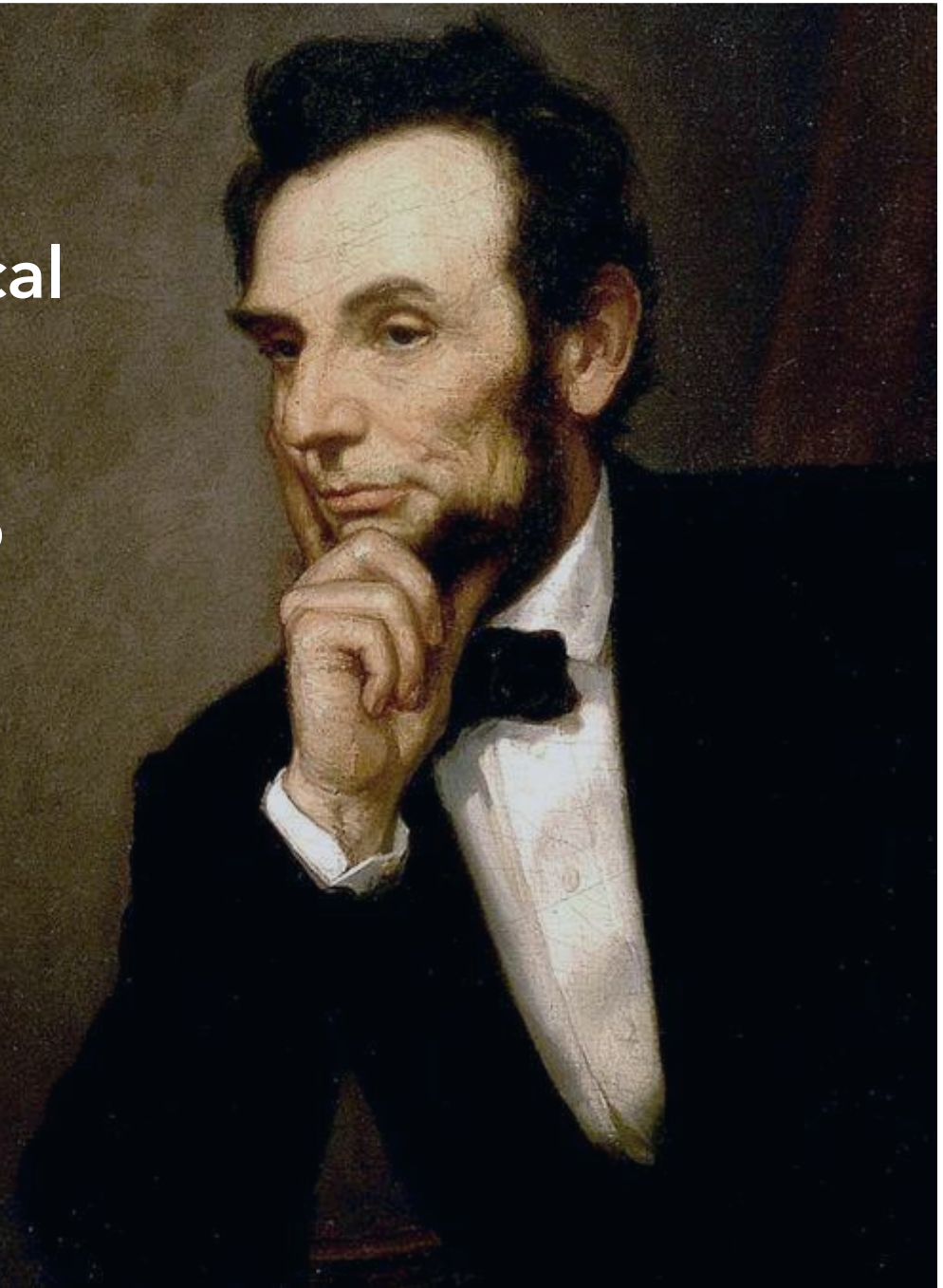


Policy Implications

15 *Tax Policy*

"I apologize for the inequities in the practical applications of the tax, but if we should wait before collecting tax to adjust the taxes upon each man in exact proportion with every other, we shall never collect any tax at all."

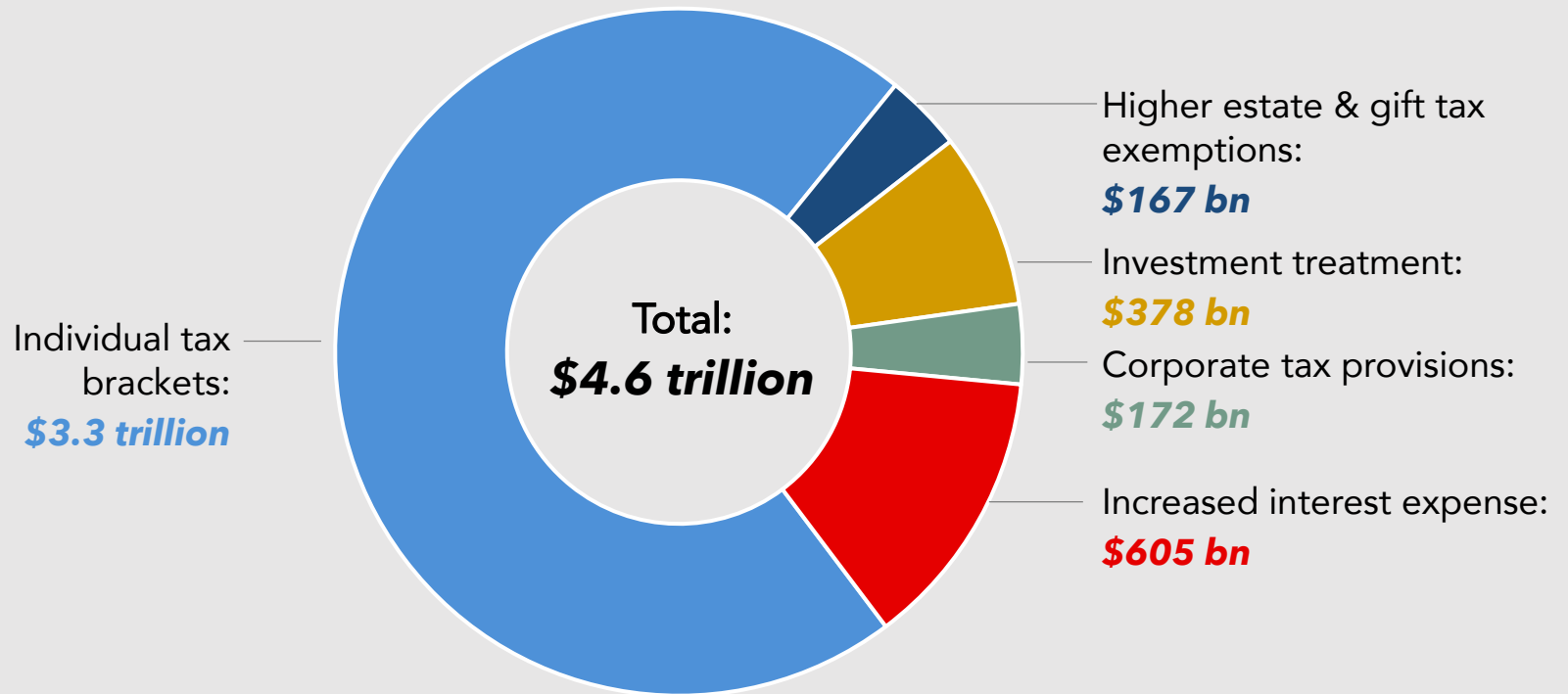
Abraham Lincoln, 16th President of the United States & Founder of the IRS in 1962 to pay for the Civil War



Extending the 2017 US Tax Cuts Would Cost \$4.6 Trillion

Without an extension, many of President Trump's TCJA tax cuts from 2017 will expire and revert to pre-TCJA levels after 2025. According to the CBO's latest scoring, the cost of extending the expiring TCJA tax cuts would be nearly \$5 trillion over 10 years.

Budgetary cost of extending 2017 tax cuts



Key question:

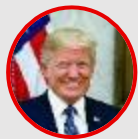
If the US extends ~\$5 trillion of deficit financed tax cuts, will the US Treasury market have a "Liz Truss" moment?

Source: (1) Veda Partners (Treyz). CBO, "Budgetary Outcomes Under Alternative Assumptions About Spending and Revenue" (May 2024).

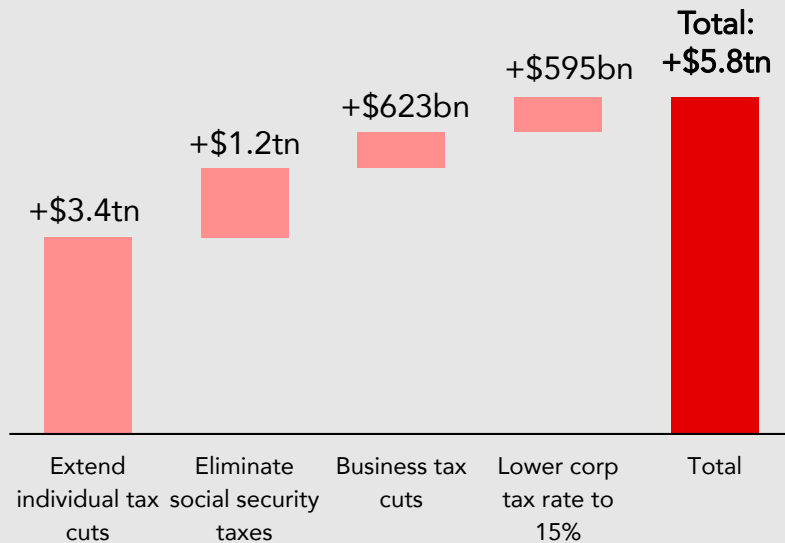
Fiscal Impact of Policy Proposals

By virtue of their proposed tax and spend policy proposals, neither Trump nor Harris are “bond market friendly” candidates. Depending on White House and US Senate election outcomes in particular, it also remains unclear how much of current proposals can actually be enacted into law. In addition, neither Trump or Harris are likely to veto a tax bill authored by Congress that would extend parts of the expiring TCJA provisions. In either case, a reasonably significant divergence has begun to emerge on the deficit impact of Trump and Harris policy proposals to date, which we expect to evolve further in the weeks ahead.

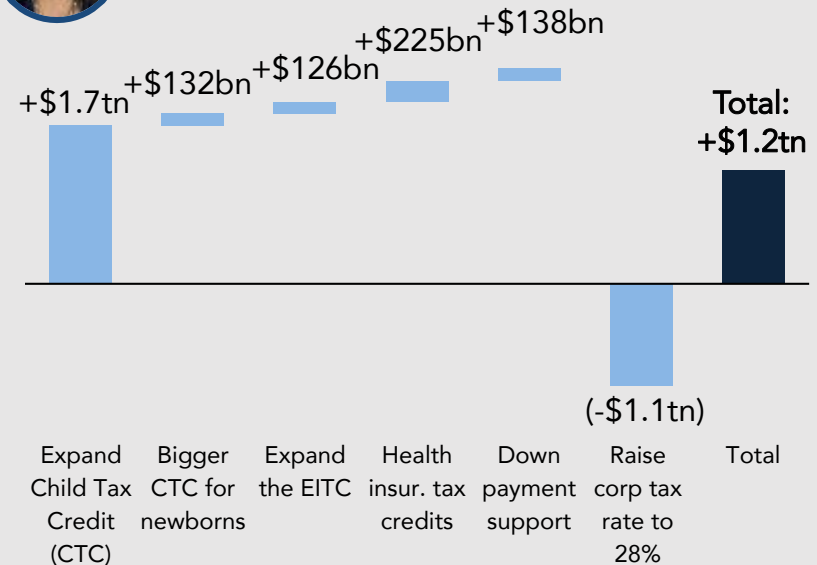
Change in budget deficit



Trump campaign proposal



Harris campaign proposal



Source: (1-2) Penn Wharton Budget Model “The 2024 Trump Campaign Policy Proposals: Budgetary, Economic and Distributional Effects.” “The 2024 Harris Campaign Policy Proposals: Budgetary, Economic and Distributional Effects.”

Corporate Tax Policy Platforms

While legislation typically requires a 60 vote threshold in the US Senate, tax policy can be passed through the annual budget process with 50 votes. Since Republicans are highly likely to retain the US Senate (> 80%), a victorious VP Harris is unlikely to be able to implement many of her proposed tax code changes and increases (i.e., 28% corp rate). Similarly, while a victorious President Trump may be well positioned to extend many of the TCJA provisions, the cost of reducing further may be prohibitive (i.e., 15% corp rate). Generally speaking, each 1 point reduction in the corp rate costs \$150 bn over 10 years.

Selected components of Trump and Harris tax policy agenda



Corporate tax rate	28% (possibly raise corporate AMT)	15%
TCJA business tax provisions	TBD; 1-2 year extension of selected provisions expected	Permanent extension of TCJA provisions
Foreign earnings	Expand GILTI tax from 10.5% to 21%	Permanent extension of TCJA provisions (GILTI, BEAT)
Small business taxes	Expand \$5k deduction for startups to \$50k	Extend TCJA provisions
Green energy credits	Expand	Phase down
Carried interest	Tax at higher ordinary rate, instead of cap gains rate	No change
Excise taxes	Possibly expand stock buyback tax to 4%	Tax large university endowments

Source: Tax Foundation, "Tracking 2024 Tax Plans." Oxford Economics, "After the presidential debate, the election remains a toss-up" "How Kamala Harris' corporate tax plan compares to Trump's". Harris for President, Republican Party Platforms, "2024 Republican Party Platform".

Individual Tax Policy Platforms

Given the required 50 vote threshold for passing tax policy via budget reconciliation, the US Senate elections may matter as much for tax policy as the Presidential election.

Selected components of Trump and Harris tax policy agenda



Individual tax rates	Allow TCJA expiry for those > \$400k	Extend all individual TCJA rates (repeal AMT)
SALT deduction	Raise existing \$10k cap	Unclear Recently pledged to eliminate \$10k cap
Capital gains	28% (for income > \$1mn); tax unrealized gains at death	20% (no change)
Earned income tax credit (EITC)	Expand on permanent basis	No change
Estate / wealth tax	25% min tax on realized & unrealized income of high net worth households (> \$100mm)	Make expiring TCJA estate tax reductions permanent
Childcare tax credit (CTC)	Expand to \$6k (age < 1); \$3.6k (age 2-5) and \$3k (age > 5)	Remain at \$2k (possible universal expansion to \$5k)
Housing tax credits	Expand existing low-income tax credits; limit deductions for large property investors	No change
Service/ hospitality sector tips	Exempt from tax	Exempt from tax

Source: Tax Foundation, "Tracking 2024 Tax Plans." Oxford Economics, "After the presidential debate, the election remains a toss-up" "How Kamala Harris' corporate tax plan compares to Trump's". Harris for President, Republican Party Platforms, "2024 Republican Party Platform".

Corporate Tax Provisions (Expiring)



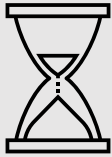
To offset the costs of making the 21% corporate tax rate permanent, the TCJA introduced requirements to amortize R&D expenses over five years (domestic) and 15 years (foreign), limit the deductibility of interest expenses from EBITDA to EBIT, and the phase out of the 100% bonus depreciation.

Corporate and international provisions

Expires	TCJA Provision	Post-Expiry
After 2021	Immediate upfront expensing for R&D costs	Expensed over 5 years (domestic) and 15 years (foreign)
	Business net interest expense deduction capped at 30% of EBITDA	Business net interest expense deduction capped at 30% of EBIT
After 2022	100% bonus depreciation for short-life business investments	Phase out of 100% bonus depreciation (fully expires at end of 2026)
After 2025	10.5% global minimum tax (on intangible income)	13.125% rate after 2025
	10% Base Erosion and Anti-Abuse Tax (BEAT)	12.5% rate after 2025
	13.125% effective tax rate for income from Foreign Derived Intangible Income (FDII)	16.406% rate after 2025
Not Expiring	Corporate tax rate at 21%	

Source: (1) Tax Foundation, "Options for Navigating the 2025 Tax Cuts and Jobs Act Expirations" (May 2024). Congressional Research Service, "Reference Table: Expiring Provisions in the Tax Cuts and Jobs Act." Tax Policy Center, "How Did The Tax Cuts and Jobs Act Change Personal Taxes?"

Individual Tax Provisions (Expiring)



The Tax Cuts and Jobs Act (TCJA) was passed through the reconciliation process, which requires legislation to be budget-related and deficit neutral outside the 10 year budget window. In order to comply with the “Byrd Rule,” most individual provisions are set expire after 2025.

Individual provisions

Expires	TCJA Provision	Post-Expiry
After 2025	Reduction and adjustment of individual income tax rates	Individual tax rates and brackets revert to pre-2017 levels (inflation adj.)
	Pass through business income (199A) deduction	199A deduction expires, passthrough business income taxed according to ordinary individual income tax rates
	Standard deduction nearly doubled	Standard deduction reverts back to pre-2017 levels
	Elimination of the personal exemption	Personal exemptions revert back to pre-2017 levels
	Doubling of child tax credit	Child tax credit reverts back to pre-2017 levels
	\$10K limit on SALT deduction	SALT deduction cap removed
	\$750K cap on mortgage interest deduction	Cap reverts to \$1 million on mortgage interest deduction
	No itemized deduction for certain miscellaneous expenses	Itemized deductions to miscellaneous expenses that exceed 2% of AGI
	AMT exemption and phase-out thresholds increased	AMT exemption and phase-out thresholds revert back to pre-2017 levels
Estate and gift tax exclusion rate of \$10 million per decedent, adjusted annually for inflation	Estate and gift tax exclusion amount reduced to \$5 million per decedent and then annually adjusted for inflation	
Not expiring	7.5% of adjusted gross income (AGI) floor for medical expense deductions	

Source: (1) Tax Foundation, “Options for Navigating the 2025 Tax Cuts and Jobs Act Expirations” (May 2024). Congressional Research Service, “Reference Table: Expiring Provisions in the Tax Cuts and Jobs Act.” Tax Policy Center, “How Did The Tax Cuts and Jobs Act Change Personal Taxes?”



Policy Implications

16 *Foreign Policy*

**"Americans will
always be counted
on to do the
right thing...**

**...After they have
exhausted all the
other possibilities."**

Winston Churchill,
Prime Minister of the UK (1874 - 1965)



Foreign Policy & Global Security

- Accelerates
- Continues
- Slows
- Stops/Reverses



	Kamala Harris	Donald Trump
Global Alliances / NATO	Multilateral cooperation on global security challenges	U.S. policy more unilateral and / or bilateral, focus on cost-sharing
China Policy	Multi-lateral approach; maintain existing tariffs; tech restrictions	Bilateral approach; sharply higher new tariffs (60%); possibly revoke MFN status; tech restrictions; tax incentives for domestic US production
Taiwan	Multinational, traditional diplomatic engagement	Unilateral engagement, less predictable
Ukraine	Consistent support and additional military funding	Linked to concessions on GOP priorities, limited duration (e.g., border security)
Middle East / Israel	Continues with bipartisan support, focus on diplomatic solution	Unequivocal support, robust commitment to Israel's security
US – Japan	Key ally, multilateral, aligned around shared regional concerns	Bilateral, dialogue re: defense Spending & cost-sharing

Source: (1) MUFG GAO, "The Road Ahead: 2024 Election and Policy Outlook" (Hollingsworth), September 2024.

“Whole of Gov’t Approach” to China Continues



The US has adopted a “whole of government approach” to China policy, a rare arena of general agreement among Democrats and Republicans. Notably, US-China policy is emanating from a plethora of US institutions with varying levels of power and China expertise. We expect a “tough on China” foreign policy to continue under Trump or Harris, albeit with key differences in the focus of the policy toolkit and approach (bilateral vs. multi-lateral, sticks vs. carrots).

Selected branches and agencies of the US government driving China policy



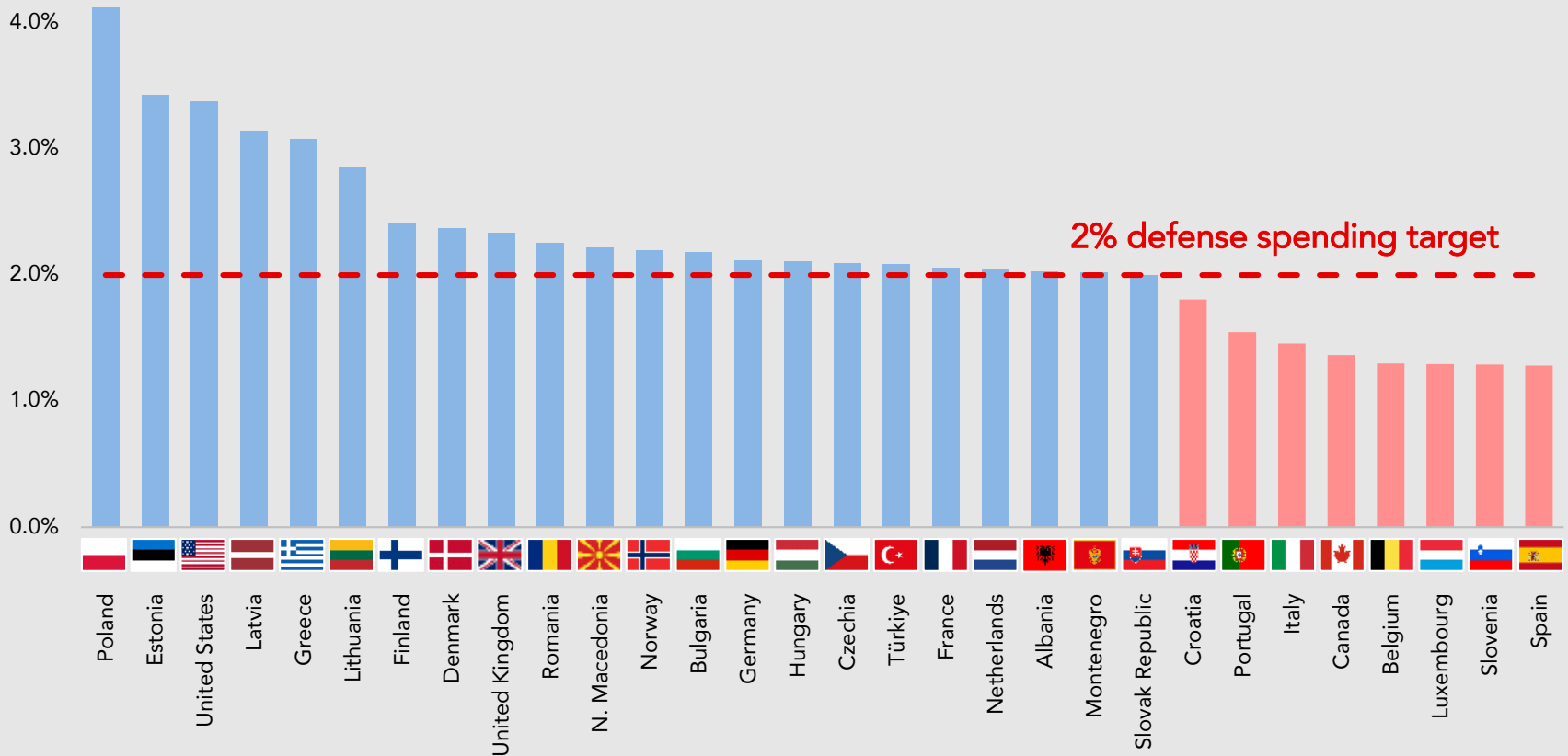
Source: White House. National Archives. “US Strategic Approach to the People’s Republic of China”. Council on Foreign Relations “Timeline: US-China Relations”

NATO Defense Spending Commitments



NATO defense spending declined sharply after the Soviet Union's dissolution in 1991, but began to rise sharply following Russia's 2014 and 2022 invasions of Ukraine. 22 NATO members are expected to meet the 2% of GDP military defense spending targets in 2024, up from 10 countries today and just three in 2014. Look for NATO to be a key focus of Trump 2.0 foreign policy.

NATO country defense expenditure as a share of GDP, 2024E



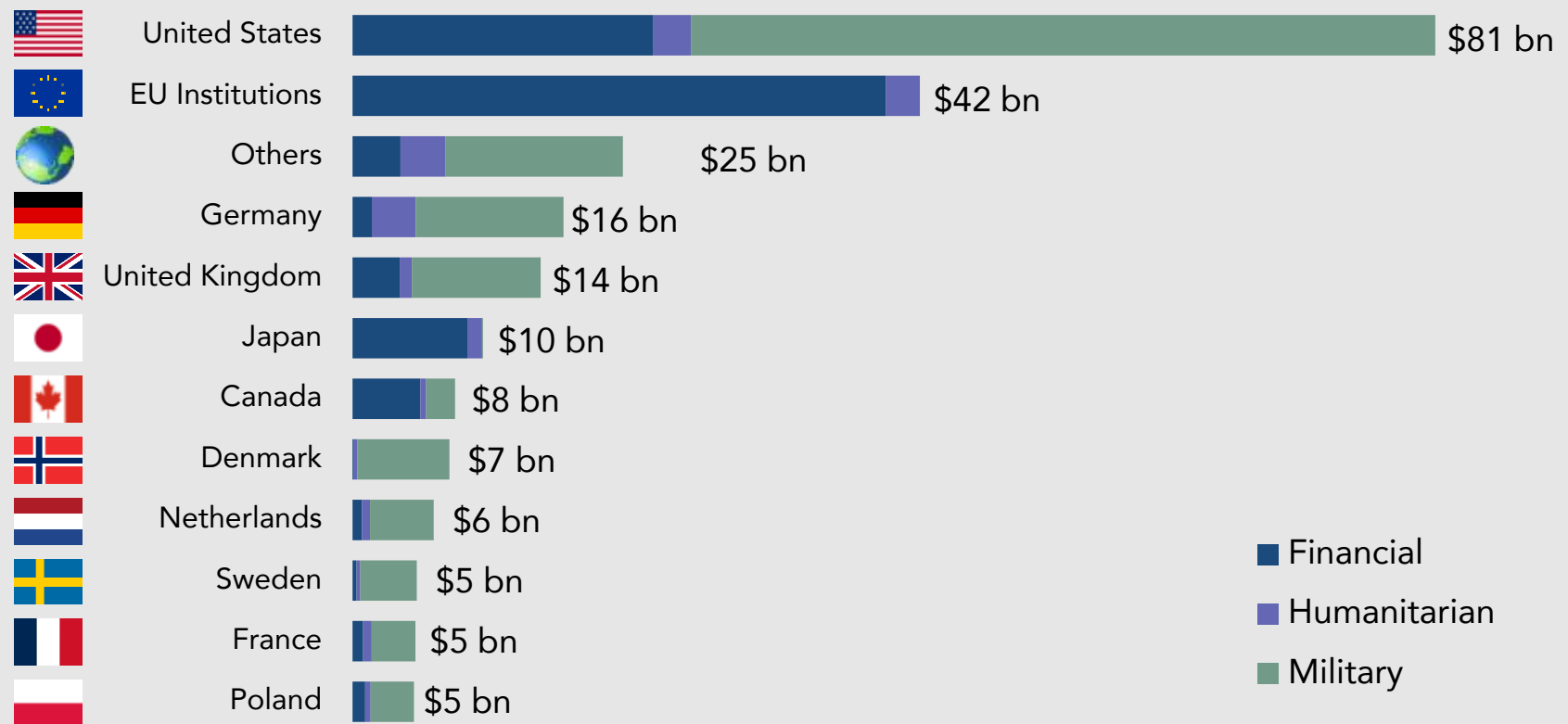
Source: (1) Data based on information provided on NATO's website, calculated as of June 18, 2024. Defense expenditure for 2024 is an estimate. Bloomberg Economics.

Military & Financial Aid to Ukraine



With its economy devastated by war, Ukraine has become entirely dependent on Western financial and military support that becomes more complicated with time. In the US, political support for large financial outlays have become more divisive, while Europe's capacity for military support (i.e., ex-financial) has substantive physical limitations. We expect sharply divergent Ukraine policy positions between a Trump and Harris Presidency.

Commitments to Ukraine, USD bn




Source: (1) Kiel Institute for the World Economy. Note: Includes commitments from January 24, 2022 through June 30, 2024.

A wide-angle photograph of the United States Capitol building in Washington, D.C., taken at dusk. The building's iconic dome is illuminated from within, casting a warm glow against the deep blue twilight sky. The surrounding neoclassical architecture, including the porticoes and columns, is also lit up. The foreground shows the paved plaza and some ornate lamp posts. The overall mood is serene and majestic.

Market Implications

17 *Bond Markets*

A portrait of John Jay, an American Founding Father, shown from the chest up. He has white hair, a serious expression, and is wearing a dark coat over a white cravat. The background is dark and indistinct.

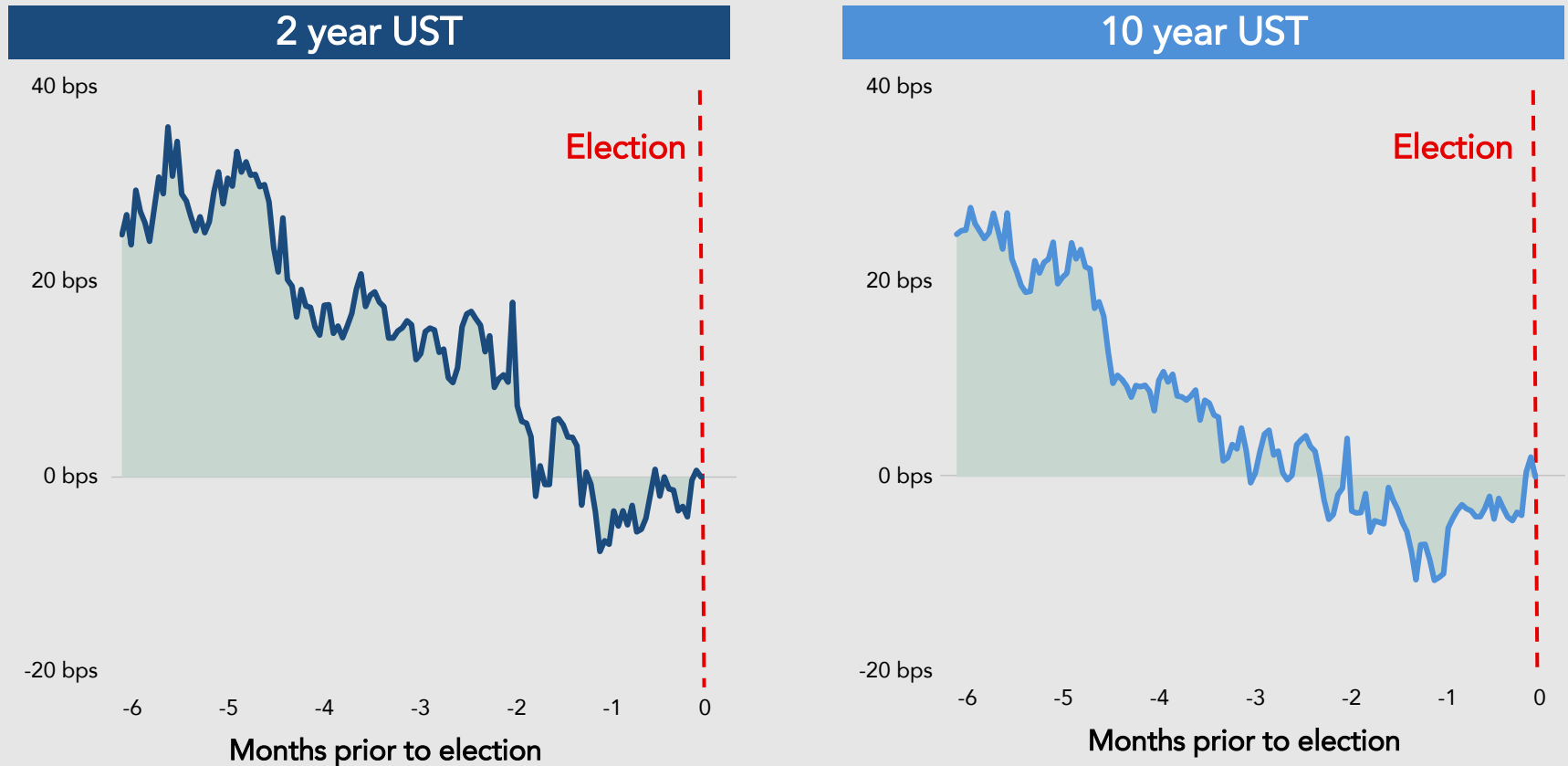
"This country and this people seem to have been made for each other, and it appears as if it was the design of Providence, that an inheritance so proper and convenient for a band of brethren, united to each other by the strongest ties, should never be split into a number of unsocial, jealous and alien sovereignties."

John Jay, American Founding Father, First Chief Justice, and Co-Author of the Federalist Papers (1745 - 1829)

UST Yields Rally in Months Preceding Presidential Elections

The US economy, Fed policy and market structure dynamics are the primary drivers of US Treasury yields through the various stages of the economic cycle. However, looking back at US elections over the last 35 years (since 1988), 10 year UST yields have generally declined in the six months preceding US elections as investors reduce risk until election uncertainty is resolved.

UST yield moves (bps), average across 9 US election years (1988 – 2020)



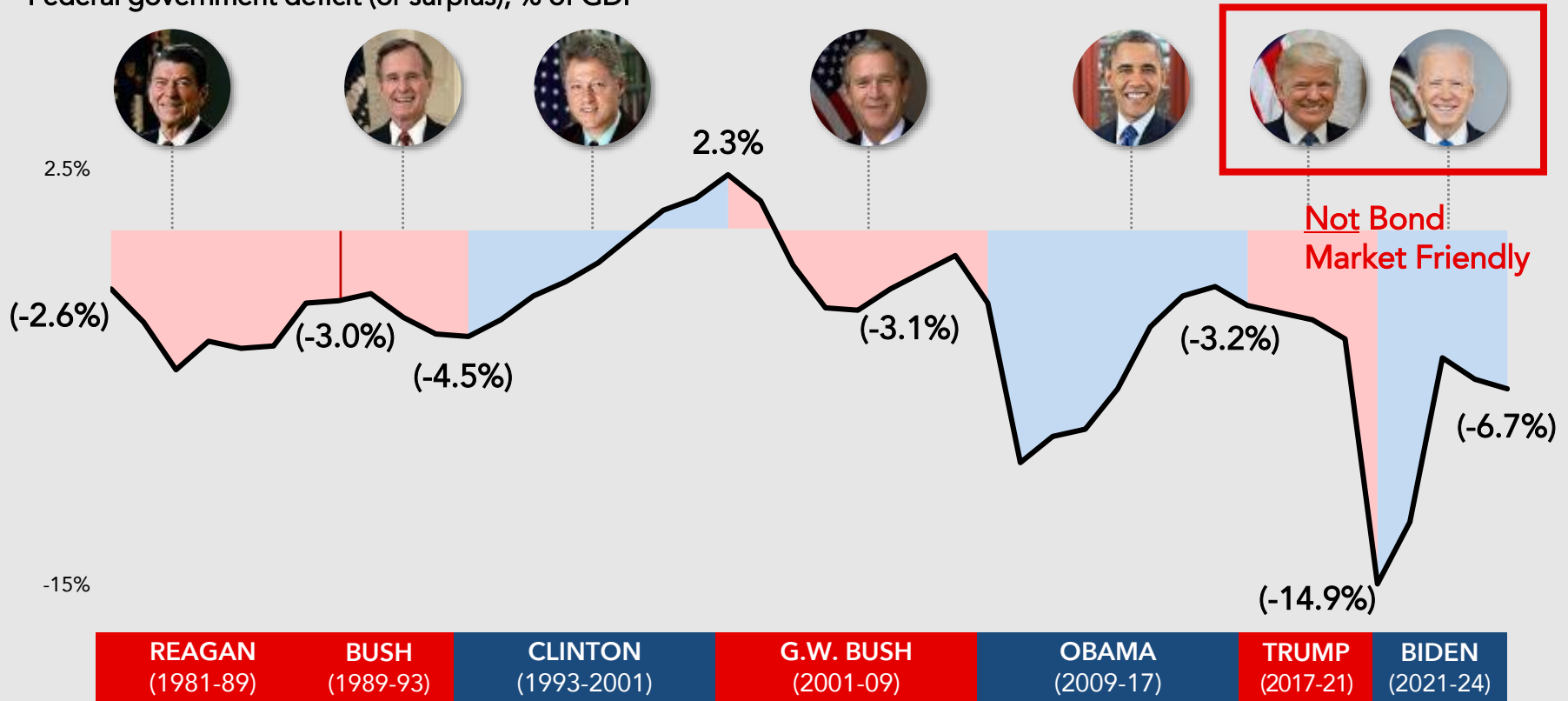
Source: (1-2) Bloomberg. Election years included in average are from 1988 - 2020. Election is time 0.

Expansionary Fiscal Policy is Not Bond Market Friendly



For decades now, Washington has not been adequately focused on fiscal discipline, on either side of the aisle. By virtue of their expansionary fiscal policies, neither the Trump nor Biden / Harris Administrations have been bond market friendly. Looking ahead, the magnitude of expansionary fiscal policy would likely be much larger in the "Republican sweep" scenario (White House, Senate and House) than it would be under "divided Government," which is the more likely scenario if Harris wins the Presidency.

Federal government deficit (or surplus), % of GDP



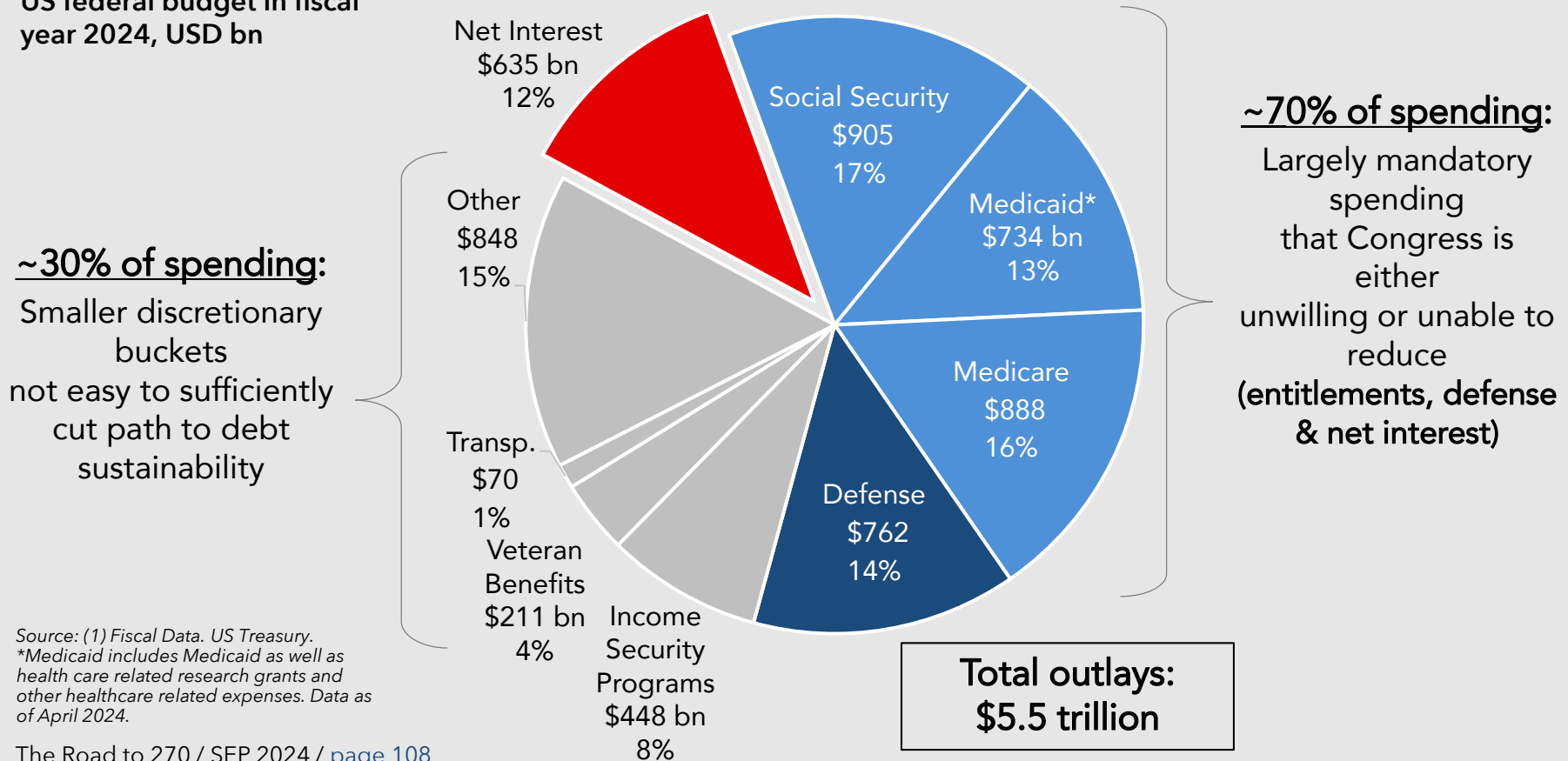
Source: (1) Congressional Budget Office. Long-Term Budget Outlook 2024 to 2054. Historical Data on federal Debt Held by the Public. 2023 FY deficit is actual. 2024 is CBO forecast as of June 2024.

Higher Structural Deficits Will be Hard to Reduce



Approximately 70% of US gov't spending is effectively "mandatory" insofar as Congress is "politically" either unwilling or unable to reduce. The three major entitlement programs - Social Security, Medicare and Medicaid - have become a "political 3rd rail" and account for 45% of total outlays. Defense spending, which Congress is unlikely to reduce amidst heightened geopolitical risk, accounts for an additional 15%. In the years ahead, net interest expense on government debt is expected to rise from 12% of total spending to become the US government's largest individual outlay.

US federal budget in fiscal year 2024, USD bn



Source: (1) Fiscal Data. US Treasury.
*Medicaid includes Medicaid as well as health care related research grants and other healthcare related expenses. Data as of April 2024.

\$11 Tn of UST Issuance Over the Next 12 Months

With over \$9 trillion of maturities and nearly \$2 trillion of deficits to finance in the year ahead, the US Treasury will have to issue approximately \$11 trillion of securities (1/3 of GDP) during a period of economic and policy transition. At the same time, the investor profile for USTs has shifted markedly in recent years. Domestic buyers now account for approximately 70% of UST purchases. Among foreign buyers, private sector purchases currently outpace public sector demand by a wide margin.

UST issuance needs over the next 12 months

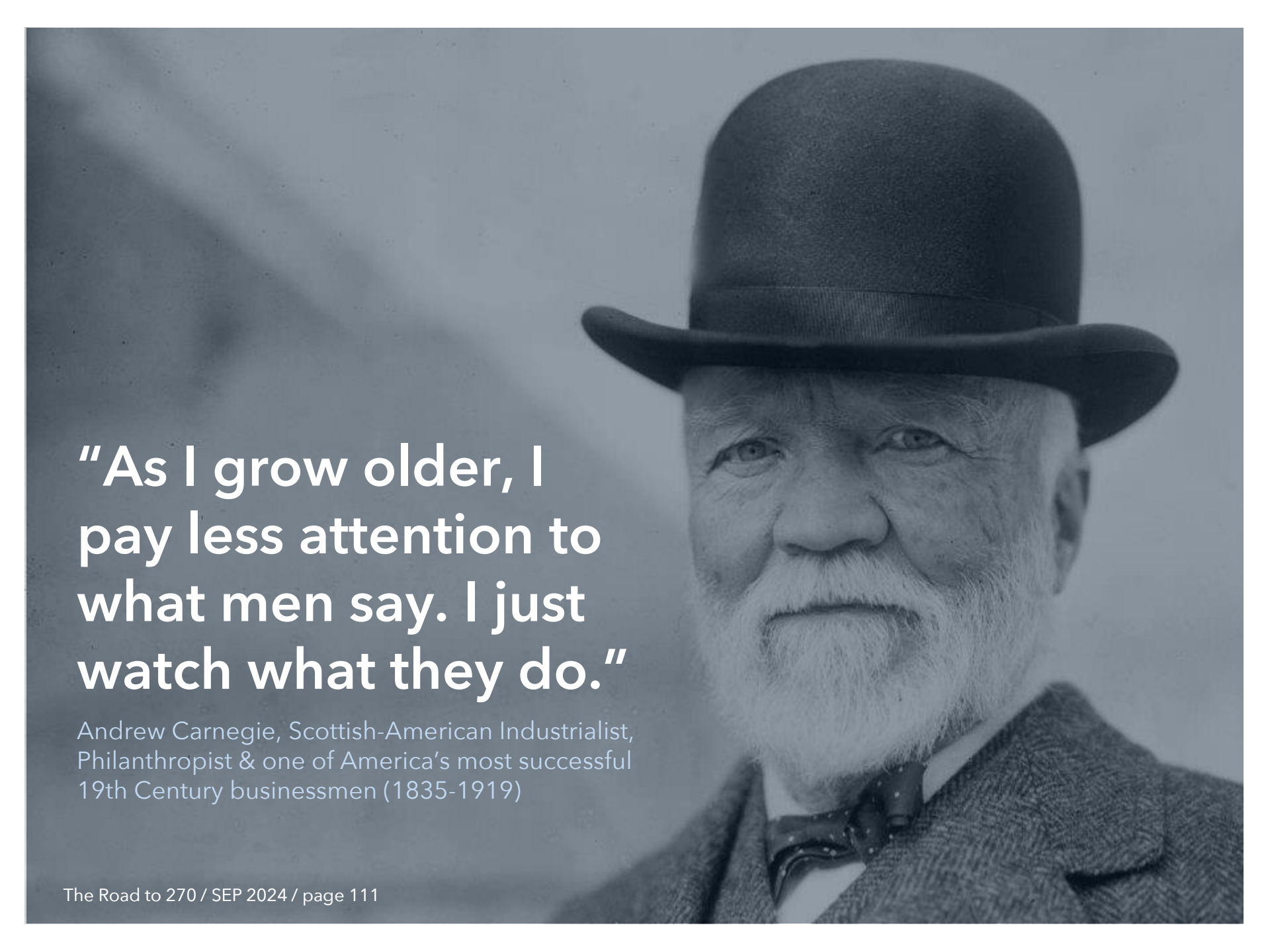


Source: (1) Bloomberg. Data as of August 14, 2024.

A wide-angle photograph of the United States Capitol building in Washington, D.C., taken at dusk. The building is illuminated with warm yellow lights, contrasting with the cool blue tones of the twilight sky. The central dome is the focal point, topped with the Statue of Freedom. The foreground shows the paved plaza and two ornate lamp posts.

Market Implications

18 *Equity Markets*



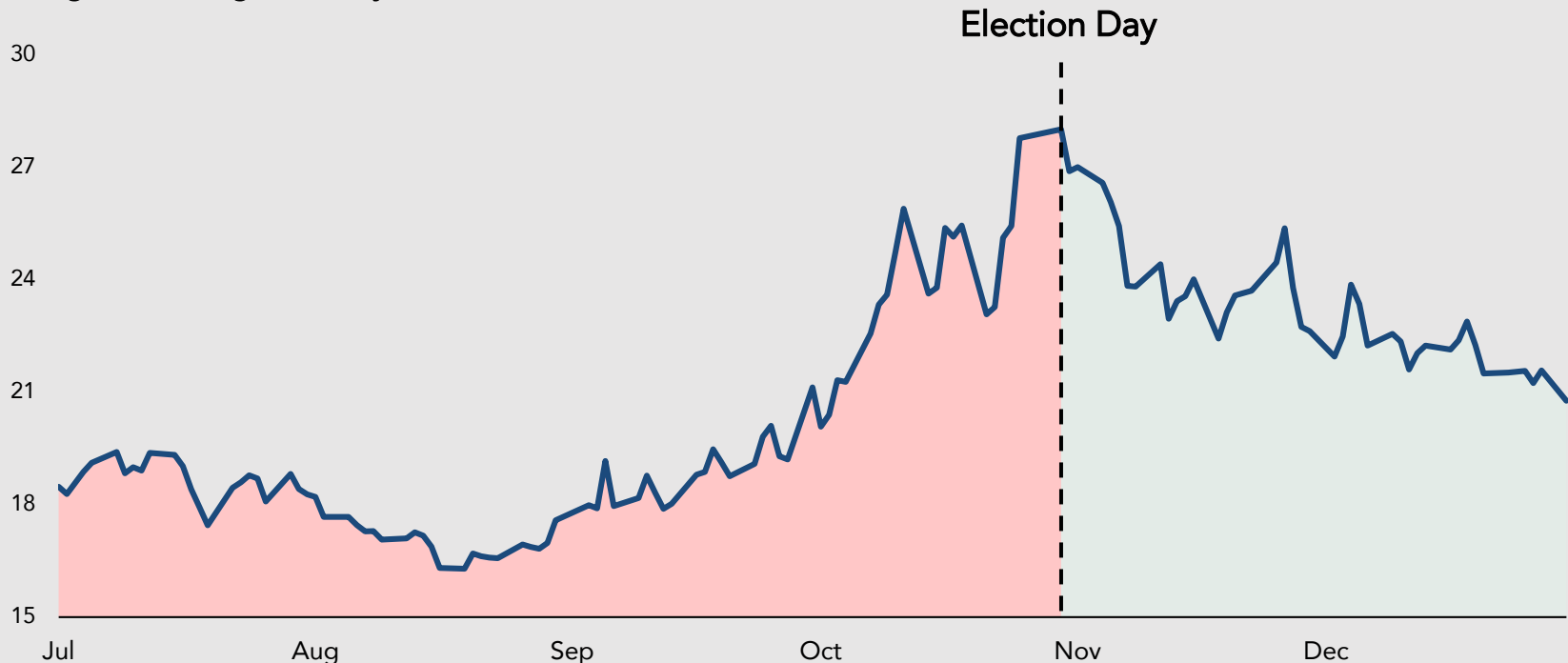
**"As I grow older, I
pay less attention to
what men say. I just
watch what they do."**

Andrew Carnegie, Scottish-American Industrialist,
Philanthropist & one of America's most successful
19th Century businessmen (1835-1919)

VIX Elevated in Presidential Election Years

In Presidential elections dating back to the early 1990s, US equity market volatility increases in the two - three months ahead of the election and decline as the market gains “certainty” on who the winner will be. Notably, while volatility tends to decline into year-end, futures pricing this year suggests volatility may rebound ahead of the inauguration in January.

Average VIX during election years since 1992



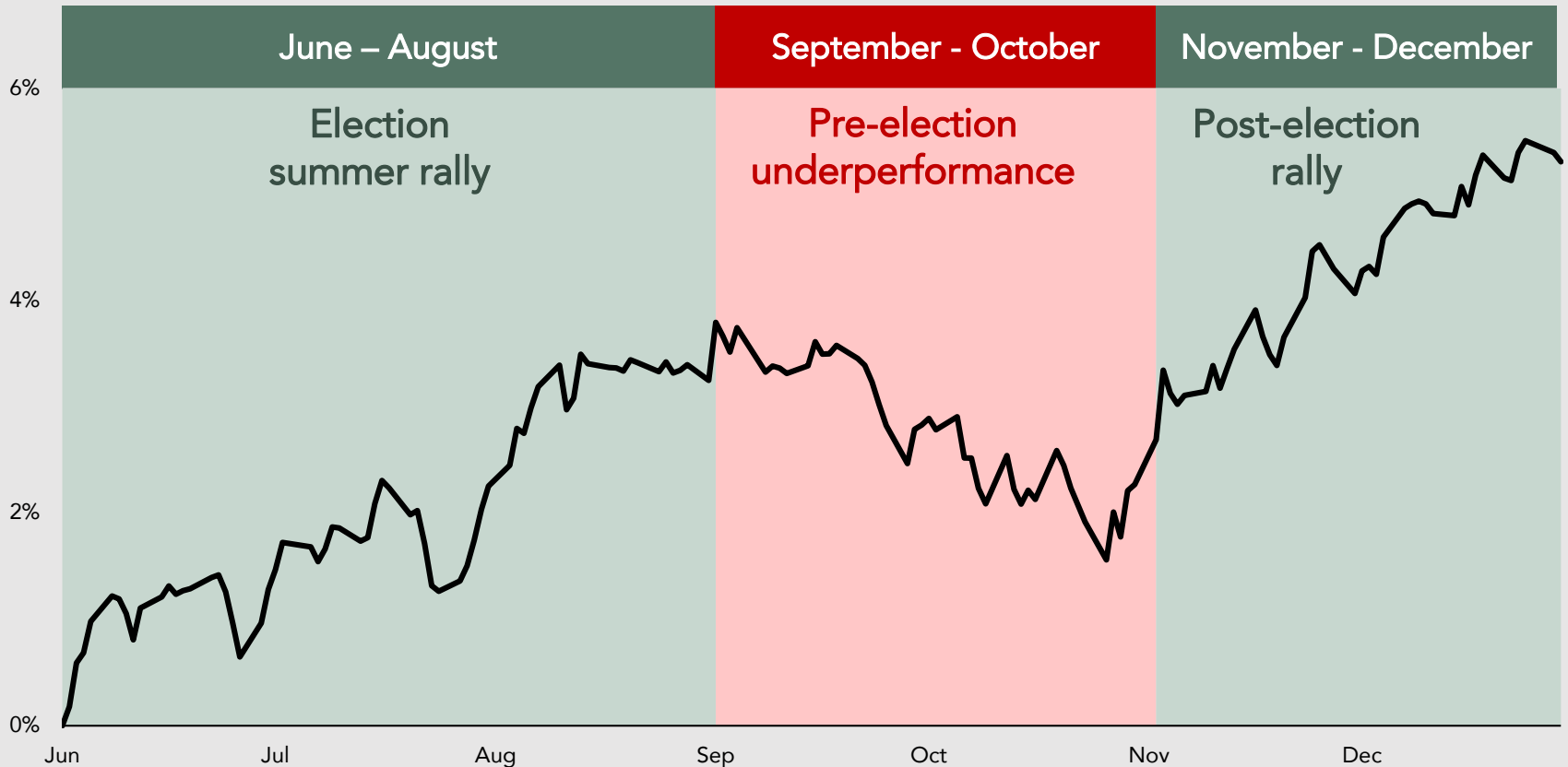
Unlike prior election cycles, volatility could remain high post election depending on policy prescriptions

Source: (1) Bloomberg. VIX for presidential election years starting in July from 1992 - 2020.

Equity Markets Underperform Pre-Election

Historically, markets have tended to underperform during the period of pre-election uncertainty, with the post election rallies on higher certainty typically beginning immediately after the election (regardless of political party gaining or losing control).

Average S&P 500 performance during election years since 1952

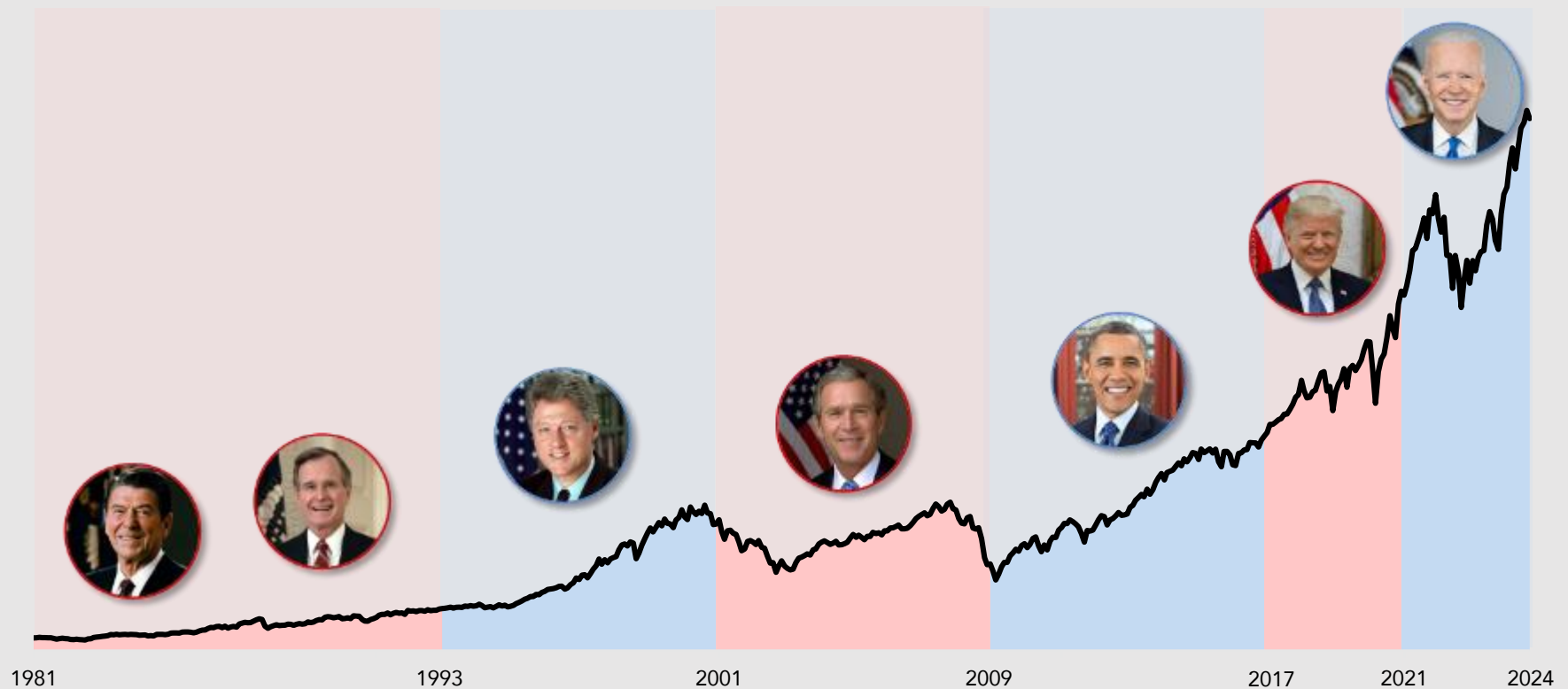


Source: (1) Bloomberg. S&P 500 performance for presidential election years starting in June from 1952 - 2020.

Business & Economic Cycle Matter More than Election Cycle

Historically, the private sector, more so than the public sector, has been the prevailing driver of US equity markets. While policy prescriptions have a critically important impact at a sector level, US equities have continued their historic rise in recent decades under both Republican and Democratic leadership. Over time, the business and economic cycle (macro, fundamentals, valuations) will matter more for earnings and stock prices than the election cycle.

S&P 500, by political party of President

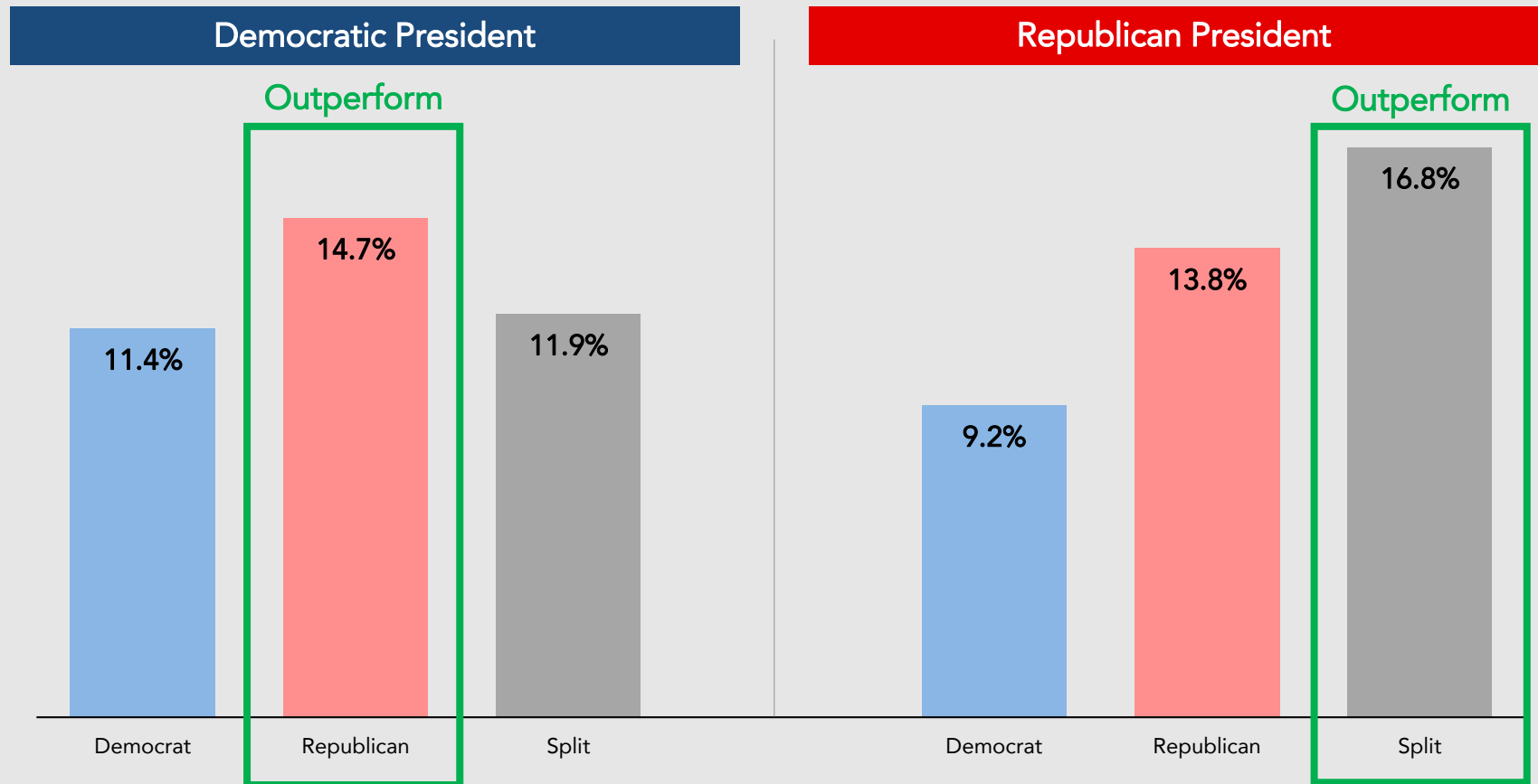


Source: (1) Bloomberg. Data as of September 12, 2024. Date of party control based on inauguration dates.

Stocks Outperform Under Divided Government

Markets tend to outperform under divided government as periods with the party controlling the White House and both chambers of Congress can bring about larger policy changes. However, with razor thin majorities and a challenging economic backdrop, market returns may not follow their historical trend.

Average S&P 500 annual returns based on Congress makeup



Source: (1) Bloomberg. Data through December 2023. Election data starts one day prior to US election and end date is 366 days later.

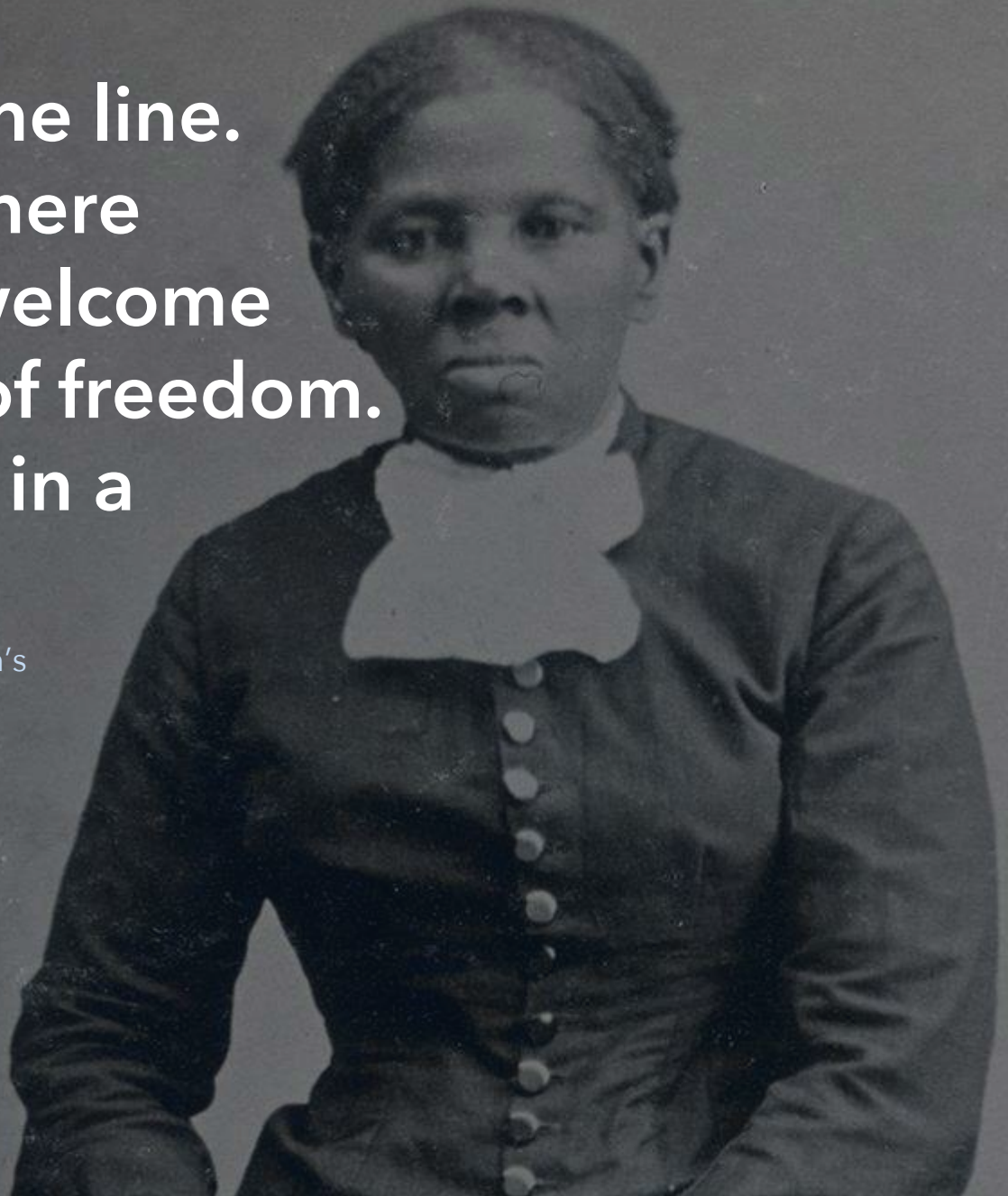


Market Implications

19 *Currency Markets*

**"I had crossed the line.
I was free; but there
was no one to welcome
me to the land of freedom.
I was a stranger in a
strange land."**

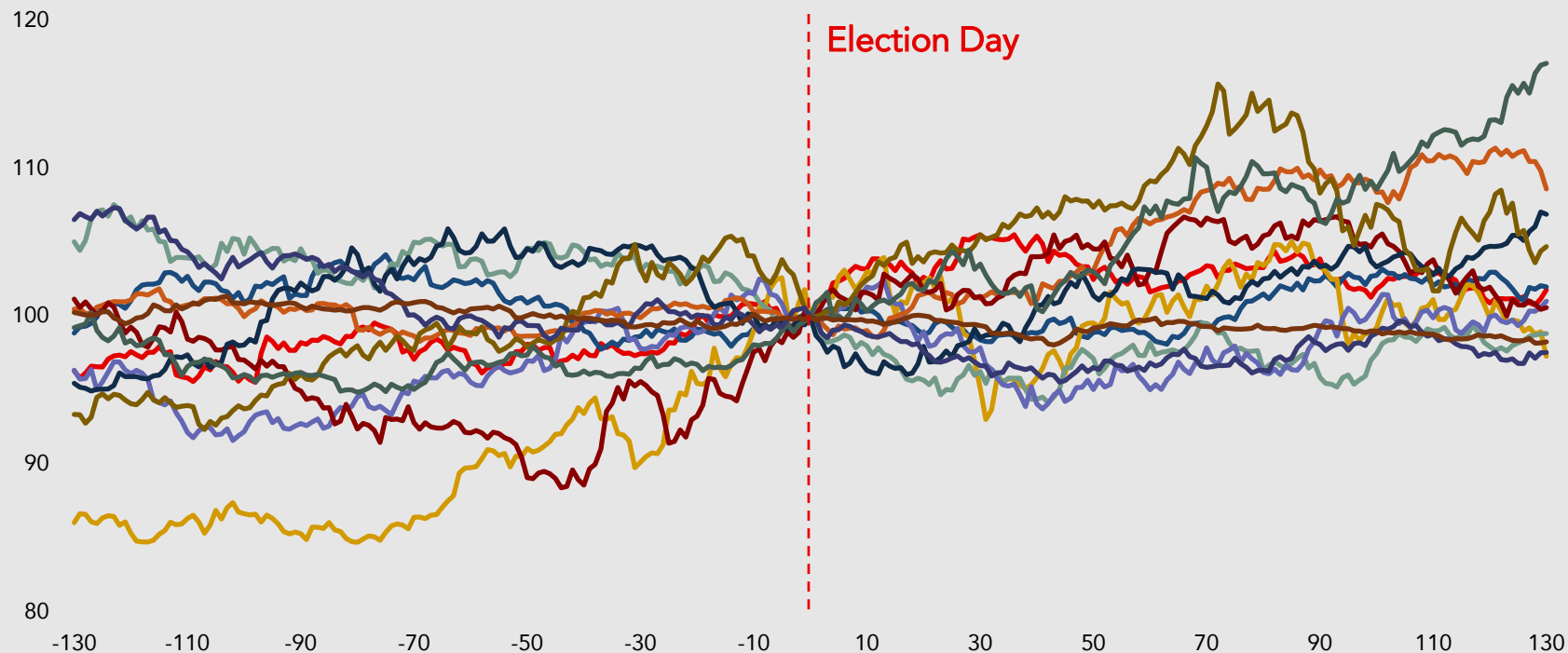
Harriet Tubman, Abolitionist, Women's
Suffrage Movement Activist, and
Pioneering Leader of the
Underground Railroad (1822 - 1913)



US Dollar Strength Pre & Post Elections

MUFG's Global Head of FX Strategy, Derek Halpenny, notes that the US Dollar has demonstrated a bias for strength in both the six months **before AND after** US Presidential elections, likely due to the higher fiscal impulse during those periods. Importantly, there are numerous variables more important than the election driving the US Dollar in each cycle. To this end, and similar to other markets, the business and economic cycle will generally matter more for the US Dollar and global FX than the election.

USD performance 6 months prior & 6 months after US presidential elections





Source: (1) MUFG Global Markets Research (Derek Halpenny).

Policy Implications for the US Dollar

Expansionary fiscal policy, trade wars and rising geopolitical uncertainty are likely to be inflationary, placing upward pressure on the US Dollar that would likely outweigh, on a net basis, potential attempts to intervene and weaken the Dollar - which itself, would be difficult to execute.

- Dollar strengthening
- Dollar neutral
- Dollar weakening

	Marginal inflation impact		
Formally targeting weaker USD	↑	●	
Less Fed independence	↑	●	
Neutral Fed policy	—		●
Expansionary fiscal policy	↑	●	●
Higher corp & individual taxes	↓		●
Restructuring / challenging post WWII geopolitical institutional architecture	↑	●	
More protectionism	↑	●	●
More regulation	↓		●
Less regulation	↑	●	
Curbing immigration	↑	●	
Net impact of the US dollar		USD strength	USD neutral

Source: (1) MUFG CMS. Trump scenario if Republicans are controlling Congress.

Notable Observations on Post-Election US Dollar Policy

A “Republican Sweep” (White House, Senate, House) would likely be the most fiscally expansive, and USD strengthening, among US election scenarios.

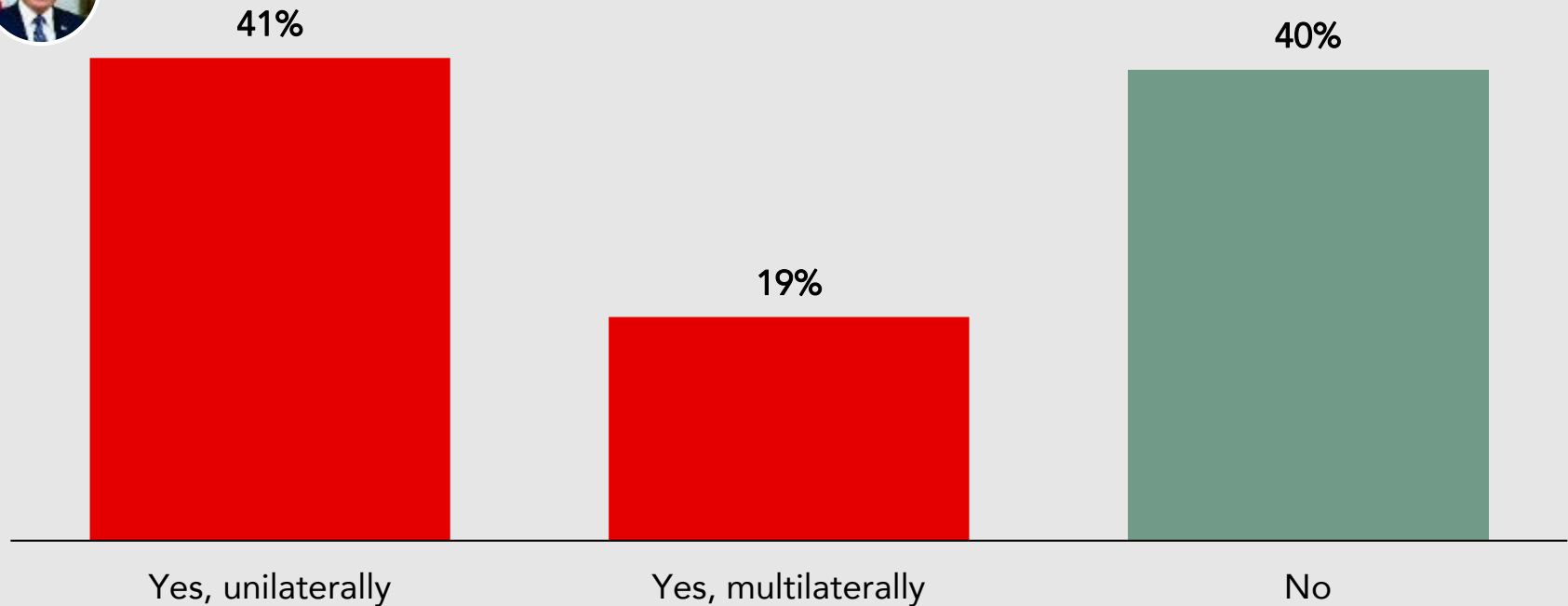
- 1 Foreign central banks:** Likely to depreciate their currencies vs. USD in response to tariffs
- 2 US economy:** As in 2018-19, likely to be less impacted by “trade wars” than Europe/Japan/EM/China by virtue of being a more “closed economy” (exports only 11% of GDP)
- 3 Euro & Yen:** More scope for depreciation in 2025 trade wars, vs. 2018-19 trade wars when policy rates were at 0% (or lower)
- 4 Risk-sensitive currencies:** AUD, CAD, IDR, MXN and ZAR notably vulnerable, as in 2018-19
- 5 Other EM currencies:** Notably vulnerable to potential 2025 trade wars, as they were in 2018-19
- 6 Regulatory activism:** A more stringent regulatory regime under Harris (compared to Trump) may have a more muted impact on US Dollar given implementation headwinds post SCOTUS Chevron Ruling
- 7 Fiscal expansion:** Would drive higher pace of capital flows into USD
- 8 USD intervention (devaluation):** Very difficult to execute and likely to be outweighed by other policies
 - **Verbal intervention:** Limited impact
 - **Coordinated intervention:** Difficult to execute (legal, political, legislative)
 - **Pressure on Fed:** Pushback likely given inflationary forces
 - **UST ESF purchases:** Significant scalability, with political obstacles (Fed cooperation, Congressional borrowing authority)

Trump More Likely to Intervene in FX Markets

According to a Bloomberg survey, the majority of respondents believe Donald Trump is more likely to intervene in an effort to weaken the dollar if he wins the election. Almost a fifth of respondents see a concentrated, multilateral effort as likely along with 41% of respondents who think the US would act unilaterally.

Bloomberg MLIV Pulse Survey:

Would you expect another Trump administration to intervene in an attempt to weaken the dollar?

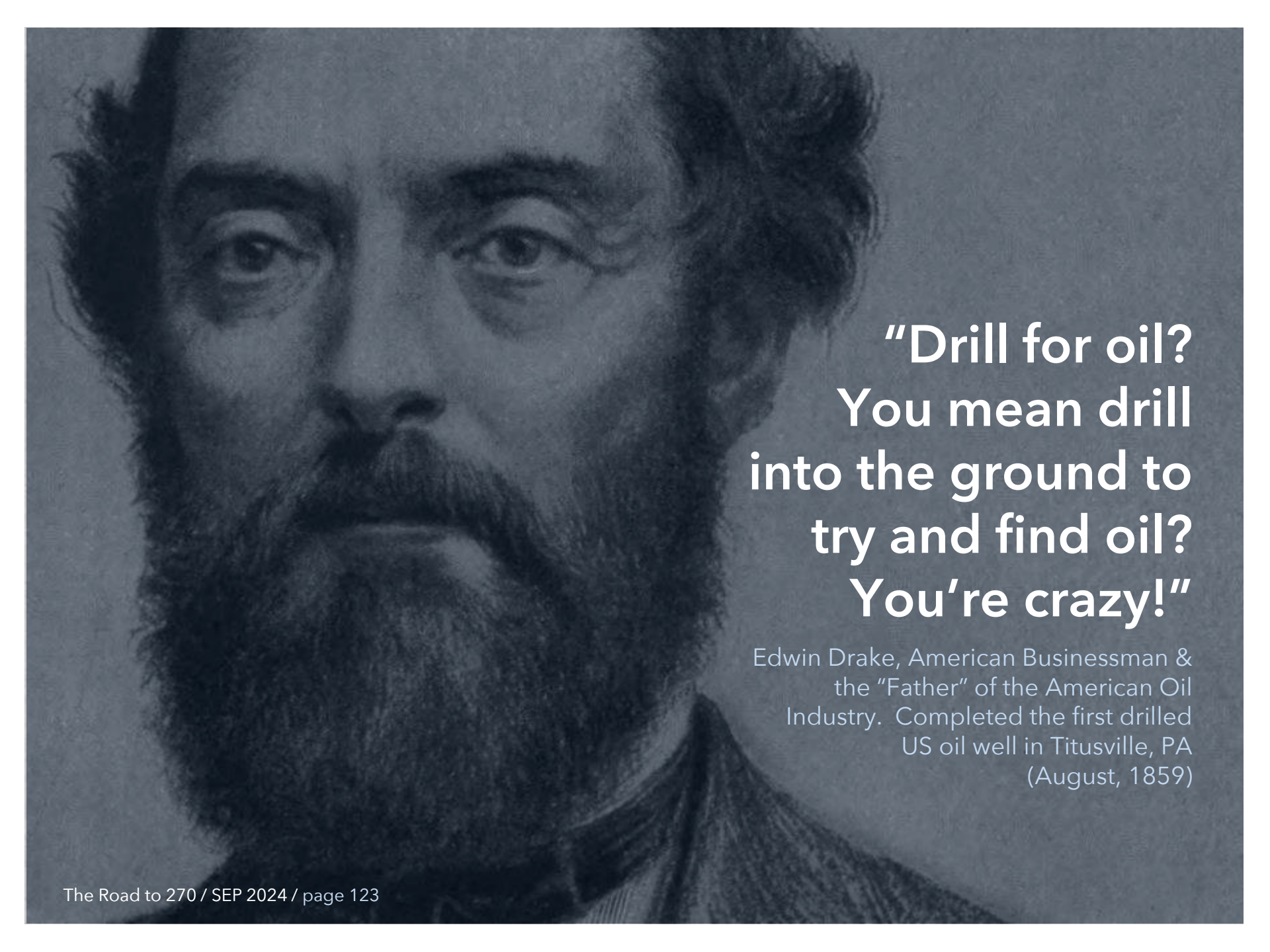


Source: (1) Bloomberg MLIV Pulse Survey. Survey of 480 respondents conducted July 22-26, 2024.



Market Implications

20 *Energy Markets*



**“Drill for oil?
You mean drill
into the ground to
try and find oil?
You’re crazy!”**

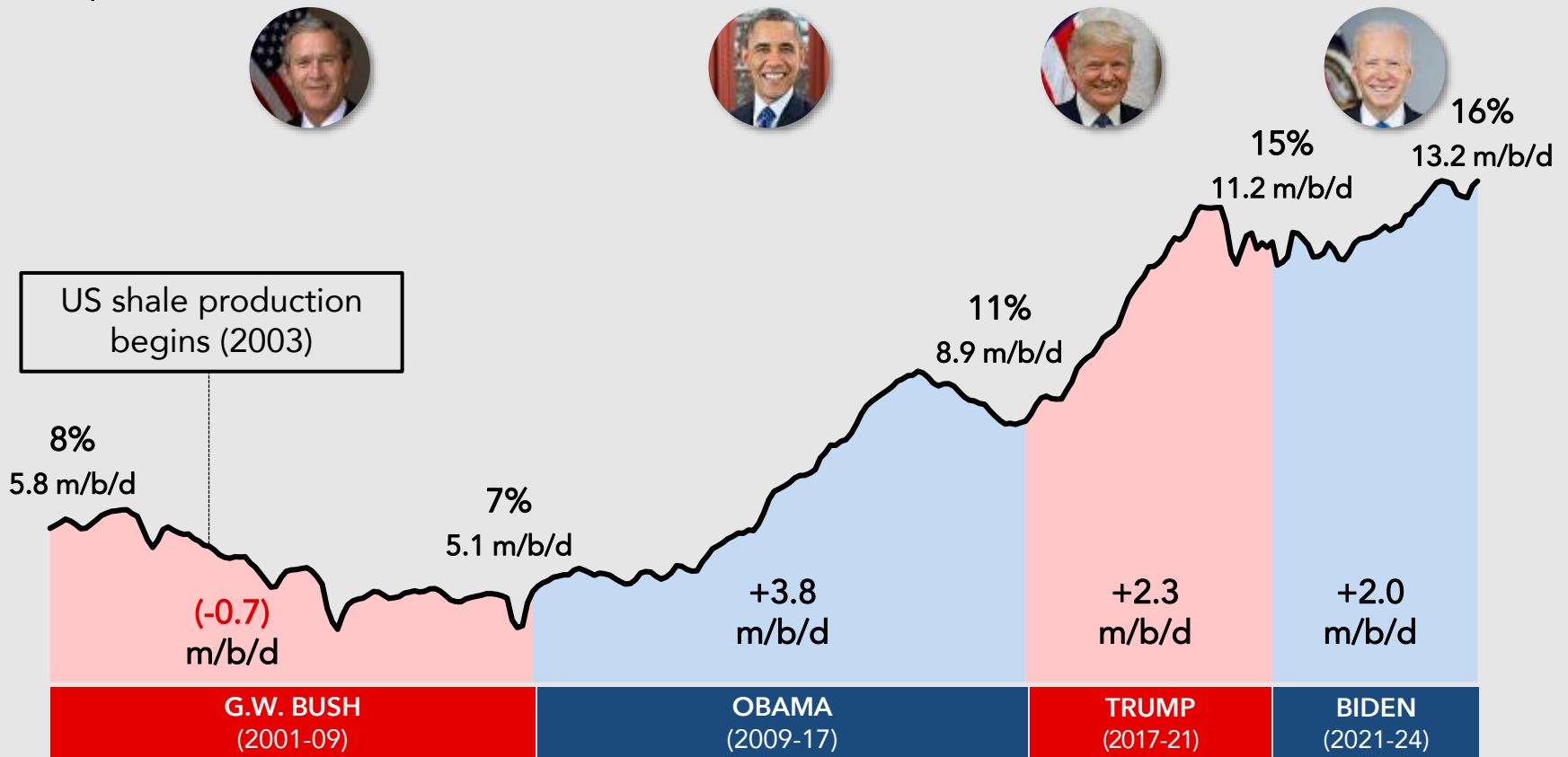
Edwin Drake, American Businessman &
the “Father” of the American Oil
Industry. Completed the first drilled
US oil well in Titusville, PA
(August, 1859)

Impact on US Oil Production



Since the shale revolution began 20 years ago, the United States has emerged as the world's #1 oil producer, surpassing Saudi Arabia and Russia. Generally speaking, a Harris victory would likely be more neutral for energy prices, while Trump's more deregulatory approach to increase production by 3 m/b/d is likely to be more bearish for prices.

US oil production as % of world total

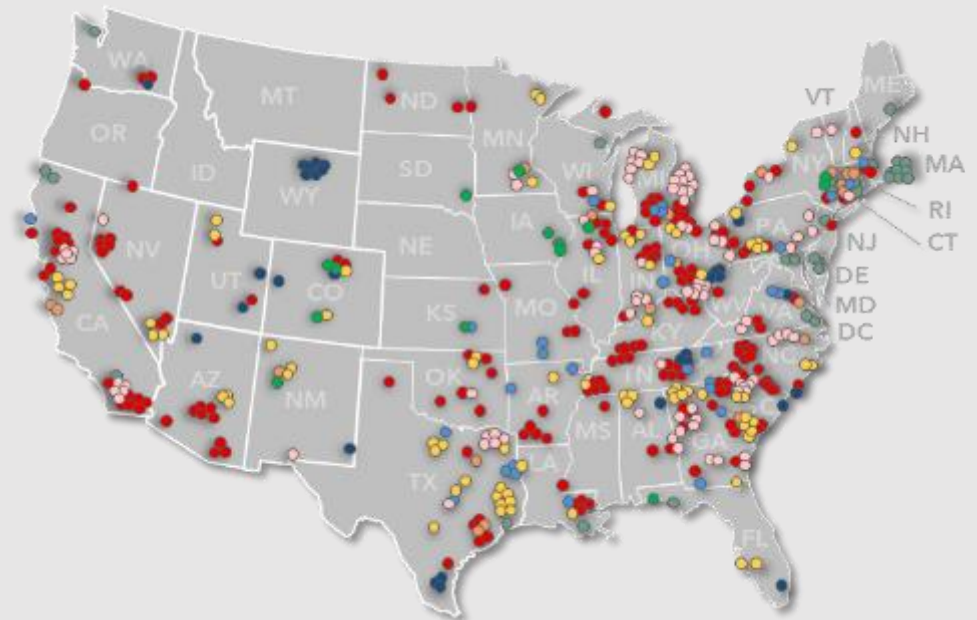


Source: (1) Bloomberg. Data through December 2023. EIA. 3 month moving average.

IRA Investment Factsheet: Mapping the IRA to Date

As noted by MUFG’s Head of Commodities Research, Ehsan Khoman, the Inflation Reduction Act (IRA) passed in August 2022 has been transformative for US clean energy investment.

Investment	
Announced	Invested
\$500 bn in investment	\$75bn invested in clean power build
Manufacturing	
Announced	Key sectors
542 facilities or facility expansions	Batteries and solar lead with 395 facilities
Jobs	
Announced	Today
100,000+ manufacturing jobs	460,000+ employed in clean energy
Clean Energy	
Announced	Installed
300+ GW of clean power capacity	55+ GW of clean power capacity



- Batteries
- Electric vehicles
- Nuclear
- Heat pumps & clean HVAC
- Wind - offshore
- Wind - onshore
- Solar
- Hydrogen – electrolyzers / fuel cells

Source: (1) MUFG Research, “ESG Series; US Inflation Reduction Act (IRA) Two Years On (Ehsan Khoman). Bloomberg. Clean Investment Monitor. Columbia Climate School. Rhodium Group, MIT Centre for Energy and Environmental Policy Research, The Big Green Machine, US Department of Energy. Data as of June 30, 2024. Data from the Department of Energy’s 2023 US Energy and Employment Jobs Report (USEER)

US Election Impact on IRA: Augmented vs. Diluted

While President Trump has campaigned against the IRA, he would face formidable obstacles in repealing or unwinding the legislation. However, as noted by MUFG's Ehsan Khoman, VP Harris is more likely to expand the IRA in the event of an election victory.



Harris Victory: Augmented IRA

- Tax credits, grants and loans remain core to IRA's legislative structure
- If control Congress, tax credits could be expanded a decade or longer
- Lifespan of other subsidies and incentives may also be extended
- Range of potential buyback and oil sector targeted taxes to finance expansion



Trump Victory: Diluted IRA

- 60 US Senate votes needed for repeal (unlikely)
- Majority of IRA investments domiciled in "red" states
- Selected loan guarantees and consumer tax credits could be scaled back (i.e., EV purchases)
- Increase regulatory friction and new Executive Orders
- Potential rollback of numerous IRA "revenue provisions" (i.e., oil tax, minimum tax, buyback tax)

Source: (1) MUFG Research, "ESG Series; US Inflation Reduction Act (IRA) Two Years On (Ehsan Khoman)

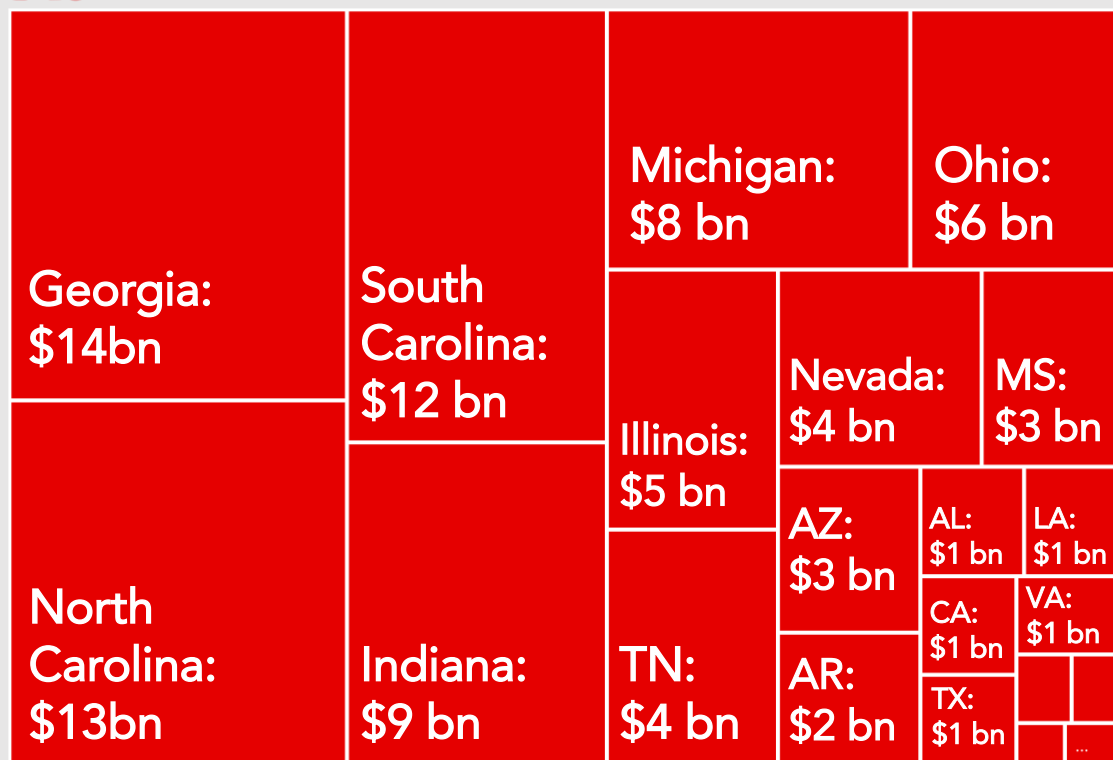
Most IRA Investments in Republican Districts

The Inflation Reduction Act passed by a razor-thin majority over the opposition of Republicans. Yet, MUFG's Ehsan Khoman shows, the vast majority of investments and jobs are going to Republican-led states and congressional districts.

Scale company investments into US clean energy investments post-IRA by states, USD bn



Republican-led districts: **\$91 bn**



Democrat-led districts: **\$22 bn**

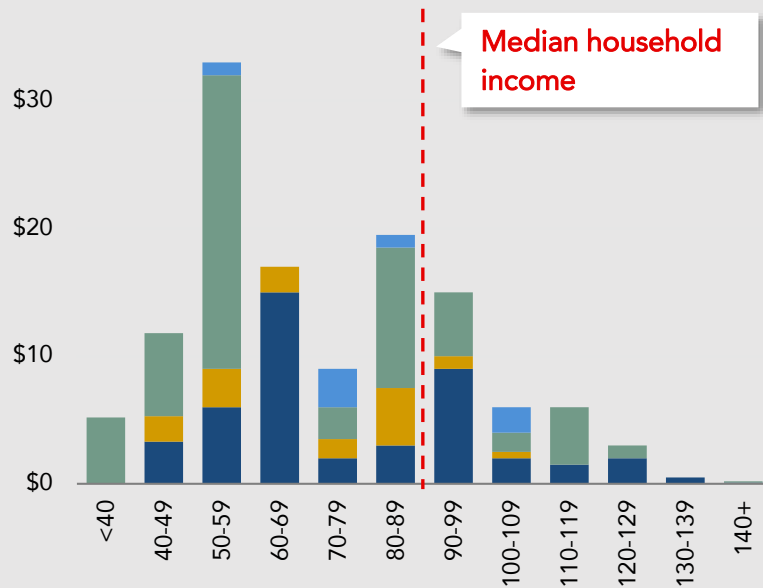


Source: (1) MUFG Research, "ESG Series; US Inflation Reduction Act (IRA) Two Years On (Ehsan Khoman). Bloomberg. Clean Investment Monitor. Colombia Climate School. Rhodium Group. MIT Center for Energy and Environmental Policy Research. The Big Green Machine. US Department of Energy. Excluding congressional district codes that compartmentalize the individual states into districts (which may comprise bipartisan representation).

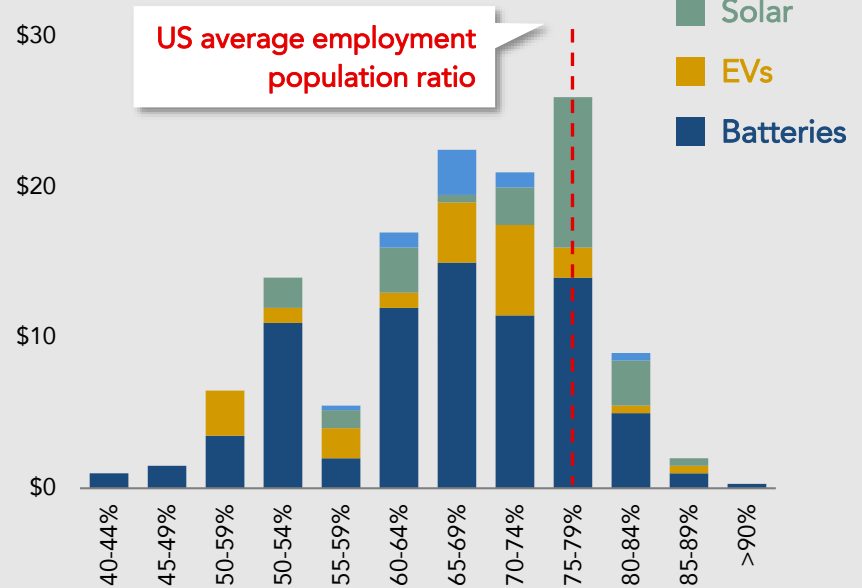
Most IRA Investments in Lower Income Jurisdictions

Based on census data where projects are located, IRA projects are more likely to be located in lower income and higher unemployment communities. 66% of post-IRA investments are going to communities with below average median household incomes. 67% of post-IRA investments are going to communities with higher unemployment.

US capital investment and median household incomes, USD bn



US capital investment and average employment population ratio



Treasury data suggests that not only are US households saving from IRA consumer tax credits on home energy technologies, the distributional direction of the investments are being pledged to lower income households – a testament of the fair representation of the IRA.

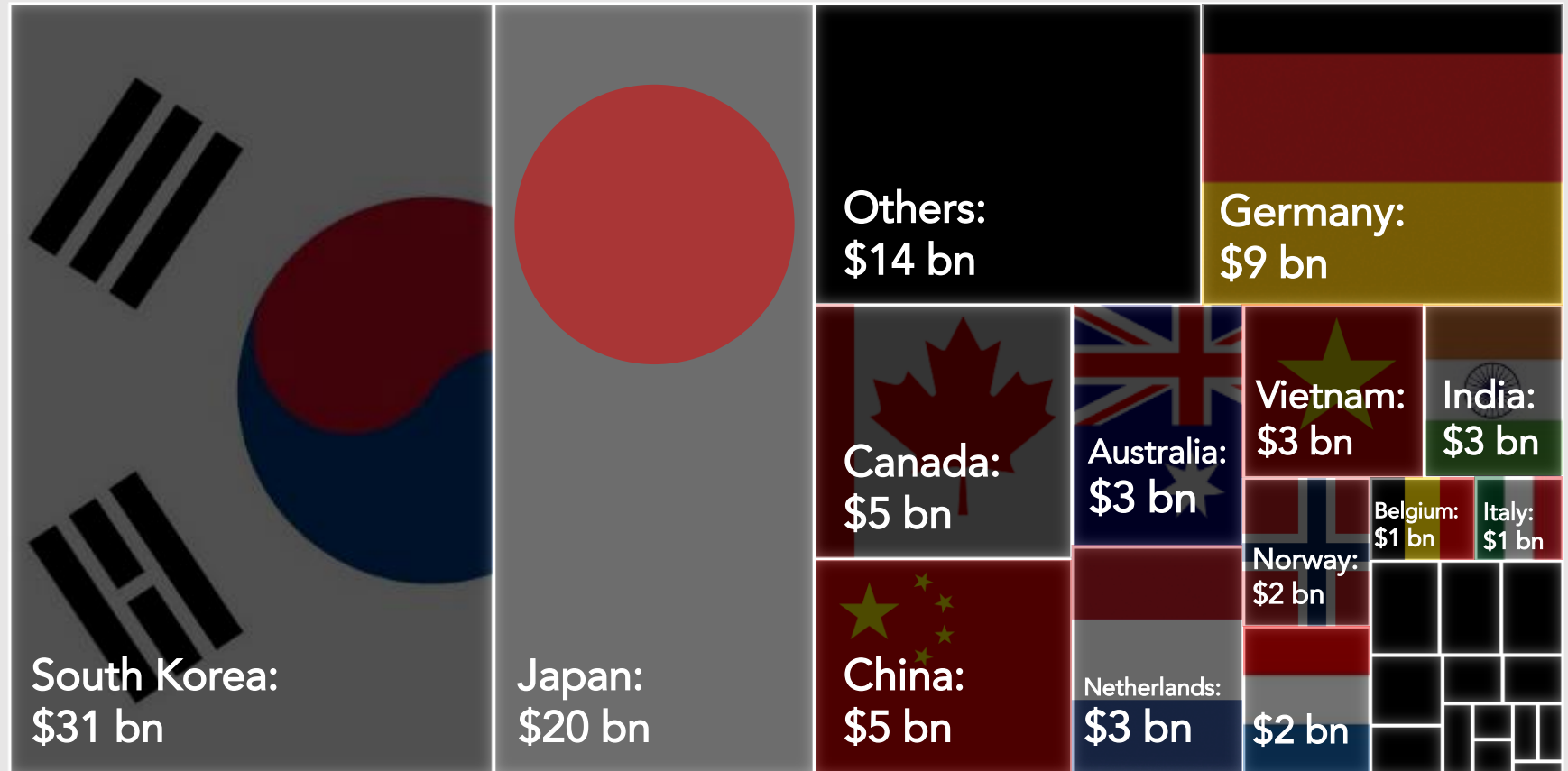
Higher unemployment (lower employment-population ratio) areas of the US are benefitting most from the investments into clean energy supply chains with the IRA creating more than 100,000 manufacturing jobs in nearly every US state.

Source: (1-2) Bloomberg. US Department of Energy. US Treasury. MUFG Research, "ESG Series; US Inflation Reduction Act (IRA) Two Years On (Ehsan Khoman). The analysis is based on the socioeconomic indicators for the census tract where a project is located. It does not factor in indicators from surrounding census tracts or the larger metropolitan region. Model based on Nostrand and Ashenfarb, "The Inflation Reduction Act: A Placed-Based Analysis"

APAC Dominates US IRA Investments

Where are the companies investing in the US clean energy supply chain based? As noted by MUFG's Ehsan Khoman, the largest investments have come from South Korea, which has invested heavily in both battery and EV manufacturing, followed by Japan, Canada, Germany and China.

Scale company investments into US clean energy investments post-IRA by headquarter location, USD bn



Source: (1) MUFG Research, "ESG Series; US Inflation Reduction Act (IRA) Two Years On (Ehsan Khoman). Bloomberg. Clean Investment Monitor. Colombia Climate School. Rhodium Group. MIT Centre for Energy and Environmental Policy Research. The Big Green Machine. US Department of Energy.

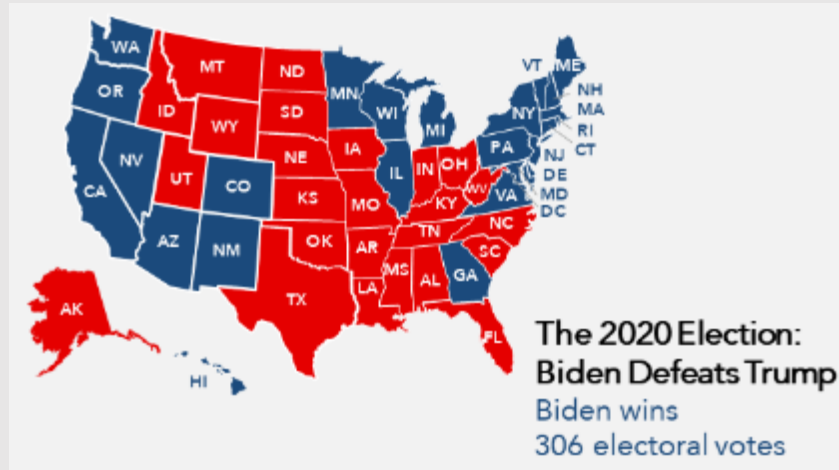


Appendix

US Electoral College Maps Since 1960

The Road to 270: 2008 - 2020 Elections

Electoral maps

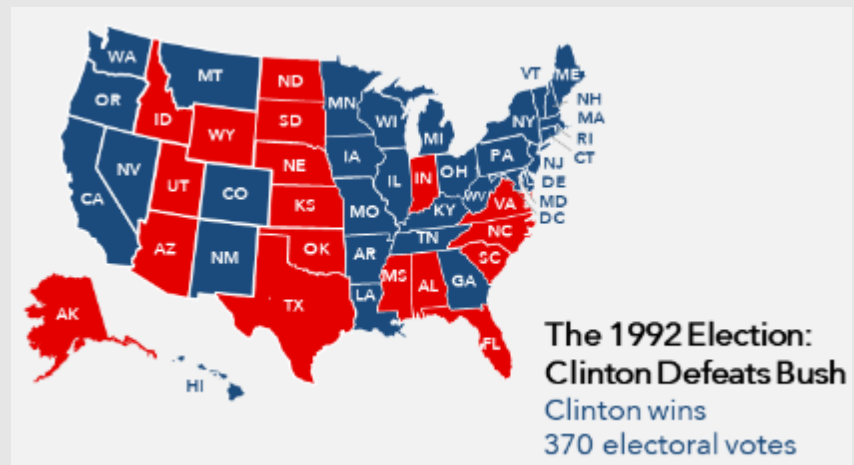
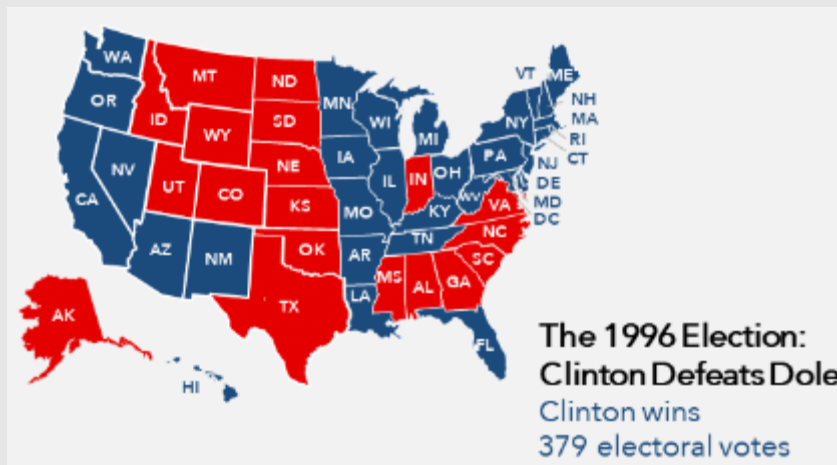
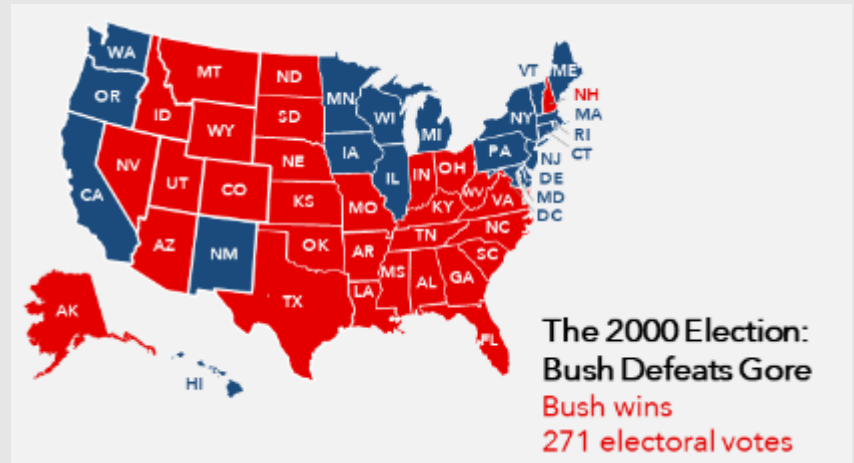
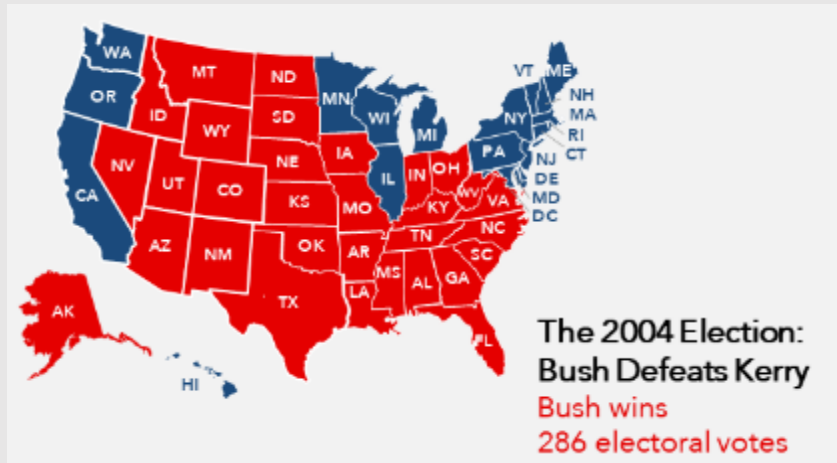


● Republican ● Democrat ● Independent

Source: (1) 270 to Win.

The Road to 270: 1992 - 2004 Elections

Electoral maps, cont'd

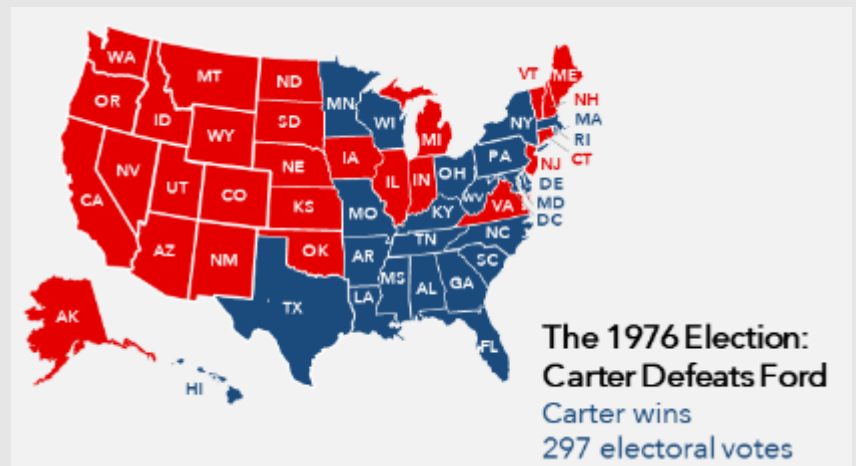
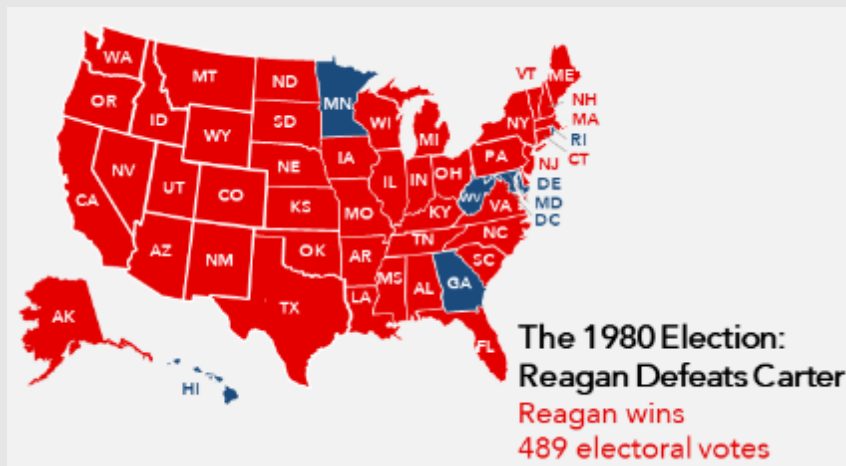
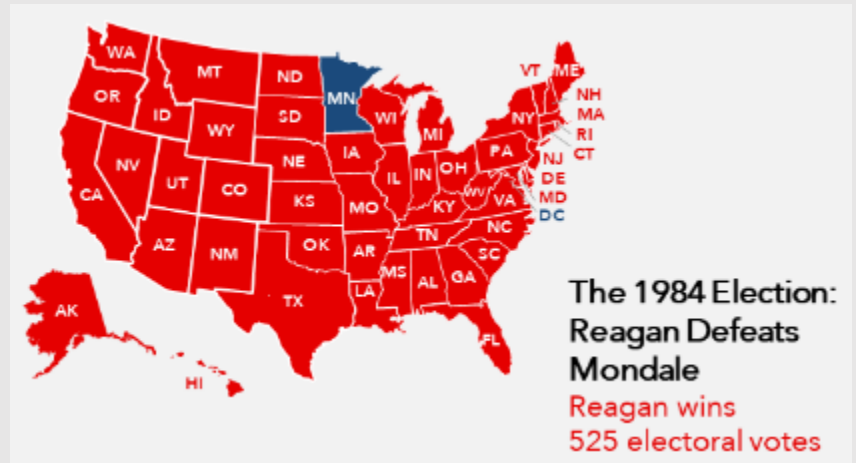
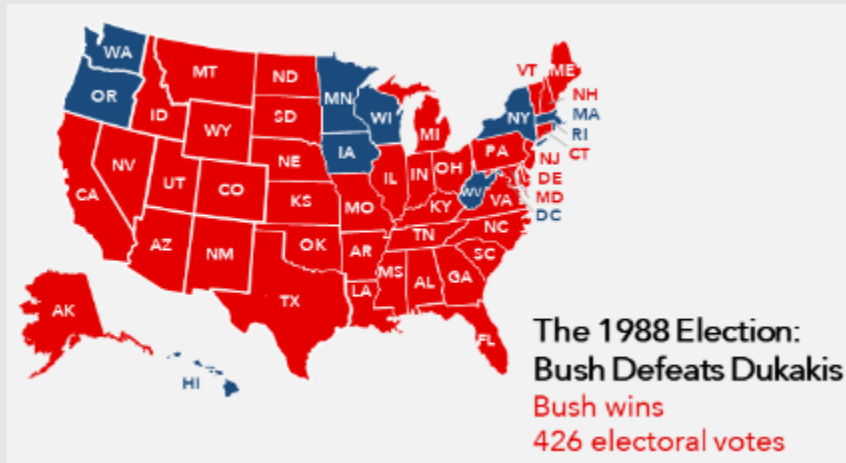


● Republican ● Democrat ● Independent

Source: (1) 270 to Win.

The Road to 270: 1976 - 1988 Elections

Electoral maps, cont'd

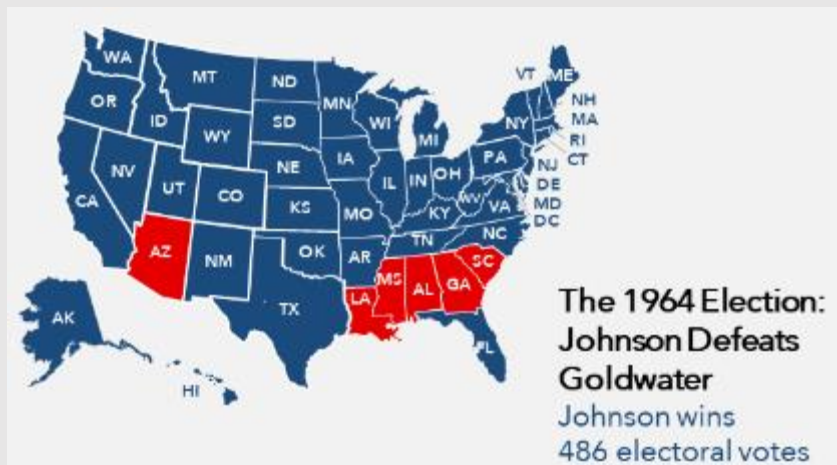
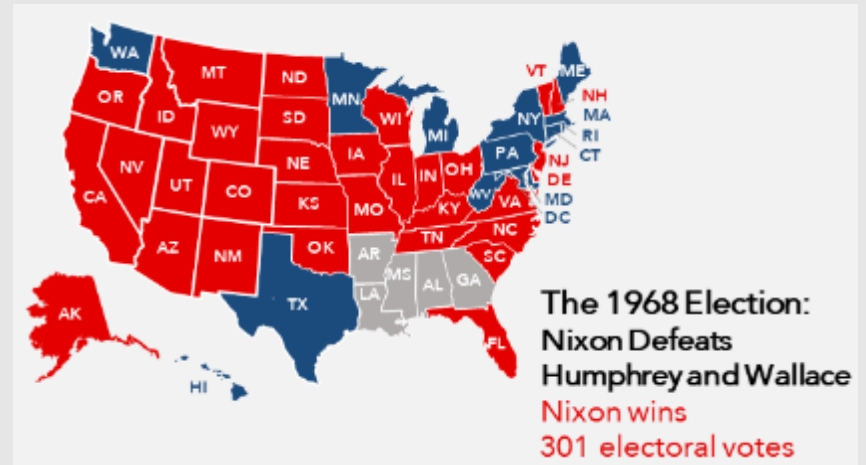
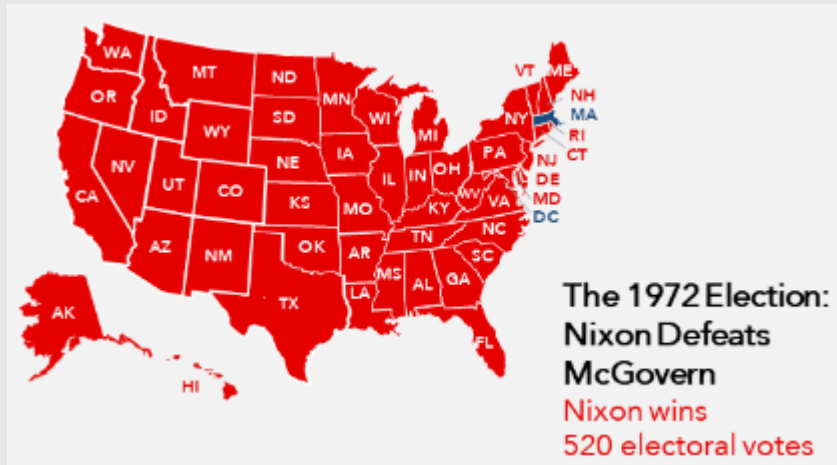


● Republican ● Democrat ● Independent

Source: (1) 270 to Win.

The Road to 270: 1960 - 1972 Elections

Electoral maps, cont'd



● Republican ● Democrat ● Independent

Source: (1) 270 to Win.

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Role

Roger Hollingsworth is Managing Director and Head of Government, External Affairs and Corporate Responsibility. Roger leads MUFG's public policy and advocacy functions, its engagement and outreach before government and regulatory agencies, and manages MUFG's enterprise-wide sustainability strategy. He and his team advise MUFG's Tokyo and U.S.-based executives, business units, and relevant SMEs on policy and public affairs matters impacting MUFG's strategic corporate objectives, regulation, and regional and international customers and clients.

Experience

Roger joined MUFG in 2020, bringing over two decades of public and private sector experience in public policy, strategy, and financial sector regulation. He spent over a decade working in the United States Senate as a senior aide to current U.S. Senate Majority Leader Charles E. Schumer and as deputy staff director for then-Senate Banking Committee Chairman Christopher J. Dodd. During his time in the Senate, Roger was involved in the development of landmark financial services legislation, including the Gramm-Leach-Bliley Act and Dodd-Frank.

Education

Roger received his Bachelor of Arts degree from the University at Albany. He studied at the University of Maryland-College Park and Wilmington University, where he received his Master's (M.S.) Degree.

Personal

A native of New York City, Roger resides in Washington, D.C., and serves on the Boards of the Global Business Alliance (GBA) and the Washington, D.C. First Tee program.



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Role

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Experience

Alex joined MUFG in 2023 after six years as a public policy analyst as part of the Global Equities and Investment Banking division of a diversified financial services firm, where he specialized in translating the financial market impact of public policy and macro developments across financial services, energy, tech, defense, global affairs, and elections for institutional investor clients. Alex also previously worked on global banking regulatory policy issues at the Institute of International Finance (IIF).

Education

Alex holds a Master of Business Administration (MBA) degree from Johns Hopkins University and a Bachelor of Arts in International Affairs from the George Washington University's Elliott School of International Affairs.

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Role

Tom Joyce is a Managing Director and Capital Markets Strategist within MUFG's global capital markets and investment banking business. Based in New York, Tom heads a team that creates customized analytical content for multi-national S&P 500 companies. His team provides in depth analysis on the impact of economic, political, public policy and regulatory dynamics on the US credit, foreign exchange, rates and commodities markets.

Experience

Tom has nearly 30 years of Investment Banking experience in New York, London, Hong Kong, and San Francisco. Over the last 15 years, Tom created and built the Capital Markets Strategy role, advising corporate C-Suite executives (Boards, CEOs, CFOs, and Treasurers) on the pervasive macro forces driving markets. Tom also presents at dozens of corporate events each year including Board meetings, CEO ExCo sessions, CFO and Treasury off-sites, corporate leadership events and conferences.

Education

Tom's educational background includes a year of study at Oxford University from 1991 - 1992, a Bachelor of Arts in Political Science from Holy Cross College in 1993, and a MBA from Kellogg Business School, Northwestern University in 2000.

Personal

Tom resides in New Canaan, CT with his wife and four sons, where he serves on the Board of Trustees of the New Canaan Library as well as the Holy Cross College President's Council.



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Hailey Orr is a Managing Director in MUFG's Capital Markets Strategy group within the global capital markets and investment banking business. The team provides market based content for corporate clients to assist in strategic decision making. Focus areas include the impact of economic, political, public policy and regulatory dynamics on the US credit, foreign exchange, rates and commodities markets.

Experience

Hailey has over a decade of Wall Street experience, including three years as a Consumer Sector Specialist in Equity Sales and ten years as a Capital Markets Strategist. Hailey is also the co-chair of MUFG's Women's Initiative Network (WIN) has devoted years to participating in and developing Wall Street recruiting programs.

Education

Hailey graduated with honors from the University of Michigan's Ross School of Business with a BBA and a minor in International Studies.

Personal

In March 2020, Crain's New York Business Magazine named Hailey one of the "Rising Stars in Banking and Finance".

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Experience

Stephanie has spent nearly seven years as a Capital Markets Strategist. She is an active member of the University of Michigan recruiting team and is focused on the diversity recruiting effort at MUFG. Stephanie is also a part of MUFG's DEI, Culture & Philanthropy (DCP) Council.

Education

Stephanie graduated with honors from the University of Michigan's Ross School of Business with a BBA .

Personal

Stephanie is actively involved in NYC's iMentor program, mentoring high school students with their journey to college graduation. She also volunteers at Experience Camps, a free summer camp program for grieving children.



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Experience

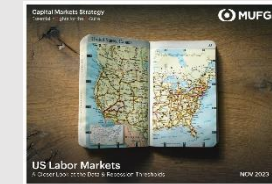
Angela previously interned at MUFG working in Capital Markets within the Equity Capital Markets and Leveraged Finance divisions. She is also an active member of the Carnegie Mellon University recruiting team.

Education

Angela graduated with honors from Carnegie Mellon University's Tepper School of Business with a BS in Business Administration with an additional major in Statistics and a minor in Media Design. She was a member of Alpha Kappa Psi business fraternity and the Undergraduate Entrepreneurship Association.



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